Annual General Meeting
21 October 2026

Sigma Healthcare

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Michael Sammells

Chairman of Sigma

Agenda

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1. Chairman and CEO addresses
2. Financial Statements and Reports
3. Remuneration Report
4. Re-election of Directors
5. Remuneration arrangements for key executives

Sigma is a healthcare business with significant scale, capability and market reach, offering defensive earnings characteristics and multiple pathways for long-term growth

Proudly powering pharmacy

Board of Directors

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Michael Sammells
Chairman, Non-Executive Director, Chair of the Related Party Independent Board Committee



Vikesh Ramsunder
Managing Director and CEO



Dr Christopher (Chris) Roberts AO
Non-Executive Director, Chair of the Risk, Compliance and Sustainability Committee



Annette Carey
Non-Executive Director, Chair of the Nomination and Remuneration Committee



Neville Mitchell
Non-Executive Director, Chair of the Audit Committee



Jack Gance
Non-Executive Director



Mario Verrocchi
Executive Director, CEO – Retail



Damien Gance
Non-Executive Director



Danielle Di Pilla
Executive Director, Chief People Officer

Strong first full-year performance as a merged group

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Earnings grew faster than revenue as scale improves efficiency

$10.8bn Revenue

+15.5%

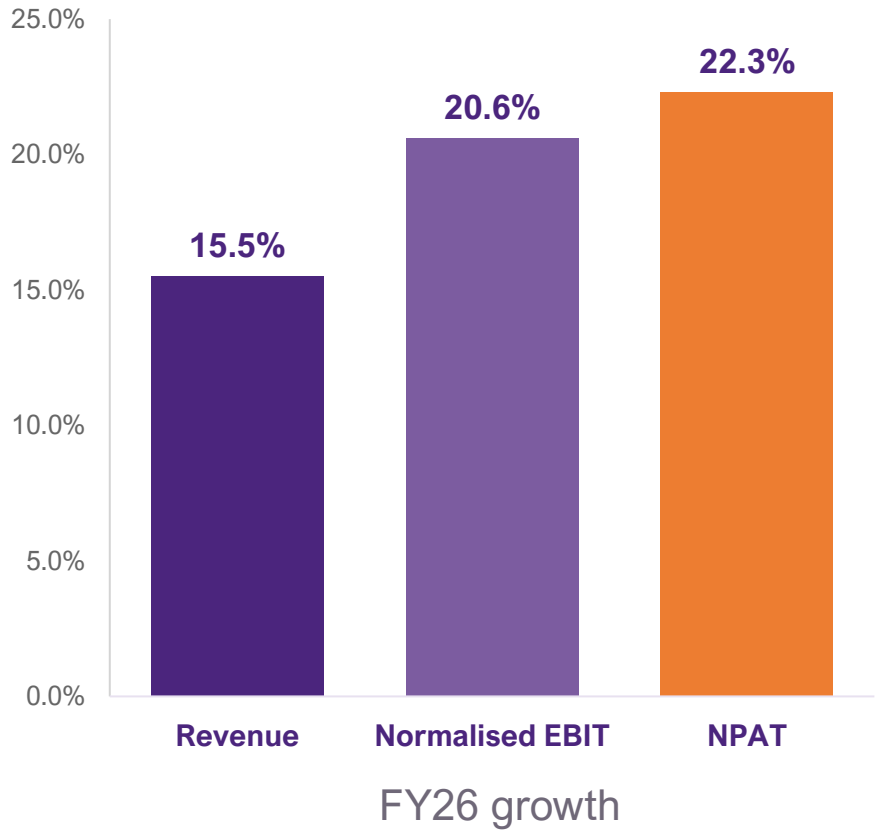
$1.09bn Normalised EBIT

+20.6%

$605m FY24 pro-forma EBIT

FY24 to FY26 EBIT shows the strategic logic of the merger

- Balance-sheet discipline: $663m net debt, equivalent to 0.57× normalised EBITDA.
- Shareholder returns: Total FY26 dividend of 4.0 cents per share, fully franked.



Disciplined growth to build shareholder value

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01

Australia

Expand the network and grow like-for-like sales.

Strengthen our network through a three-brand strategy - Chemist Warehouse, Amcal and DDS.

02

International

Enter selected markets with discipline.

Target attractive long-term returns.

03

Brands and products

Differentiate our brands.

Selectively grow own and exclusive labels.

04

Operating leverage

Capture integration and synergy benefits.

Improve supply-chain capacity and efficiency.

Measured UK entry through the Greenlight joint venture from FY27

Investment decisions require a clear strategic rationale and an appropriate return on capital

Related-party protocols

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Independent oversight

Dedicated Independent Board Committee (IBC) supported by Working Group

Independent valuations

Independent valuations support related-party property leases.

Ensure consistent and fair arrangements

IBC approval for departures from standard templates or commercial terms, regardless of size

Standard franchise agreements. No preferential founder agreements.

Protecting the interests of all shareholders

ESG progress and community investment

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Board accountability

For sustainability strategy and climate-related risks and opportunities

82%

Waste diverted from landfill at Australian distribution centres

5,570 tonnes diverted from landfill

More than $7.5m

Community investment Australia and New Zealand

Health and safety

Measures form part of executive performance assessment

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Looking ahead



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Vikesh Ramsunder

Managing Director and CEO

Growing our network and lifting productivity

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Australian growth

15.9%

CW branded store sales growth

24 new stores

18 refurbishments

561 CW stores at 30 June

International expansion

23.3%

CW branded store sales growth

20 new stores

Ireland profitable

Preparing for UK launch

Supply-chain productivity

579m+

Units delivered in Australia

35m more units than last year

Greater scale and automation support operating leverage

Synergy delivery in line with expectations

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Delivered progress

$32.6m

Synergies realised

$25.9m one-off integration costs

Preston support centres consolidated.

E-commerce DC in Preston closed

Western Australia volume and South Australia volume transferred to Sigma's legacy DC in WA and SA

Next phase

Chemist Warehouse integration into Sigma's SAP platform

Fewer technology applications

Store systems are outside the technology integration scope



FY29 synergies target

$100m

Per annum synergies

Full realisation anticipated during FY29

Chemist Warehouse trading update

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Australian CW branded store network*

12.1% sales
9.8% LFL sales

International CW store network#

30.2% sales
15.8% LFL sales



Chemist Warehouse
Palmerston North, New Zealand

Stores expected to join the network in 1H27

14 Chemist Warehouse -Australia

42 Amcal and Discount Drug Stores - Australia

19 International stores

* Financial year to date to 16 October 2026
# First quarter of FY27 (to 30 September 2026). International sales reflects constant currency.

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Thank you

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