ASX Announcement
21 October 2026

Dispatch of Access Letter to Shareholders

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Develop Global Limited (**ASX:DVP**) (**Develop** or the **Company**), advises that in accordance with Listing Rule 3.17.1, that the attached Access Letter to Shareholders regarding the Company's 2026 Annual General Meeting of Shareholders, has been dispatched to eligible shareholders today, Wednesday 21 October 2026.

This announcement is authorised by Develop's Managing Director, Bill Beament.

For further information, please contact:

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DEVELOP GLOBAL LIMITED

20 October 2026

Dear Shareholder,

DEVELOP GLOBAL LIMITED – NOTICE OF 2026 ANNUAL GENERAL MEETING OF SHAREHOLDERS

Develop Global Limited (ASX: DVP) (**Develop** or the **Company**) is pleased to invite you to attend the 2026 Annual General Meeting of shareholders (**AGM** or **Meeting**).

Notice is given that the AGM of Develop will be held as follows:

Date: Thursday, 19 November 2026
Time: 10.00am AWST
Venue: BDO, Level 9, Mia Yellagonga Tower 2, 5 Spring Street, Perth, Western Australia.

Notice of Meeting

In accordance with the *Corporations Act 2001* (Cth), the Company will not be sending hard copies of the Notice of AGM (**Notice of Meeting**) or its 2026 Annual Report to shareholders unless a shareholder has requested to receive these documents from the Company in physical form. The Company's Notice of Meeting and 2026 Annual Report can both be viewed and downloaded from the Company's website at: https://www.develop.com.au/investor-centre/, or from the ASX Market Announcements Platform at www.asx.com.au

If the above arrangements concerning the AGM change, shareholders will be updated via the ASX Market Announcements Platform at www.asx.com.au and on the Company's website at https://www.develop.com.au/investor-centre/ before the commencement of the AGM.

Please refer to the full Notice of Meeting for further important information. The Notice of Meeting and its accompanying Explanatory Memorandum should be read in its entirety. If you are in doubt about how to vote, you should seek professional advice before voting. All meeting resolutions will be voted upon by poll.

Voting, Lodgment and Attendance

You may vote by attending the AGM in person (or by attorney), by proxy or by appointing a corporate representative.

A copy of your personalised Proxy Form is enclosed for your convenience. Shareholders are strongly encouraged to complete their proxy voting online in advance of the Meeting using the instructions set out on your enclosed personalised Proxy Form. If you would like to vote by proxy instead of attending the AGM, please ensure that your Proxy Form is completed and received before 10:00am AWST on Tuesday, 17 November 2026, per the instructions on the enclosed Proxy Form.

Alternatively, you may cast your vote by proxy online at https://singleholding.automic.com.au/login or scan the QR code below using your smartphone. To access this facility, you will need your Holder Identification Number (**HIN**) or Securityholder Reference Number (**SRN**). If you would like to cast your vote online, please ensure you cast your vote before 10:00am AWST on Tuesday, 17 November 2026.

Any proxy votes received after 10:00am AWST on Tuesday, 17 November 2026, will not be valid for the Meeting.

If you have difficulties voting by proxy or obtaining a copy of the Notice of Meeting, please get in touch with the Share Registrar, Automic on 1300 288 664 (within Australia) or +61 2 9698 5414 (overseas) or by email at meetings@automicgroup.com.au

Yours sincerely,

Farris

Elle Farris
General Counsel & Company Secretary