ASX Announcement | 16 September 2026
Spacetalk Ltd (ASX: SPA)

GENERAL MEETING - CEO ADDRESS AND PRESENTATION

In accordance with the ASX Listing Rules, the Chief Executive Officer's address and presentation to the General Meeting held on 16 September 2026, are appended.

The release of this announcement has been approved by the Board of Directors

To keep up to date with company news and announcements, visit:
investorhub.spacetalk.co

For further information or investor enquiries, please contact: investors@spacetalk.co

www.spacetalk.co

ABOUT SPACETALK LIMITED

Spacetalk Limited (ASX: SPA, ACN 091 351 530) develops and sells hardware and software to provide safety at every stage of life. Spacetalk offers families a suite of solutions: Australia's best-selling Kids Smart Watches (GFK Report July 2024: Total Sales of Kids Smartwatch in Australia), Spacetalk Mobile, Spacetalk App, and Adult Wearables. The Spacetalk ecosystem provides freedom with peace of mind. To learn more, please visit: www.spacetalk.co

SLIDE 9 - FY27: From Foundation to Execution

Good afternoon and thank you for joining us today.

I want to take a few minutes to update shareholders on where Spacetalk is today, what our priorities are for FY27, and why we believe the business is entering a materially different and exciting phase.

Over the last several years, we have been transforming Spacetalk from a business primarily dependent on children's wearable hardware into a software-led, hardware-enabled family safety platform.

FY26 was the year in which much of the difficult work required to enable that transformation was completed.

We rebuilt the core technology platform, strengthened our operating capability and created the architecture required to support new products, new revenue streams and significantly larger distribution opportunities.

That investment was material and was clearly reflected in our FY26 financial performance.

FY26 built the foundation. FY27 is about execution.

SLIDE 10 - Executing the Growth Agenda

The strategic objective has not changed.

Our long-term vision remains family safety at every stage of life.

And our commercial objective is equally clear: to build a cash-generative and defensible position within the global family-safety market.

We are organising the customer proposition around three simple needs: Locate. Connect. Protect.

And increasingly, those capabilities are delivered through one Spacetalk software platform connecting devices, family members and services across different stages of life.

The difference today is that we now have the technology architecture required to commercialise that vision at scale.

SLIDE 11 - FY26 Built the Foundation. FY27 Is About Execution

There are already important indicators of what the transformed business can become.

Recurring revenue increased to 66% of total revenue.

Spacetalk Mobile subscribers grew 18% to approximately 60,600.

And Mobile revenue increased 16% to $8.1 million, representing approximately half of company revenue.

Those metrics matter because they demonstrate the increasing importance of recurring connectivity revenue within the business.

At the same time, our agreements with Vodafone Australia and TPG Telecom provide important external validation of the strategy.

Vodafone provides the first major proof point for distributing Spacetalk software through a telecommunications partner.

TPG provides the opportunity to materially improve the economics, flexibility and customer proposition of our existing Mobile business.

Spacetalk Ltd ACN 091 351 530
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The foundation is therefore substantially different from the one we had entering FY26.

The priority now is to convert it into commercial outcomes.

SLIDE 12 - FY27: Four Execution Priorities

Management is therefore concentrating FY27 around four priorities.

First: Deliver Vodafone.

We need to successfully launch the co-branded Vodafone family safety application and demonstrate that our software can be distributed through a major telecommunications partner.

That is important not only for the revenue from the Vodafone relationship itself, but because it establishes a repeatable B2B2C model that we can take to telecommunications partners internationally.

Second: Strengthen Mobile.

Spacetalk Mobile is already our largest recurring-revenue business.

The TPG migration is designed to improve unit economics, provide greater commercial flexibility and allow us to develop more sophisticated offers across children, families and, eventually, seniors.

Third: Monetise the platform.

Our product roadmap includes tiered pricing, Online Digital Safety, Apple and Samsung Watch Apps, 24/7 monitoring, improvements to the app experience and ultimately a broader range of premium software and services.

Those capabilities allow us to increase engagement and revenue from customers already within the Spacetalk ecosystem rather than relying solely on acquiring another hardware customer.

And fourth: Control the cost base.

We are focused on converting investment into growth and a sustainable business.

FY27 will demonstrate that the investments made in technology and product capability can translate into revenue growth, better unit economics and a clear path toward cash generation.

SLIDE 13 - A New Revenue Architecture

This is perhaps the most important structural change in Spacetalk.

Historically, much of the economics of the company began again every time we sold another watch.

The new revenue architecture is very different.

Hardware acquires the household.

It remains an effective entry point and generates immediate revenue.

Connectivity makes that relationship recurring.

Watch connectivity and broader family mobile plans increase customer lifetime value.

Software deepens the relationship.

Subscriptions, Online Safety and future premium services allow us to generate additional digital revenue and increase engagement.

And partners scale distribution.

Telco distribution gives us the opportunity to reach large installed customer bases without acquiring each customer individually.

Over time, that also opens potential revenue from software licensing, monthly active users, premium features, data products and attributed commerce.

One Spacetalk user is no longer a single revenue event.

The opportunity is to build a recurring relationship with the household and progressively increase the value we create for that household - and the revenue we generate from it.

SLIDE 14 - FY27 Is the Year of Proof

That brings me back to what FY27 needs to represent.

It is not another year in which we ask shareholders simply to believe in the transformation.

It is a year in which we need to demonstrate it.

The measures of progress are increasingly tangible.

Deliver Vodafone.

Strengthen Mobile.

Monetise the platform.

Control the cost base.

If we execute those priorities successfully, we should begin to demonstrate what the new Spacetalk business can become: a business with a larger addressable market, greater recurring revenue, better unit economics and substantially more scalable distribution.

There is still significant work ahead of us.

But we now have the technology architecture, the recurring-revenue foundation and major telecommunications partners validating the model.

Our focus is therefore firmly on disciplined delivery and accountability for results.

FY26 built the foundation. FY27 is the year we prove what that foundation can start to deliver.

Thank you.

Simon Crowther, CEO & MD


SPACETALK
General Meeting
16 September 2026

Important Legal Information

This presentation has been prepared by Spacetalk Ltd. ("Spacetalk," or "Company," or "SPA").

This presentation:

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- should be read in conjunction with Spacetalk's financial reports and market releases on ASX.

- may include forward-looking statements about Spacetalk and the environment in which Spacetalk operates, which are subject to significant uncertainties and contingencies, many of which are outside the control of Spacetalk – as such undue reliance should not be placed on any forward-looking statements as actual results or performance may differ materially from these statements.

- includes statements relating to past performance, which should not be regarded as a reliable guide to future performance.

- includes certain financial information which Spacetalk considers useful to assist in evaluating Spacetalk's performance, however, such information has not been subject to audit or review in accordance with Australian Auditing Standards.

- **All dollar values are in Australian dollars (A$) unless otherwise stated.**

Board of Directors

Geog Chmiel
Independent
Non-Executive Chair

Simon Crowther
CEO and
Managing Director

Mike Rann
Independent
Non-Executive Director

John Bird
Independent
Non-Executive Director

Andrew Grover
Independent
Non-Executive Director

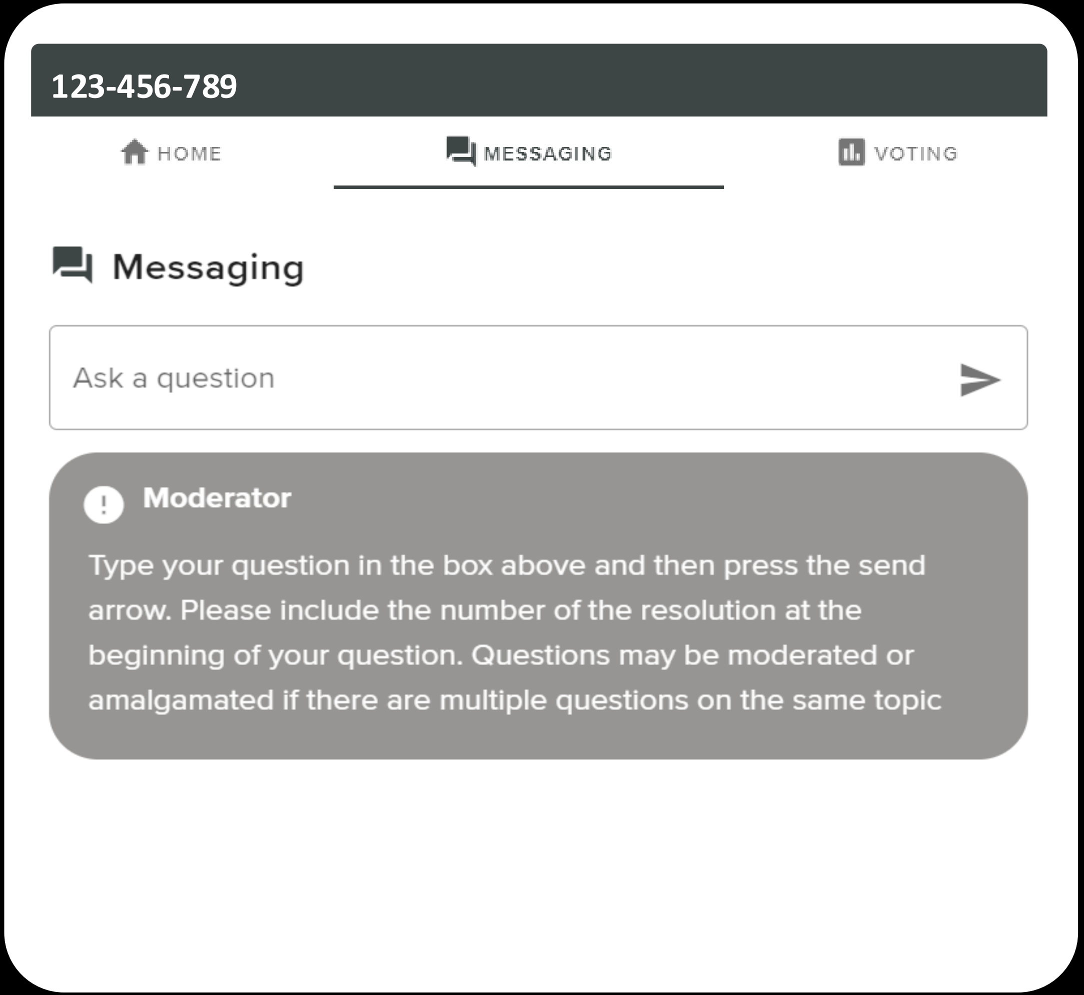
Online Attendees – Text Question Process

When the Question function is available, the **messaging tab** will appear at the top of the app

To send in a question, click in the ‘Ask a question’ box, type your question and press the send arrow

Your question will be sent immediately for review

Received

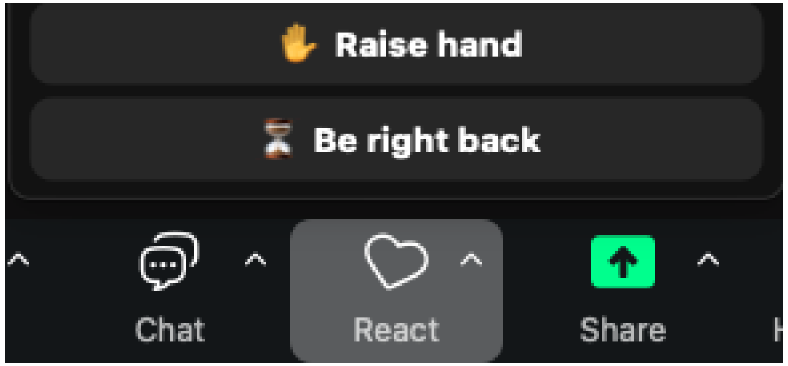


Online Attendees – Audio Question Process

To ask a question verbally, click on raise your hand by under the "React" in the menu Zoom that you are using to view this meeting

At the appropriate time, you will be asked to advise of your name and the name of the shareholder that you represent (if applicable), and for your question

Once your question is answered you will be muted

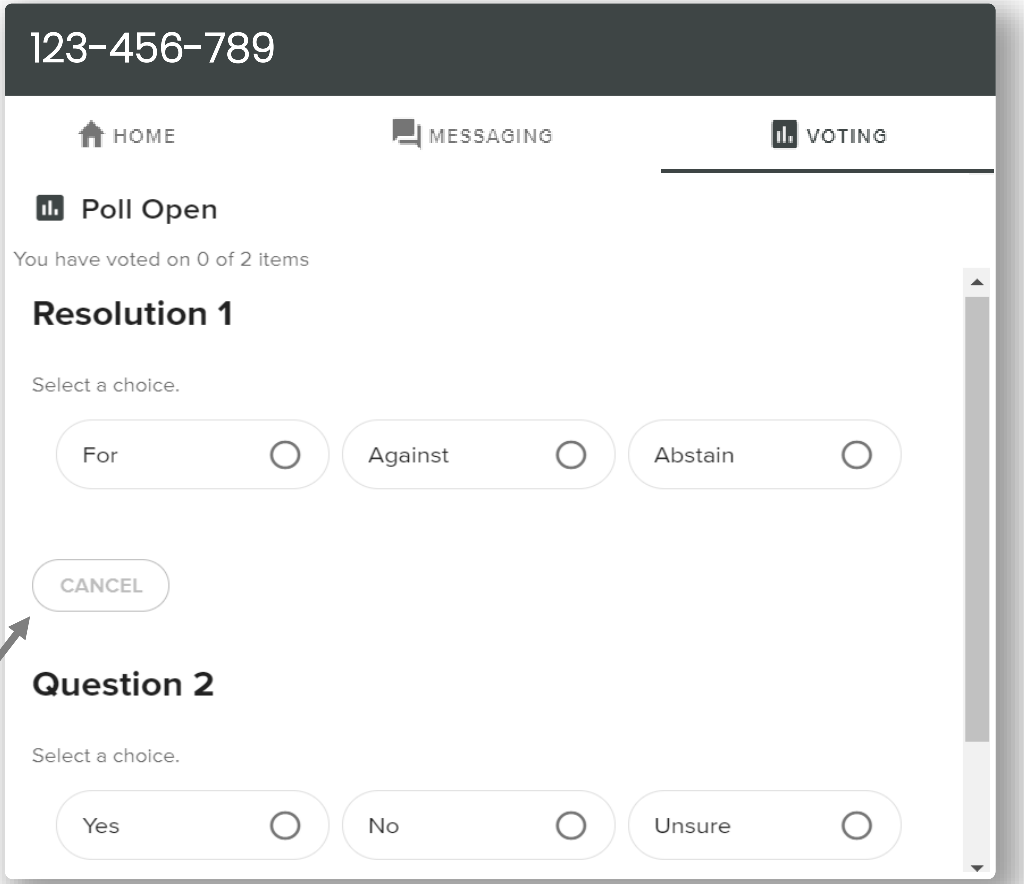


Online Attendees – Voting

When open, the vote will be accessible by selecting the voting **tab** at the top of the screen

To vote simply select the direction in which you would like to cast your vote. The selected option will change colour

There is no submit or send button, your selection is automatically recorded. **You can change your mind or cancel your vote any time before the poll is closed**



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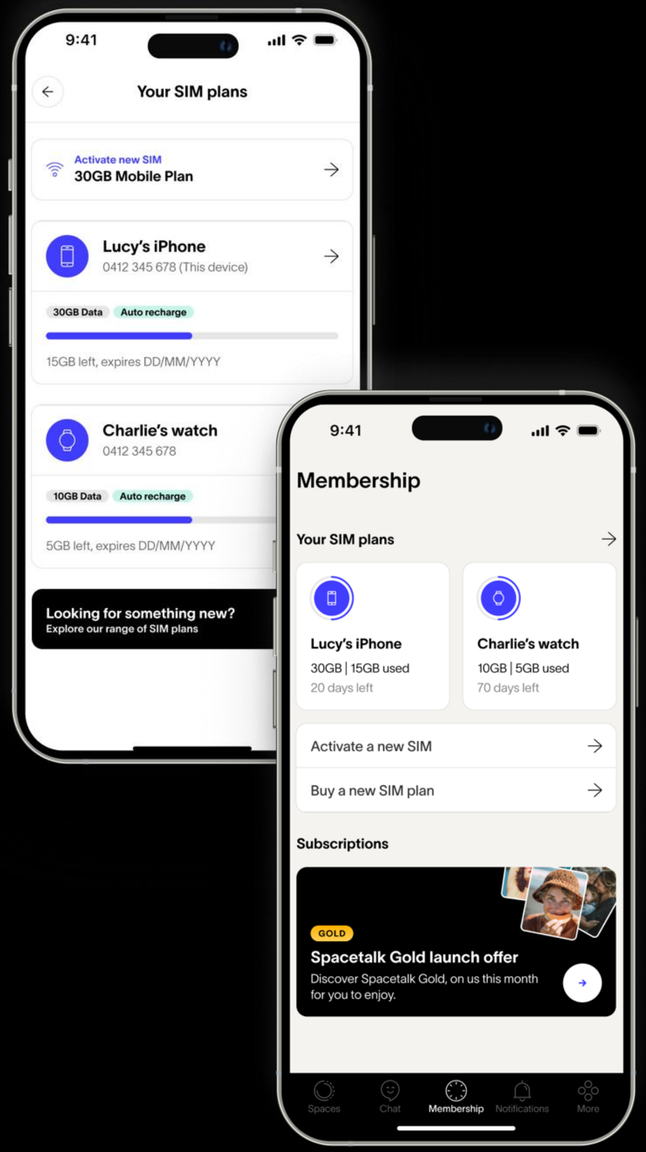
Business Update



Screen and content is illustrative only

Presentation by the CEO and Managing Director

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Growth Strategy

Update: FY27 From Foundation to Execution

Spacetalk Ltd (ASX: SPA)
Extraordinary General Meeting

16 September 2026
spacetalk.co

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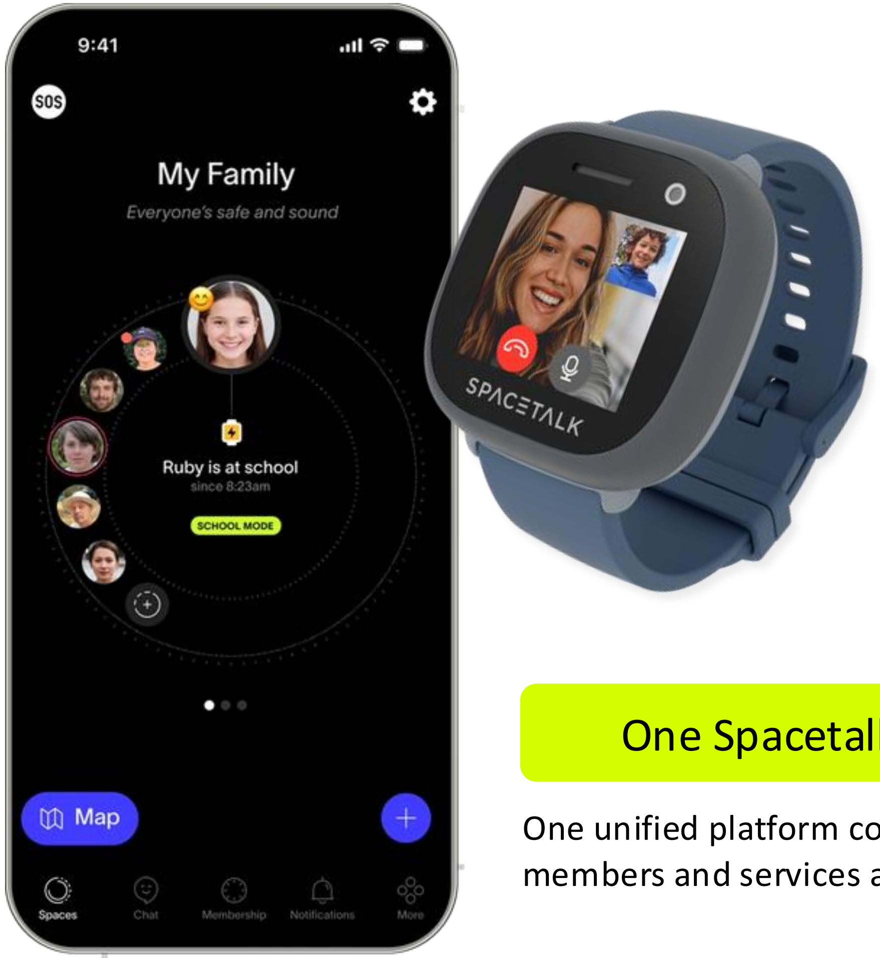
Executing the Growth Agenda

Our Vision

Family safety at every stage of life, remains the foundation of our long-term vision.

Our Objective

is clear: to build a cash-generative, defensible niche within the global family-safety market.



One Spacetalk App Platform

One unified platform connecting devices, family members and services across every life stage.

Our Three Pillars

Locate | **Connect** | **Protect**

FY26 Built the Foundation

FY27 shifts the focus to disciplined commercialisation

66%

Recurring revenue mix

up from 57% in FY25

60.6k

Active mobile subscribers

+18% year on year

$8.1m

Spacetalk Mobile revenue

+16% year on year

Vodafone + TPG validate the model

Partner distribution, better mobile economics and a scalable software platform create the pathway from build to growth

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FY27 Execution Priorities

Fewer priorities. Clear Owners. Measurable Commercial Outcomes.

Deliver Vodafone

FY27

Launch the co-branded family safety app and prove the B2B2C software model.

Strengthen Mobile

FY27

Execute the TPG migration, improve unit economics and expand plan flexibility.

Monetise the Platform

1HFY27

Launch tiered pricing, Online Safety, Apple & Samsung Watch Apps, 24/7 monitoring and improved app experience.

Control the Cost Base

FY27

Convert prior investment into growth while optimising operating costs.

One Household, Multiple Revenue Streams

The platform expands value beyond the initial device sale

Hardware

Acquires the household

Immediate device revenue + low-cost customer acquisition

Partners

Extend distribution

Telco software, data products and attributed commerce

THE PLATFORM

ONE HOUSEHOLD

Connectivity

Creates recurring revenue

Watch and family mobile plans extend lifetime value

Software

Deepens engagement

Subscriptions, Online Safety and premium features

The customer relationship continues beyond the initial device sale

FY27
is the year of proof

Execution is the strategy

- Deliver Vodafone
- Strengthen Mobile
- Monetise the Platform
- Control the Cost Base

The Results

Scalable recurring revenue

Better unit economics

A clear path toward cash generation

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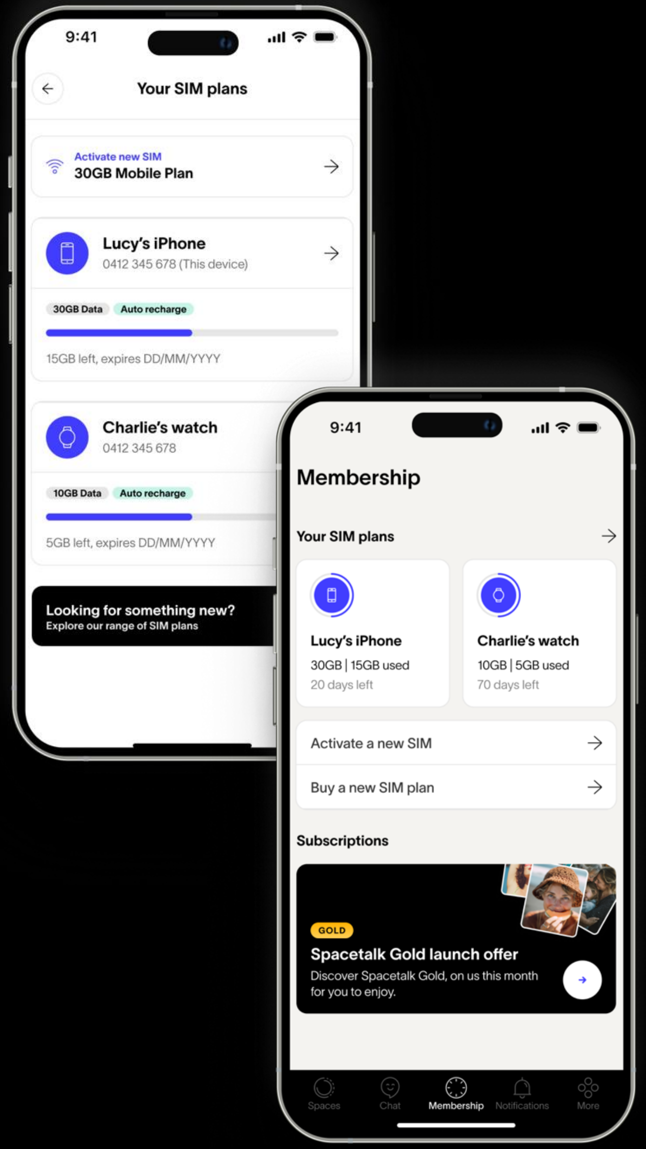
Formal Business



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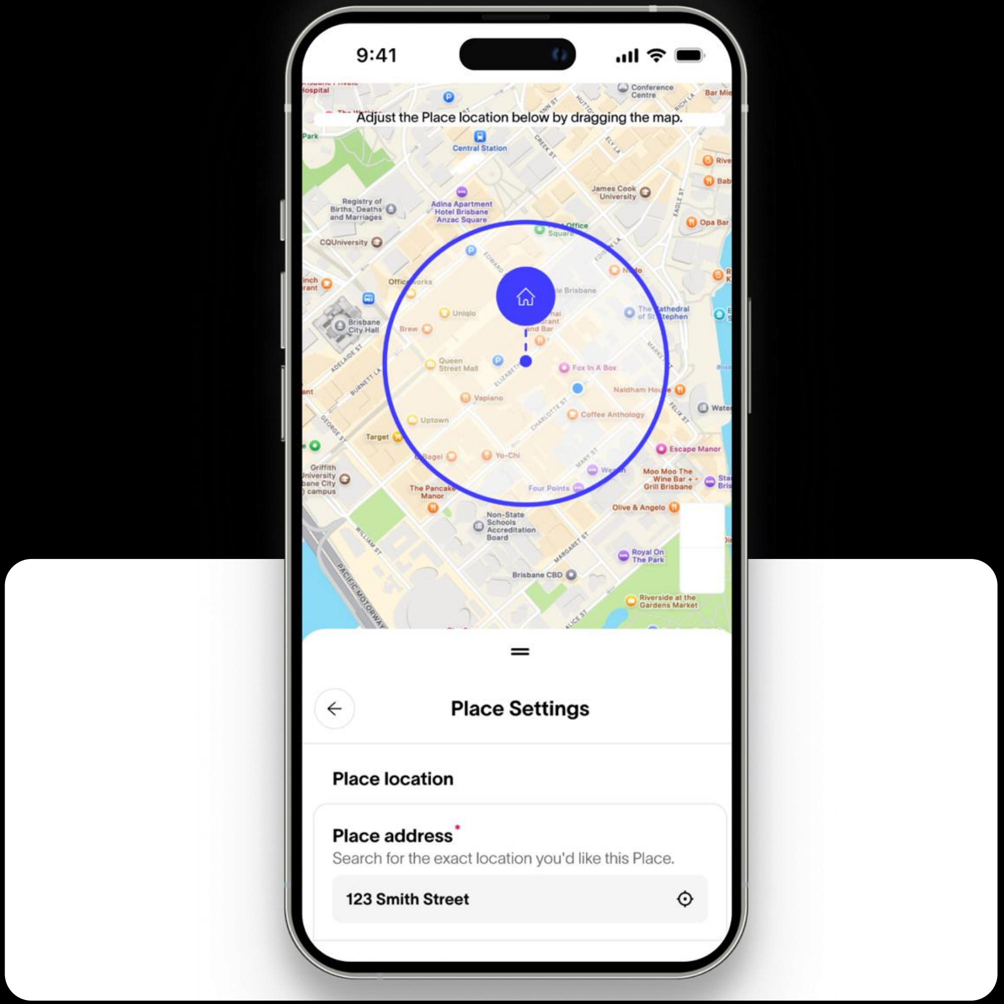
Notice of Meeting

The Notice of Meeting was dispatched to all shareholders.

If there is no objection, it is proposed that the Notice of Meeting be taken as read.



Ratification of Prior Issue - Tranche 1 August Placement

Resolution 1

To consider and, if in favour, pass the following Resolution as an ordinary resolution:

"That, for the purposes of Listing Rule 7.4 and for all other purposes, Shareholders ratify the issue of 34,581,000 Tranche 1 August Placement Shares to the August Placement Participants on the terms and conditions set out in the Explanatory Statement."

Proxies Received	For	Against	Abstain	Open
# Votes cast	81,864,614	359,905	-	325,312
% of Votes	99.17 %	0.44 %		0.39 %

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Approval to Issue Tranche 2 August Placement Shares

Resolution 2

To consider and, if in favour, pass the following Resolution as an ordinary resolution:

"That, for the purposes of Listing Rule 7.1 and for all other purposes, approval is given for the Company to issue 97,419,000 Tranche 2 August Placement Shares to the August Placement Participants on the terms and conditions set out in the Explanatory Statement"

Proxies Received	For	Against	Abstain	Open
# Votes cast	81,864,641	359,905	-	325,312
% of Votes	99.17 %	0.44 %	-	0.39 %

Approval to Issue Shares to a Related Party – Simon Crowther

Resolution 3

To consider and, if in favour, pass the following Resolution as an ordinary resolution:

"That, for the purposes of Listing Rule 10.11 and for all other purposes, approval is given for the Company to issue 1,333,333 Shares to Simon Crowther (or his nominee) on the terms and conditions set out in the Explanatory Statement."

Proxies Received	For	Against	Abstain	Open
# Votes cast	77,201,901	367,905	-	3,762,498
% of Votes	94.93 %	0.45 %	-	4.62 %

Approval to Issue Lead Manager Options

Resolution 4

To consider and, if in favour, pass the following Resolution as an ordinary resolution:

"That, for the purposes of Listing Rule 7.1 and for all other purposes, approval is given for the Company to issue 30,000,000 Lead Manager Options exercisable at 10 cents each on or before 12 August 2029, on the terms and conditions set out in the Explanatory Statement."

Proxies Received	**For**	**Against**	**Abstain**	**Open**
# Votes cast	81,856,614	367,905	-	325,312
% of Votes	99.16 %	0.45 %	-	0.39 %

That brings the formal business of the meeting to an end:

Please finalise your votes

Thank You

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