ASX ANNOUNCEMENT

8 October 2026

SRG Global Annual General Meeting Chair Address

Introduction by Ms Amber Banfield (Chair) at SRG Global Limited's 2026 Annual General Meeting.

Good morning ladies and gentlemen, on behalf of the Board of Directors, I would like to welcome you to the SRG Global 2026 Annual General Meeting.

My name is Amber Banfield and I am the Chair of SRG Global.

I would like to firstly acknowledge the traditional custodians of the land on which we are meeting today; the Whadjuk people of the Noongar Nation and to pay my respects to their Elders, past, present and emerging, as well as extend that respect to all Aboriginal and Torres Strait Islander people here today.

It is now 10:00 am and I am advised that the necessary quorum of shareholders is present in person or represented by proxy. I therefore have the pleasure of declaring this Annual General Meeting of the Company open.

There are a number of people here today, that I would like to introduce. Firstly, I would like to introduce you to my fellow Directors; David Macgeorge, Roger Lee, Kerry Wilson, Linda O'Farrell and formally welcome Mark Foster, who joins us for his first SRG AGM after being appointed to the Board earlier this year.

I would also like to introduce our Company Secretary and EGM Finance, Judson Lorkin.

The members of our Executive Team in attendance today include:

- Paul Greenacre, COO Civil and Engineering
- Will Grobler, COO Infrastructure
- Paul Dawson, COO Building
- Nathan Steiner, COO Mining
- Shanelle Zanazzi, EGM People; and
- Jeremy Vajas, EGM Health, Safety, Environment and Training

I also welcome Dave Andrews who is representing the Company's auditor, BDO, and Paul Branston representing the Company's lawyers, HSF Kramer.

As I take a moment to reflect on the achievements of SRG Global, it is incredible how far we have come but most importantly how well positioned we are for the future.

In March, SRG Global was included in the ASX 200 Index — a significant milestone that reflects the scale, quality and consistency of the business we have built, and which broadens our institutional ownership and market profile.

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Our vision is to be the "most sought-after" diversified infrastructure company in the industries in which we operate. Our strategic transformation to a company with recurring earnings of around 80% provides us with a solid platform to grow and leverage our engineering mindset to deliver critical services for major industry.

Winning exceptional work, disciplined operational execution and strategic acquisitions across our expanded sector and geographic footprint have together delivered another record result and shareholder returns. The Board would like to sincerely thank all our people for their efforts in stepping up to every challenge and opportunity as we continue to grow and develop to become the company I know we can be. During the year we also completed the transformational acquisition of TAMS, a market-leading, end-to-end diversified marine infrastructure services partner with a 25-year history of long-term client relationships. David will further expand on this in his presentation shortly.

The Board would like to acknowledge the company's strong leadership and in particular, David Macgeorge and his Executive team for another transformative and highly successful year. Their ability to execute strategy and create a high-performing culture that empowers people to "be their best", is the foundation for our sustainable growth. The Company continues to grow stronger and more diverse and is incredibly well-positioned for our long-term future.

On a personal level I would like to thank my fellow Directors and all our people for their unwavering commitment and drive in achieving our vision of being the most sought-after diversified infrastructure services business.

In closing and on behalf of the Board, I would also like to extend my sincere appreciation to all our clients, key partners and shareholders for their ongoing support.

I would now like to show you a short video before I hand over to David Macgeorge who will deliver the Managing Director's address following which, we will conduct the formal aspects of today's AGM.

Thank you.

– ENDS –

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ABOUT SRG GLOBAL

SRG Global is a diversified infrastructure services company bringing an engineering mindset to deliver critical services for major industry across the entire asset lifecycle of engineer, construct and sustain. The Company employs over 5,000 people across its Maintenance & Industrial Services and Engineering & Construction operating segments. Our vision is to be the most sought-after in what we do through "Making the Complex Simple". For more information about SRG Global, please click here.

This announcement was authorised for release to the ASX by the Managing Director.