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To	Company Announcements Office	Facsimile	1300 135 638
Company	ASX Limited	Date	14 October 2026
From	Helen Hardy	Pages	22
Subject	**ORIGIN ENERGY ANNUAL GENERAL MEETING 2026**		

Please find attached the following documents, which will be presented at the Annual General Meeting of Origin Energy Limited which commences at 10.00am on 14 October 2026, in compliance with listing rule 3.13.3:

1. Copy of 2026 AGM Addresses
2. Copy of Presentations
3. 2026 AGM proxy summary as at proxy close

Regards

Authorised for lodgement by:
Helen Hardy
Company Secretary

02 8345 5000

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origin

ASX/Media Release

14 October 2026

Chair Address
Annual General Meeting 2026

Good morning, and welcome to Origin Energy's Annual General Meeting for 2026.

It is my privilege to chair today's meeting, and on behalf of the Board, I welcome all our shareholders joining us today.

Today, we will reflect on Origin's performance over the past year and our progress in executing our strategy, while continuing to be guided by our purpose: getting energy right for our customers, communities and the planet.

The year in review

It has been another dynamic year in energy. Geopolitical uncertainty has caused significant shifts in global commodity markets, cost-of-living pressures have persisted for Australian households, and we have seen continued regulatory and technological change.

Australia's energy transition advanced this year, although not evenly. An acceleration in the uptake of home batteries and electric vehicles, complementing Australia's high penetration rates of rooftop solar, was evidence of the continued momentum in the energy transition for residential consumers. Significant new grid-scale battery capacity helped to ease wholesale electricity prices, putting downward pressure on bills for homes and businesses.

But the build-out of infrastructure the transition depends on – new renewables, firming and transmission – is proving difficult. Projects are taking longer, costs have risen materially, connection and approval processes remain complex, and the medium-term regulatory picture is uncertain. We are seeing these challenges first-hand at our Yanco Delta Wind Farm development in New South Wales, where even with Capacity Investment Scheme support, the economics remain very challenging.

This challenge – the pace, cost and scale of the build-out the transition needs – is about to become more acute. The rise of artificial intelligence, and the data centres that underpin it, is one of the most significant investment thematics of our time – a genuine economic opportunity for Australia, and increasingly a matter of national capability. But it is also a demand story for our sector. The latest forecasts illustrate data centre demand is expected to grow steeply over the next decade, presenting a challenge but also a unique opportunity to help underpin new renewables projects.

Building the infrastructure our energy system needs was already a significant task before this new source of demand arrived. Now, the task is to build it fast enough, and at sufficient scale. Households and businesses depend on reliable, affordable power, as do the new industries that will define Australia's economic future.

We must be mindful that regional host communities are being asked to carry a disproportionate share of the burden of the infrastructure build out, and too often the benefits they receive do not match what is being asked of them. Realising the opportunities the energy transition and AI revolution represent for Australia should not come at the cost of ordinary households and small businesses. Sharing the benefits of growth properly – visibly, and early, and ensuring those who create new demand also bear its costs – is the collective work of governments, regulators, networks and companies like ours.

To this end, government policy will continue to shape the pace of this transition, and how fairly its costs and benefits are shared. Origin's task is to navigate these challenges as they arise, while continuing to build the assets, products and services our customers and the future energy system will need. I'll return to how we're doing that shortly.

Financial performance

Now turning to financial performance.

Origin delivered a solid full-year result, with a statutory profit of $1.574 billion, up from $1.481 billion in the prior year. Underlying profit was $1.159 billion, compared to $1.490 billion in the prior year. Strong cash generation and a healthy balance sheet allowed Origin to keep investing in the business and determine a fully franked final dividend of 30 cents per share, bringing total fully franked dividends for FY26 to 60 cents per share, in line with FY25 dividends. This reflects the Board's commitment to stable shareholder returns while retaining balance sheet flexibility for growth.

The team made good progress executing Origin's strategy, and the portfolio is well positioned for a changing energy market. We brought significant new battery capacity into commercial operation, progressed our Yanco Delta Wind Farm development, and continued to grow our customer base through innovative new products and services. Australia Pacific LNG had another solid year contributing meaningfully to our free cash flow with $911 million of fully franked dividends. Our 22.7 per cent economic interest in both Octopus Energy and Kraken Technologies provides meaningful exposure to international growth.

When our CEO Frank Calabria addresses you shortly, he will provide a more detailed review of Origin's FY26 performance and the outlook for FY27.

Delivering for customers, communities and the planet

Origin takes great pride in being Australia's largest energy retailer, we feel a sense of responsibility in providing an essential service that exists in every home and business and underpins our economy. We continue to focus on supporting our financially vulnerable customers. As cost-of-living pressures persisted for many Australians, our total support for customers in hardship grew to approximately $125 million over the past three years.

More recently, our focus has been on supporting Origin customers affected by the recent data security incident involving unauthorised access to some of their information. Customers place enormous trust in Origin to protect their information, and we do not take that for granted. We have apologised to customers who were affected while providing support and taken a number of steps to enhance the security of our systems to prevent future incidents of this kind. We have seen no evidence of the information being published on the internet or the dark web to date; however we note this risk remains and affected customers will need to remain vigilant to any suspicious activity or scams. We continue to monitor the situation.

Unfortunately, individuals and businesses, no matter where they are around the world, face a growing threat from this sort of criminally motivated cyber activity. The threat environment is constantly evolving, and we will have to work hard to continue to protect the security of our systems and our customers' information. We are committed to that. I would also like to acknowledge the diligence and care for our customers evident in management's response to this incident.

More broadly, Origin plays its part in contributing to Australian communities, from supporting many local initiatives around our assets and developments, to our new sponsorship of the Australian men's and women's cricket teams. Our philanthropic foundation, the Origin Foundation, contributed more than $3.7 million to community initiatives, with a cumulative $49 million contributed since 2010, and more than a quarter of our people volunteered their time to worthy causes.

We continue to make progress against our 2030 emissions targets, with total Scope 1, 2 and 3 equity emissions down 2 per cent from FY25. Scope 1 equity emissions declined 7 per cent. As we have said before, the path to our targets is not linear and we will continue to take a prudent approach to achieving emissions reduction while balancing security, reliability and affordability of supply.

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Governance and looking ahead

I would also like to acknowledge the dedication and leadership of our CEO, Frank Calabria, and his executive management team, along with the entire Origin workforce. Our achievements this year would not have been possible without their care and commitment as they navigated considerable complexity, while continuing to stay true to Origin's purpose and honouring the trust our shareholders, customers and communities place in us. I also thank all my fellow directors, for their contribution and counsel.

In conclusion, Origin is a great Australian business, with the strategy, assets and capabilities to navigate the energy transition and continue to deliver value to our customers, to Australia, and to our shareholders in doing so.

Thank you for your continued support.

Scott Perkins

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CEO Address
Annual General Meeting 2026

Good morning, and a warm welcome to all our shareholders joining us today.

It has been another strong year of progress for Origin – growing our customer base, expanding our battery portfolio, and providing secure and reliable electricity and gas for Australian households and businesses.

Behind those results is a simple premise: Origin does well when our customers and communities do well. We work for them and with them – in their homes, in their businesses, in the regions that host our assets, and in the policy debates that will shape what they pay for energy for years to come. That is the lens I want to bring to this morning, and it is why I want to start with the challenges facing the sector before turning to our results.

Policy reform that delivers for customers and the economy

Energy underpins everything in our economy – the cost of living for every household, the competitiveness of every business and Australia's productivity. The reliability of energy today, and its sustainability into the future, is something everyone depends on. Few sectors carry that same weight, and few are undergoing the scale of change energy is right now, at a time when Australian households and businesses are already under real cost pressure.

The transition is now entering a harder phase. Significant progress is being led by customers, embracing rooftop solar, batteries and EVs. Origin's data shows our customers who have electrified with solar, a battery and an EV are saving around $1,000 per annum on their total household energy costs – a significant saving. These customers may not yet represent the masses; however, they do reinforce that the benefits the transition promises for customers are real. The path we're on is the right one.

However, the next phase of the transition depends on large-scale infrastructure – transmission lines, renewable projects, firming capacity, energy storage – and delivering that at scale and pace is now the binding constraint.

Policy settings are absolutely crucial to deliver the significant investment needed and will ultimately determine whether or not this transition is reliable and affordable for customers.

Origin is engaging constructively on several major policy reforms which are now reaching decision points. These include domestic gas reservation, the National Electricity Market review including the proposed Electricity Supply Entry Mechanism and reforms to environmental approvals under the Environment Protection and Biodiversity Conservation Act. There is also the emerging framework for data centre energy use, now out for consultation. Each will shape investment in the energy system for the next decade and beyond.

What these reforms need most is durability. Energy and climate policy has too often shifted with the political cycle, and that uncertainty has a price: investment gets deferred, projects stall, and the cost of that delay ultimately lands on customers and on the broader economy. Bipartisan, lasting agreement on the fundamentals across all levels of government is the outcome Origin will keep advocating for.

Financial performance and strategy delivery

Turning now to Origin's FY26 performance, which reflected the strength of our portfolio and focused progress against our strategy.

A strong contribution from Energy Markets and disciplined cost management supported continued investment and shareholder returns, even as Integrated Gas earnings moderated, as expected, on lower commodity prices.

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Energy Markets delivered Underlying EBITDA of $1,701 billion, up from $1.404 billion in FY25 and towards the upper end of our guidance range, with strong performance across electricity, natural gas, LPG and Energy Services.

Origin brought significant new battery capacity into commercial operation with 1.3 gigawatts of large-scale batteries now operating as part of a 1.8 gigawatt development program. These assets will become increasingly important as more variable renewable energy enters the system, supporting reliable supply through the transition. Our Yanco Delta Wind Farm project also made progress towards a final investment decision, however economics remain challenging even with support from the Capacity Investment Scheme.

More customers are choosing and staying with Origin, with our customer base reaching 4.94 million accounts and churn almost seven per cent better than the market average. We continue to make it simpler for homeowners to manage their energy use, with new app features, products and electrification options.

More than a quarter of Origin customer homes now generate their own power through solar, and the number with a home battery nearly doubled over the year. Customers electrifying are looking for a partner to help them get the most value out of their assets. One way to do this is through joining our virtual power plant, Origin Loop, which grew to 409,000 connected services. As cost pressures persisted for Australian households, Origin also contributed $40 million in targeted assistance to those in financial hardship.

Integrated Gas Underlying EBITDA was $1.620 billion, down from $2.202 billion in FY25, in line with our expectations of lower oil-linked earnings at Australia Pacific LNG and lower LNG trading gains.

Australia Pacific LNG production continues to be one of the largest and most reliable sources of gas supply for Australia's east coast market and delivered strong cash returns to Origin, with fully franked dividends of $911 million, up from $797 million in FY25.

In FY26, domestic gas prices remained significantly lower than international prices.

Reliable and affordable gas supply will continue to be important for domestic customers including manufacturers and for firming electricity to keep the lights on through all weather, supply and demand scenarios.

Octopus Energy and Kraken Technologies continued to grow strongly following their separation into standalone businesses this year. Octopus Energy grew customer accounts by 2.2 million to 19 million and was named Britain's Most Admired Company in 2025.

Kraken Technologies contracted customer accounts grew 28 per cent to 95 million, approaching its 2027 target of 100 million. In July, Kraken Technologies completed a US$1 billion standalone equity raise at a US$8.65 billion valuation, in which Origin invested US$140 million to maintain our interest. Combined, Origin's share of Octopus Energy and Kraken Technologies Underlying EBITDA was a loss of $8 million, a significant improvement on the $88 million loss in FY25, and reflecting ongoing investment in growth.

Outlook for FY27

Looking ahead, our focus remains on the disciplined execution of our strategy – helping households and businesses get more value from their energy including supporting them on their electrification journey and continuing to invest in our business.

Today, I am pleased to reaffirm the FY27 guidance provided at our full year results in August.

Origin expects Energy Markets Underlying EBITDA of $1.550 to $1.850 billion, reflecting the ramp-up of our battery portfolio, offset by lower wholesale electricity prices.

Australia Pacific LNG FY27 production is expected to be 625 to 670 PJ, reflecting natural field decline, with increased drilling activity helping to partially offset that decline in future years.

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Octopus Energy is expected to continue to scale profitably in the UK with EBITDA per customer of £25-50 (100% Octopus Energy). Origin expects continued growth in scaling customers in Non-UK Retail markets and more moderate investment in Energy Services as it trends towards breakeven EBITDA.

Kraken Technologies is expected to deliver revenue growth of more than 20 per cent as it continues to bring new customer accounts onto its platform.

Conclusion

Before I close, I want to acknowledge our people. Everything I've covered today – for customers, communities and shareholders – is possible thanks to them. They're the ones on the phones, operating our assets, and working behind the scenes to keep the energy flowing reliably for Australia.

I would also like to note our encouraging progress on safety this year, with our Total Recordable Injury Frequency Rate improving from 4.4 last year to 2.9. Our engagement score also improved slightly to 7.5.

Origin's strengths lie in our large and growing customer base, our diverse portfolio of assets, and exposure to international growth through our investments in Octopus Energy and Kraken Technologies.

We believe these strengths, and continued discipline in executing our strategy, position us well to keep delivering for the customers and communities we serve, and create lasting value for our shareholders.

Thank you for attending today and for your continued support of Origin.

Frank Calabria

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2026 Annual General Meeting

14 October 2026

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Chair address

Scott Perkins
14 October 2026

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Welcome to the 2026 AGM

1. The year in review
2. Financial performance
3. Supporting customers, communities and the planet
4. Looking ahead

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The year in review

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- A dynamic year in energy
  - Geopolitical uncertainty caused significant shifts in commodity markets
  - Cost-of-living pressures persisted
  - Rapid regulatory and technological change continued
- Energy transition advanced, but unevenly
  - Household electrification accelerated
  - Large-scale infrastructure getting harder
  - AI and data centres reshaping demand
- Sharing benefits fairly is the task ahead

FY26 financial performance

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- Solid full-year result
- Strong cash generation and balance sheet supported continued investment
- Steady shareholder returns
  - 60 cents per share in total dividends for FY26
- Good progress executing strategy
  - Portfolio well positioned for a changing energy market

Delivering for customers, communities and the planet

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- Total support for customers in hardship grew to $125m over the past 3 years
- Responding to the data security incident
- Origin Foundation contributed $3.7m to community initiatives
- Progress on emissions targets

Concluding remarks

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- Origin has the strategy, assets and capabilities to navigate the energy transition successfully
- Our focus is on continuing to deliver value to our customers, Australia and our shareholders
- Thank you for your continued support

CEO address

Frank Calabria
14 October 2026

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Outline

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1. Policy reform
2. FY26 performance
3. Outlook
4. Conclusion

Policy reform that delivers for customers and the economy

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- Early customer-led progress must be matched by large-scale infrastructure delivery
- Major reforms at key decision points critical for investment
- Policy needs durability and bipartisan agreement — uncertainty delays investment and costs customers

FY26 performance

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Reflecting a strong portfolio and strategy delivery

STATUTORY PROFIT

$1,574M

Compared to $1,481 million in FY25

UNDERLYING PROFIT

$1,159M

Compared to $1,490 million in FY25

UNDERLYING EBITDA

$3,220M

Compared to $3,411 million in FY25

ADJUSTED FREE CASH FLOW

$2,074M

Compared to $1,207 million in FY25

ADJUSTED NET DEBT/ADJUSTED UNDERLYING EBITDA[1]

1.6x

Compared to 1.7x at 30 June 2025

FINAL DIVIDEND

30cps

Fully franked. 60cps for year ended 30 June 2026. Stable from FY25

Outlook

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Summary of FY27 guidance:

- Reaffirming FY27 guidance from full year results
- Energy Markets Underlying EBITDA guidance: $1,550–$1,850m
- Australia Pacific LNG production guidance: 625–670 PJ
- Octopus Energy UK retail: another strong year expected
- Kraken Technologies: revenue growth of more than 20% expected

Guidance is provided on the basis that market conditions and the regulatory environment do not materially change.

Conclusion

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Positioned to deliver for customers and communities, and create lasting value for our shareholders.

Customer

Scale, customer reach and differentiated capabilities

Energy Supply

Largest thermal peaking fleet, diversified supply portfolio and pipeline of renewables and storage

Energy resource

High quality LNG asset with strong reserves and operating capability

Octopus

Proven disruptor in UK Retail, expanding in international markets

Kraken

Enterprise software platform supporting innovation and operational efficiency

2026 AGM proxy summary as at proxy close

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Item of Business	For	Against	Proxy's Discretion	Abstain*
2. Re-election of Mr Scott Perkins	1,144,640,004 94.88%	52,297,048 4.34%	9,414,431 0.78%	755,790
3. Remuneration Report	1,182,969,175 98.10%	13,445,780 1.12%	9,347,958 0.78%	1,300,444
4. Equity grants to Managing Director and CEO Mr Frank Calabria	1,183,891,410 98.18%	12,757,841 1.06%	9,209,164 0.76%	1,204,942

**Votes by a person who abstains on an item are not counted in calculating the required majority on a poll*

Thank you

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