Freedom Care Group Holdings Limited
Appendix 4E
Preliminary final report

1. Company details

Name of entity:	Freedom Care Group Holdings Limited
ABN:	91 059 950 337
Reporting period:	For the year ended 30 June 2026
Previous period:	For the year ended 30 June 2025

2. Results for announcement to the market

				$'000
Revenues from ordinary activities	down	98.0%	to	319
Loss for the year attributable to the owners of Freedom Care Group Holdings Limited	down	91.3%	to	(347)

	2026 Cents	2025 Cents
Basic earnings per share	(0.32)	(3.69)
Diluted earnings per share	(0.32)	(3.14)

Comments
The loss for the consolidated entity after providing for income tax amounted to $347,000 (30 June 2025: $3,999,000).

3. Net tangible assets

	Reporting period Cents	Previous period Cents
Net tangible assets per ordinary security	0.74	1.06

4. Loss of control over entities

During the prior reporting period, the Group lost control of its subsidiaries Freedom Care Group Pty Ltd (FCG) and Regional Disability Services Group Pty Ltd (RDS) following the appointment of liquidators to those entities. As a consequence of the appointment of liquidators, the Group no longer has the ability to direct the relevant activities of these entities or access their economic benefits. Accordingly, the Group determined that control ceased at the date the liquidators were appointed and the entities were deconsolidated from the Group's financial statements from that date in accordance with AASB 10 Consolidated Financial Statements.

At the date control was lost during January 2025, both FCG and RDS had outstanding receivables relating primarily to claims submitted to the National Disability Insurance Agency (NDIA). The Group, through KPT Restructuring Pty Ltd (the Liquidators), continues to engage with the NDIA regarding the recovery of these receivables. However, payments from the NDIA have not been received on a regular basis and uncertainty remains regarding the timing and amount of any potential recoveries.

Given the current circumstances and the status of the entities in liquidation, the Group has assessed the recoverability of the outstanding balances and has applied a prudent approach in determining the carrying value of these receivables and liabilities. Any future recoveries will be recognised in the Group's financial statements when receipt becomes probable and the amount can be reliably measured.

The loss of control of these subsidiaries and the uncertainty surrounding the recovery of outstanding receivables have been considered by the Directors as part of the Group's ongoing assessment of its financial position and disclosures within the financial report.

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Freedom Care Group Holdings Limited
Appendix 4E
Preliminary final report

5. Dividends

Current period
There were no dividends paid, recommended or declared during the current financial period.

Previous period
There were no dividends paid, recommended or declared during the previous financial period.

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6. Dividend reinvestment plans

Not applicable.

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7. Details of associates and joint venture entities

Not applicable.

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8. Audit qualification or review

Details of audit/review dispute or qualification (if any):

The financial statements have been audited and an unmodified opinion has been issued.

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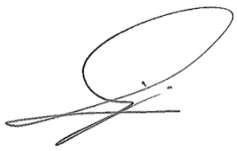
9. Attachments

Details of attachments (if any):

The Annual Report of Freedom Care Group Holdings Limited for the year ended 30 June 2026 is attached.

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10. Signed



Signed _____ Date: 31 August 2026

Zoran Grujic
Chairman
Sydney

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Freedom Care Group Holdings Limited

ABN 91 059 950 337

Annual Report - 30 June 2026

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Freedom Care Group Holdings Limited
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30 June 2026

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General information

The financial statements cover Freedom Care Group Holdings Limited as a consolidated entity consisting of Freedom Care Group Holdings Limited and the entities it controlled at the end of, or during, the year. The financial statements are presented in Australian dollars, which is Freedom Care Group Holdings Limited's functional and presentation currency.

Freedom Care Group Holdings Limited is a listed public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business are:

Registered office	**Principal place of business**
31 Edward Street Sylvania NSW 2224	31 Edward Street Sylvania NSW 2224

A description of the nature of the consolidated entity's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 31 August 2026. The directors have the power to amend and reissue the financial statements.

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Freedom Care Group Holdings Limited
Directors' report
30 June 2026

The directors present their report, together with the financial statements, on the consolidated entity (referred to hereafter as the 'group' or 'consolidated entity') consisting of Freedom Care Group Holdings Ltd (referred to hereafter as the 'company' or 'parent entity') and the entities it controlled at the end of, or during, the year ended 30 June 2026.

Directors
The following persons were directors of Freedom Care Group Holdings Limited during the whole of the financial year and up to the date of this report, unless otherwise stated:

Zoran Grujic - Non Executive Chairman
Ola El Helu - Non Executive Director
Jamal Sabsabi - Executive Director
Wayne Kernaghan - Company Secretary

Principal activities
During the financial year the principal continuing activities of the consolidated entity were:

- Support services under Core Supports, Capital and Capacity Building, Supported Independent Living, Plan Management, Support Coordination and Day programs.

Review of operations
The loss for the consolidated entity after providing for income tax amounted to $347,000 (30 June 2025: $3,999,000). Revenue from ordinary activities fell 98% to $319,000 (2025: $15,809,000), reflecting the loss of control of the Group's principal operating subsidiaries, Freedom Care Group Pty Ltd and Regional Disability Services Group Pty Ltd, following the appointment of liquidators in January 2025. The Group has not conducted a trading business since that date, and the reduced result for the year primarily comprises corporate, compliance and legal costs of maintaining the listed structure.

Business strategy and prospects

Following the loss of control of its operating subsidiaries, the Company is assessing a range of strategic options for the future direction of the business. The Board is evaluating opportunities to utilise the Company's existing listed structure, including potential corporate transactions, acquisitions or strategic partnerships that may provide a pathway to recommence operations and deliver value to shareholders. In this context, the Company is exploring potential opportunities associated with the Koala Disability Care Pty Ltd business and other prospective transactions suitable for the listed structure.

These discussions remain preliminary and there can be no assurance that any transaction or restructuring will proceed, or that any such initiative will result in a material improvement in the Company's financial position or operating performance. Should a suitable opportunity be identified, the Company will undertake the necessary due diligence and, where required, seek shareholder and regulatory approvals. In the interim, the Company continues to manage its existing obligations and corporate structure while maintaining compliance with its obligations as a listed entity, and will provide further updates in accordance with its continuous disclosure obligations.

Material business risks

The Board has identified the following material business risks that could adversely affect the achievement of the Company's strategies and prospects:

- **Going concern and liquidity –** With no revenue-generating business, the Group's ability to continue as a going concern depends on its cash reserves of $407,000, tight control of ongoing corporate costs and its ability to raise new capital or complete a transaction. A material uncertainty exists in this regard (refer Note 1).
- **Delisting risk –** Under ASX Guidance Note 33, the ASX may remove the Company from the Official List following an extended continuous suspension, a materially different and more severe outcome than the current suspension alone.
- **Re-compliance and reinstatement risk –** Should the Company pursue a new transaction (e.g. a reverse takeover) to restore an operating business, the ASX will require re-compliance with Chapters 1 and 2 as if applying for fresh admission. Reinstatement is only granted once the ASX is satisfied there is no other reason for continued suspension, is not guaranteed, and may not occur on any particular timeline.
- **Transaction execution and dilution risk –** There is no assurance that a suitable acquisition, capital raising or partnership will be identified or completed. Any recapitalisation may require the issue of further securities, which could dilute existing shareholders.
- **Recoverability of the associate –** The carrying value of the Group's investment in Koala Disability Care Pty Ltd, being its only significant asset, is dependent on the continued performance of that business (refer Note 11).

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Significant changes in the state of affairs
There were no significant changes in the state of affairs of the consolidated entity during the financial year.

Matters subsequent to the end of the financial year
A shareholder has commenced an application seeking orders in relation to access to certain books and records of the Group pursuant to s 247A of the Corporations Act 2001.

The Company has obtained legal advice and is responding to the application through its legal advisers. The matter remains before the Court and has not yet been determined.

Given the matter is ongoing, the Company does not consider it appropriate to comment further at this stage. The Company will continue to monitor the proceedings and will make further disclosures if required.

No other matter or circumstance has arisen since 30 June 2026 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years.

Likely developments and expected results of operations
The Company is currently assessing a range of strategic options in relation to the future direction of the business following the loss of control of certain operating subsidiaries during the prior period.

The Board is continuing to evaluate opportunities to utilise the Company's existing listed structure, including potential corporate transactions, acquisitions, or strategic partnerships that may provide a pathway for the Company to recommence operations and deliver value to shareholders. In this context, the Company is exploring potential opportunities associated with the Koala Disability Care Pty Ltd business and other prospective transactions that may be suitable for the Company's listed structure.

At this stage, these discussions remain preliminary and there can be no assurance that any transaction or restructuring will proceed or that any such initiative will result in a material improvement in the Company's financial position or operating performance. Should a suitable opportunity be identified, the Company will undertake the necessary due diligence and, where required, seek shareholder and regulatory approvals.

In the interim, the Company continues to manage its existing obligations and corporate structure while maintaining compliance with its obligations as a listed entity under the rules of the Australian Securities Exchange.

Further updates will be provided to the market in accordance with the Company's continuous disclosure obligations should any material developments occur.

Environmental regulation
The consolidated entity is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Information on directors

Name:	Zoran Grujic
Title:	Non Executive Chairman
Qualifications:	B Com (Accounting), CA, AICD
Experience and expertise:	Zoran has over 30 years experience in accounting, finance and a broad range of management roles across various industries. Zoran is currently the Company Secretary of 8common Limited (ASX:8CO) and CL8 Holdings Limited (ASX:CL8) and CFO at eBev.com Pty Ltd, a B2B digital marketplace for the distribution of beverages between Suppliers and Venues. Zoran was the CFO & Company Secretary for Dropsuite Ltd (ASX:DSE) from Feb 17 to Sept 18.
Other current directorships:	Non executive Director Xenitra Limited
Former directorships (last 3 years):	
Interests in shares:	450,000
Interests in options:	0

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Name:	Jamal Sabsabi
Title:	Executive Director
Qualifications:	B Sc. Doctor of Chiropractic
Experience and expertise:	Jamal is a co-founder of FCG. Jamal has over 38 years of managerial experience, in various industries including hospitality, health and real estate. Prior to Freedom Care, Jamal was Head Chiropractor at The Back Doctor for over 25 years. Jamal holds a Bachelors Degree of Science and a Doctors degree in Chiropractic from UNSW.
Other current directorships:	
Former directorships (last 3 years):	
Interests in shares:	15,122,250
Interests in options:	0

Name:	Ola El Helu
Title:	Non Executive Director
Qualifications:	B Applied Science (Medical Radiation Scientist), AICD, RACGO (Education Provider)
Experience and expertise:	Ola El Helu is an accomplished and dynamic consultant with a passion for healthcare and a deep expertise in radiology operations management. With over 20 years of experience in the field, Ola has demonstrated exceptional leadership and exemplifies a perfect blend of technical expertise, leadership acumen, and a genuine commitment to patient well-being. Ola has held roles in both the public and private healthcare sectors in Australia and overseas, along with a global health company, GE Healthcare. In recent years, Ola has been involved in numerous start-up companies in which she was instrumental in transforming radiology greenfield practices into efficient and cutting-edge facilities by streamlining workflows, optimizing resource allocation, and implementing state-of-the-art technologies to enhance diagnostic accuracy and patient outcomes. Ola holds a Bachelor of Applied Science (Medical Radiation Scientist) from the University of Sydney and is a member of the AICD.
Other current directorships:	
Former directorships (last 3 years):	
Interests in shares:	0
Interests in options:	0

'Other current directorships' quoted above are current directorships for listed entities only and excludes directorships of all other types of entities, unless otherwise stated.

'Former directorships (last 3 years)' quoted above are directorships held in the last 3 years for listed entities only and excludes directorships of all other types of entities, unless otherwise stated.

Company secretary
The company secretary is Wayne Kernaghan.

Meetings of directors
The number of meetings of the company's Board of Directors ('the Board') held during the year ended 30 June 2026, and the number of meetings attended by each director were:

	Full Board		Nomination and Remuneration Committee		Audit and Risk Committee	
	Attended	Held	Attended	Held	Attended	Held
Zoran Grujic	10	10	-	-	2	2
Jamal Sabsabi	10	10	-	-	2	2
Ola El Helu	10	10	-	-	2	2

Held: represents the number of meetings held during the time the director held office.

Remuneration report (audited)
The remuneration report details the key management personnel remuneration arrangements for the consolidated entity, in accordance with the requirements of the Corporations Act 2001 and its Regulations.

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Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including all directors.

The remuneration report is set out under the following main headings:
- Principles used to determine the nature and amount of remuneration
- Details of remuneration
- Share-based compensation
- Additional disclosures relating to key management personnel

Principles used to determine the nature and amount of remuneration
The objective of the consolidated entity's executive reward framework is to ensure reward for performance is competitive and appropriate for the results delivered. The framework aligns executive reward with the achievement of strategic objectives and the creation of value for shareholders, and it is considered to conform to the market best practice for the delivery of reward. The Board of Directors ('the Board') ensures that executive reward satisfies the following key criteria for good reward governance practices:
- competitiveness and reasonableness
- acceptability to shareholders
- performance linkage / alignment of executive compensation
- transparency

The Board of Directors are responsible for determining and reviewing remuneration arrangements for its directors and executives. The performance of the consolidated entity depends on the quality of its directors and executives. The remuneration philosophy is to attract, motivate and retain high performance and high quality personnel.

In consultation with external remuneration consultants (refer to the section 'Use of remuneration consultants' below), the Nomination and Remuneration Committee has structured an executive remuneration framework that is market competitive and complementary to the reward strategy of the consolidated entity.

The reward framework is designed to align executive reward to shareholders' interests. The Board have considered that it should seek to enhance shareholders' interests by:
- having economic profit as a core component of plan design
- focusing on sustained growth in shareholder wealth, consisting of dividends and growth in share price, and delivering constant or increasing return on assets as well as focusing the executive on key non-financial drivers of value
- attracting and retaining high calibre executives

Additionally, the reward framework should seek to enhance executives' interests by:
- rewarding capability and experience
- reflecting competitive reward for contribution to growth in shareholder wealth
- providing a clear structure for earning rewards

In accordance with best practice corporate governance, the structure of non-executive director and executive director remuneration is separate.

Non-executive directors remuneration
Fees and payments to non-executive directors reflect the demands and responsibilities of their role. Non-executive directors' fees and payments are reviewed annually by the Nomination and Remuneration Committee. The Nomination and Remuneration Committee may, from time to time, receive advice from independent remuneration consultants to ensure non-executive directors' fees and payments are appropriate and in line with the market. The chairman's fees are determined independently to the fees of other non-executive directors based on comparative roles in the external market. The chairman is not present at any discussions relating to the determination of his own remuneration.

ASX listing rules require the aggregate non-executive directors' remuneration be determined periodically by a general meeting. The most recent determination was at the Annual General Meeting held on 24 January 2024, where the shareholders approved a maximum annual aggregate remuneration of $500,000.

Executive remuneration
The consolidated entity aims to reward executives based on their position and responsibility, with a level and mix of remuneration which has both fixed and variable components.

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The executive remuneration and reward framework has four components:
- base pay and non-monetary benefits
- short-term performance incentives
- share-based payments
- other remuneration such as superannuation and long service leave

The combination of these comprises the executive's total remuneration.

Fixed remuneration, consisting of base salary, superannuation and non-monetary benefits, are reviewed annually by the Nomination and Remuneration Committee based on individual and business unit performance, the overall performance of the consolidated entity and comparable market remunerations.

Executives may receive their fixed remuneration in the form of cash or other fringe benefits (for example motor vehicle benefits) where it does not create any additional costs to the consolidated entity and provides additional value to the executive.

The short-term incentives ('STI') program is designed to align the targets of the business units with the performance hurdles of executives. STI payments are granted to executives based on specific annual targets and key performance indicators ('KPI's') being achieved. KPI's include profit contribution, customer satisfaction, leadership contribution and product management.

The long-term incentives ('LTI') include long service leave and share-based payments. Shares are awarded to executives over a period of three years based on long-term incentive measures. These include increase in shareholders value relative to the entire market and the increase compared to the consolidated entity's direct competitors. The Nomination and Remuneration Committee reviewed the long-term equity-linked performance incentives specifically for executives during the year ended 30 June 2026.

Details of remuneration

Amounts of remuneration
Details of the remuneration of the Directors and other key management personnel (as defined in AASB 124 Related Party Disclosures) of consolidated entity are set out in the following tables.

No payments to Directors or key management personnel were made during the year ended 30 June 2026.

	Short-term benefits			Post-employment benefits	Long-term benefits	Share-based payments	
2025	Cash salary and fees $	Cash bonus $	Non-monetary $	Super-annuation $	Long service leave $	Equity-settled $	Total $
Non-Executive Directors:							
Zoran Grujic	20,833	-	-	-	-	-	20,833
Keith Glennan	20,418	-	-	-	-	-	20,418
Ola El Helu	17,500	-	-	-	-	-	17,500
Executive Directors:							
Jamal Sabsabi	76,153	-	-	8,757	-	-	84,910
Other Key Management Personnel:							
Walid Jamal Eddine	63,461	-	-	7,298	-	-	70,759
Ahmed Alsayed Ibrahim	63,461	-	-	7,298	-	-	70,759
	261,826	-	-	23,353	-	-	285,179

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Share-based compensation

Issue of shares
There were no shares issued to directors and other key management personnel as part of compensation during the year ended 30 June 2026.

Additional disclosures relating to key management personnel

Shareholding
The number of shares in the company held during the financial year by each director and other members of key management personnel of the consolidated entity, including their personally related parties, is set out below:

	Balance at the start of the year	Received as part of remuneration	Additions	Disposals/ other	Balance at the end of the year
Ordinary shares					
Zoran Grujic	450,000	-	-	-	450,000
Jamal Sabsabi	15,122,250	-	-	-	15,122,250
	15,572,250	-	-	-	15,572,250

Option holding
The number of options over ordinary shares in the company held during the financial year by each director and other members of key management personnel of the consolidated entity, including their personally related parties, is set out below:

	Balance at the start of the year	Granted	Exercised	Expired/ forfeited/ other	Balance at the end of the year
Options over ordinary shares					
Zoran Grujic	500,000	-	-	(500,000)	-
Jamal Sabsabi	5,000,000	-	-	(5,000,000)	-
	5,500,000	-	-	(5,500,000)	-

This concludes the remuneration report, which has been audited.

Shares issued on the exercise of options
There were no ordinary shares of Freedom Care Group Holdings Limited issued on the exercise of options during the year ended 30 June 2026 and up to the date of this report.

Corporate Governance Statement
Freedom Care Group Holdings Ltd, through its Board and executives, recognises the need to establish and maintain corporate governance policies and practices that reflect the requirements of the market regulators and participants, and the expectations of members and others who deal with the Company. These policies and practices remain under constant review as the corporate governance environment and good practices evolve.

ASX Corporate Governance Principles and Recommendations
The fourth edition of ASX Corporate Governance Council Principles and Recommendations (the “Principles”) sets out recommended corporate governance practices for entities listed on the ASX.

The Company has issued a Corporate Governance Statement which discloses the Company’s corporate governance practices and the extent to which the Company has followed the recommendations set out in the Principles. The Corporate Governance Statement was approved by the Board on 26 September 2024 and is available on the Company’s website: https://freedomcaregroup.com.au/wp-content/uploads/2024/08/Corporate-Governance-Plan_Freedom-Care-Group-Holdings.pdf

Indemnity and insurance of officers
The company has indemnified the directors and executives of the company for costs incurred, in their capacity as a director or executive, for which they may be held personally liable, except where there is a lack of good faith.

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During the financial year, the company paid a premium in respect of a contract to insure the directors and executives of the company against a liability to the extent permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

Indemnity and insurance of auditor
The company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the company or any related entity against a liability incurred by the auditor.

During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the company or any related entity.

Proceedings on behalf of the company
No person has applied to the Court under section 237 of the Corporations Act 2001 for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

Non-audit services
There were no non-audit services provided during the financial year by the auditor.

Officers of the company who are former partners of Hall Chadwick
There are no officers of the company who are former partners of Hall Chadwick.

Rounding of amounts
The company is of a kind referred to in Corporations Instrument 2026/183, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

Auditor's independence declaration
A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this directors' report.

Auditor
Hall Chadwick continues in office in accordance with section 327 of the Corporations Act 2001.

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors





Zoran Grujic
Chairman

Jamal Sabsabi
Director

31 August 2026
Sydney

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HALL CHADWICK

FREEDOM CARE GROUP HOLDINGS LIMITED
ABN 91 059 950 337
AND CONTROLLED ENTITITES

AUDITOR'S INDEPENDENCE DECLARATION
UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF FREEDOM CARE GROUP HOLDINGS LIMITED

In accordance with section 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of Freedom Care Group Holdings Limited. As the lead audit partner for the audit of the financial report of Freedom Care Group Holdings Limited for the year ended 30 June 2026, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

(i) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and

(ii) any applicable code of professional conduct in relation to the audit.

Hall Chadwick (NSW)

HALL CHADWICK (NSW)
Level 40, 2 Park Street
Sydney NSW 2000

MARTIN SABANOS
Partner
Dated: 31 August 2026

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Freedom Care Group Holdings Limited
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2026

	Note	Consolidated 2026 $'000	Consolidated 2025 $'000
Revenue			
Service Revenue	4	319	15,809
Expenses			
Service related costs	5	(272)	(9,844)
General costs	6	(273)	(3,334)
Provision for Diminution of investment		-	(450)
Depreciation and amortisation expense		-	(288)
Accounting & Audit costs		(74)	(83)
Marketing		-	(2)
Administration		(47)	(5,810)
Loss before income tax benefit		(347)	(4,002)
Income tax benefit	7	-	3
Loss after income tax benefit for the year attributable to the owners of Freedom Care Group Holdings Limited	16	(347)	(3,999)
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year attributable to the owners of Freedom Care Group Holdings Limited		(347)	(3,999)
		Cents	**Cents**
Basic earnings per share	25	(0.32)	(3.69)
Diluted earnings per share	25	(0.32)	(3.14)

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The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Freedom Care Group Holdings Limited
Statement of financial position
As at 30 June 2026

	Note	Consolidated 2026 $'000	Consolidated 2025 $'000
Assets			
Current assets			
Cash and cash equivalents	8	407	473
Trade and other receivables	9	72	-
Other	10	10	-
Total current assets		489	473
Non-current assets			
Investments accounted for using the equity method	11	962	1,000
Total non-current assets		962	1,000
Total assets		1,451	1,473
Liabilities			
Current liabilities			
Trade and other payables	12	453	128
Borrowings	13	200	200
Total current liabilities		653	328
Total liabilities		653	328
Net assets		798	1,145
Equity			
Issued capital	14	4,311	4,311
Reserves	15	-	161
Accumulated losses	16	(3,513)	(3,327)
Total equity		798	1,145

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The above statement of financial position should be read in conjunction with the accompanying notes

Freedom Care Group Holdings Limited
Statement of changes in equity
For the year ended 30 June 2026

Consolidated	Issued capital $'000	Reserves $'000	Accumulated losses $'000	Non-controlling interest $'000	Total equity $'000
Balance at 1 July 2024	4,321	161	840	103	5,425
Loss after income tax benefit for the year	-	-	(3,999)	-	(3,999)
Other comprehensive income for the year, net of tax	-	-	-	-	-
Total comprehensive income for the year	-	-	(3,999)	-	(3,999)
Transactions with owners in their capacity as owners:					
Reallocation	(10)	-	(168)	(103)	(281)
Balance at 30 June 2025	4,311	161	(3,327)	-	1,145

Consolidated	Issued capital $'000	Reserves $'000	Accumulated losses $'000	Non-controlling interest $'000	Total equity $'000
Balance at 1 July 2025	4,311	161	(3,327)	-	1,145
Loss after income tax expense for the year	-	-	(347)	-	(347)
Other comprehensive income for the year, net of tax	-	-	-	-	-
Total comprehensive income for the year	-	-	(347)	-	(347)
Transactions with owners in their capacity as owners:					
Transfer to Accumulated losses	-	(161)	161	-	-
Balance at 30 June 2026	4,311	-	(3,513)	-	798

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The above statement of changes in equity should be read in conjunction with the accompanying notes

Freedom Care Group Holdings Limited
Statement of cash flows
For the year ended 30 June 2026

	Note	Consolidated 2026 $'000	Consolidated 2025 $'000
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		390	14,002
Payments to suppliers and employees (inclusive of GST)		(456)	(17,954)
Income taxes paid		-	(126)
Net cash used in operating activities	24	(66)	(4,078)
Cash flows from investing activities			
Payments for property, plant and equipment		-	(19)
Proceeds from disposal of business		-	280
Net cash from investing activities		-	261
Cash flows from financing activities			
Proceeds from borrowings		-	148
Net cash from financing activities		-	148
Net decrease in cash and cash equivalents		(66)	(3,669)
Cash and cash equivalents at the beginning of the financial year		473	4,142
Cash and cash equivalents at the end of the financial year	8	407	473

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The above statement of cash flows should be read in conjunction with the accompanying notes

Freedom Care Group Holdings Limited
Notes to the financial statements
30 June 2026

Note 1. Material accounting policy information

The accounting policies that are material to the consolidated entity are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted
The consolidated entity has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Going concern
These financial statements have been prepared on a going concern basis.

The Group has incurred a net loss after tax of $347k (2025: Loss $3,999k) and a net cash outflow from operations of $66k (2025: outflow $4,078k). As at 30 June 2026, the Group had a total cash balance of $407k (2025: $473k) and net current liabilities of $164k (2025: net current assets of $145k).

During the period ended 31 December 2024, the Company's securities were suspended from quotation on the Australian Securities Exchange (ASX) following the cessation of debtor payments from the National Disability Insurance Agency (NDIA), which materially impacted the cash flows of certain subsidiaries.

Subsequent to this, two wholly owned subsidiaries, Freedom Care Group Pty Ltd and Regional Disability Services Group Pty Ltd, were placed into liquidation under the Corporations Act 2001 (Cth).

The cessation of NDIA payments, the suspension of the Company's securities from trading on the ASX, and the appointment of liquidators to these subsidiaries represent events or conditions that indicate the existence of a material uncertainty which may cast significant doubt on the Group's ability to continue as a going concern.

Notwithstanding the above:

- The Company (excluding the subsidiaries in liquidation) continues to be solvent and, as at the date of this report, holds cash reserves of over $400k.
- Management has prepared detailed cash flow forecasts for a period of at least 12 months from the date of this report, which indicate that the Company is expected to be able to meet its debts as and when they fall due.
- The Company is actively pursuing the disposal of certain investments and non-core assets to strengthen its liquidity position and working capital.
- The Board continues to evaluate strategic alternatives, including recapitalisation initiatives, to restore shareholder value and seek reinstatement of trading on the ASX.
- The Company has the financial support from the Directors should the need arrive.

Based on the above factors, the Directors believe that it is appropriate to prepare the financial statements on a going concern basis. However, the matters described above give rise to a material uncertainty that may cast significant doubt on the Group's ability to continue as a going concern and therefore it may be unable to realise its assets and discharge its liabilities in the normal course of business.

Accordingly, if the Group is unable to continue as a going concern, adjustments may be required to:

- Realise assets at amounts different from those currently recorded;
- Provide for additional liabilities that may arise; and
- Reclassify non-current assets and liabilities as current.

No such adjustments have been made in these financial statements.

Basis of preparation
These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for for-profit oriented entities. These financial statements also comply with IFRS Accounting Standards as issued by the International Accounting Standards Board ('IASB').

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Note 1. Material accounting policy information (continued)

Historical cost convention
The financial statements have been prepared under the historical cost convention.

Critical accounting estimates
The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the consolidated entity's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Parent entity information
In accordance with the Corporations Act 2001, these financial statements present the results of the consolidated entity only. Supplementary information about the parent entity is disclosed in note 22.

Principles of consolidation
The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of Freedom Care Group Holdings Limited ('company' or 'parent entity') as at 30 June 2026 and the results of all subsidiaries for the year then ended. Freedom Care Group Holdings Limited and its subsidiaries together are referred to in these financial statements as the 'consolidated entity'.

Subsidiaries are all those entities over which the consolidated entity has control. The consolidated entity controls an entity when the consolidated entity is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the consolidated entity. They are de-consolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between entities in the consolidated entity are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the consolidated entity.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. A change in ownership interest, without the loss of control, is accounted for as an equity transaction, where the difference between the consideration transferred and the book value of the share of the non-controlling interest acquired is recognised directly in equity attributable to the parent.

Where the consolidated entity loses control over a subsidiary, it derecognises the assets including goodwill, liabilities and non-controlling interest in the subsidiary together with any cumulative translation differences recognised in equity. The consolidated entity recognises the fair value of the consideration received and the fair value of any investment retained together with any gain or loss in profit or loss.

Revenue recognition
The consolidated entity recognises revenue as follows:

Rendering of services
Revenue from a contract to provide services is recognised over time as the services are rendered based on either a fixed price or an hourly rate.

Interest
Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Other revenue
Other revenue is recognised when it is received or when the right to receive payment is established.

Current and non-current classification
Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

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Note 1. Material accounting policy information (continued)

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the consolidated entity's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the consolidated entity's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no right at the end of the reporting period to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Associates
Associates are entities over which the consolidated entity has significant influence but not control or joint control. Investments in associates are accounted for using the equity method. Under the equity method, the share of the profits or losses of the associate is recognised in profit or loss and the share of the movements in equity is recognised in other comprehensive income. Investments in associates are carried in the statement of financial position at cost plus post-acquisition changes in the consolidated entity's share of net assets of the associate. Goodwill relating to the associate is included in the carrying amount of the investment and is neither amortised nor individually tested for impairment. Dividends received or receivable from associates reduce the carrying amount of the investment.

When the consolidated entity's share of losses in an associate equals or exceeds its interest in the associate, including any unsecured long-term receivables, the consolidated entity does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

The consolidated entity discontinues the use of the equity method upon the loss of significant influence over the associate and recognises any retained investment at its fair value. Any difference between the associate's carrying amount, fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

Impairment of non-financial assets
Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Finance costs
Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

Goods and Services Tax ('GST') and other similar taxes
Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

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Note 1. Material accounting policy information (continued)

Rounding of amounts
The company is of a kind referred to in Corporations Instrument 2026/183, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest thousand dollars, or in certain cases, the nearest dollar.

New Accounting Standards and Interpretations not yet mandatory or early adopted
Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the consolidated entity for the annual reporting period ended 30 June 2026. The consolidated entity has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Note 2. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Share-based payment transactions
The consolidated entity measures the cost of equity-settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. The fair value is determined by using either the Binomial or Black-Scholes model taking into account the terms and conditions upon which the instruments were granted. The accounting estimates and assumptions relating to equity-settled share-based payments would have no impact on the carrying amounts of assets and liabilities within the next annual reporting period but may impact profit or loss and equity.

Fair value measurement hierarchy
The consolidated entity is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being: Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date; Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and Level 3: Unobservable inputs for the asset or liability. Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective.

The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs.

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets
The consolidated entity assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the consolidated entity and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Income tax
The consolidated entity is subject to income taxes in the jurisdictions in which it operates. Significant judgement is required in determining the provision for income tax. There are many transactions and calculations undertaken during the ordinary course of business for which the ultimate tax determination is uncertain. The consolidated entity recognises liabilities for anticipated tax audit issues based on the consolidated entity's current understanding of the tax law. Where the final tax outcome of these matters is different from the carrying amounts, such differences will impact the current and deferred tax provisions in the period in which such determination is made.

Recovery of deferred tax assets
Deferred tax assets are recognised for deductible temporary differences only if the consolidated entity considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

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Note 3. Operating segments

Identification of reportable operating segments
The consolidated entity is organised into one operating segment: Provision of NDIS services. This operating segment is based on the internal reports that are reviewed and used by the Board of Directors (who are identified as the Chief Operating Decision Makers ('CODM')) in assessing performance and in determining the allocation of resources. There is no aggregation of operating segments.

The information reported to the CODM is on a monthly basis.

Note 4. Service Revenue

	Consolidated 2026 $'000	Consolidated 2025 $'000
Allied Health revenue	319	3,615
Accommodation revenue	-	8,559
HCP revenue	-	1,701
Other revenue	-	1,934
	319	15,809

Note 5. Service related costs

	Consolidated 2026 $'000	Consolidated 2025 $'000
Accommodation costs	-	1,515
Compliance costs	73	39
Consulting charges	34	302
Contractor costs	41	908
Director fees	117	106
Entertainment	-	5
Salaries & wages	7	6,969
	272	9,844

Note 6. General costs

	Consolidated 2026 $'000	Consolidated 2025 $'000
General expenses	84	59
Insurance costs	85	56
Interest paid	-	57
Legal fees	105	30
Office costs	-	197
Printing & stationery	-	2
Travel costs	-	8
Discontinued operations	-	2,087
Bad Debt - loans	(1)	838
	273	3,334

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Note 7. Income tax

	Consolidated 2026 $'000	Consolidated 2025 $'000
Numerical reconciliation of income tax benefit and tax at the statutory rate		
Loss before income tax benefit	(347)	(4,002)
Tax at the statutory tax rate of 25%	(87)	(1,001)
Adjustment on temporary differences	87	998
Income tax benefit	-	(3)

Accounting policy for income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate for each jurisdiction, adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to be applied when the assets are recovered or liabilities are settled, based on those tax rates that are enacted or substantively enacted, except for:

- When the deferred income tax asset or liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting nor taxable profits; or
- When the taxable temporary difference is associated with interests in subsidiaries, associates or joint ventures, and the timing of the reversal can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed at each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entities which intend to settle simultaneously.

Note 8. Current assets - cash and cash equivalents

	Consolidated 2026 $'000	Consolidated 2025 $'000
Cash at Bank	407	473

Accounting policy for cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

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Note 9. Current assets - trade and other receivables

	Consolidated 2026 $'000	Consolidated 2025 $'000
Other receivables	9	-
Other receivables - ATO	63	-
	72	-

Accounting policy for trade and other receivables
Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

Note 10. Current assets - other

	Consolidated 2026 $'000	Consolidated 2025 $'000
Prepayments	10	-

Note 11. Non-current assets - investments accounted for using the equity method

	Consolidated 2026 $'000	Consolidated 2025 $'000
Investment in associate Koala Disability Care Pty Ltd	1,412	1,450
Provision for Diminution	(450)	(450)
	962	1,000

Reconciliation
Reconciliation of the carrying amounts at the beginning and end of the current and previous financial year are set out below:

Opening carrying amount	1,000	1,450
Provision for Diminution	-	(450)
Dividends received	(38)	-
Closing carrying amount	962	1,000

The Group holds a 29% interest in KDC and accounts for the investment using the equity method. During the year the Group received a dividend of $37,700 from KDC, which has been applied to reduce the carrying amount of the investment in accordance with AASB 128.

At the date of this report, the Directors do not have KDC's audited or finalised financial results for the year ended 30 June 2026 and are therefore unable to determine the Group's precise share of KDC's profit or loss for the year. Based on information available from the directors of KDC, and having regard to the dividend of $37,700 received during the year, the Directors do not expect that the Group's 29% share of KDC's profit or loss for the year would be material to the Group or to these financial statements, whether for recognition or disclosure purposes. On that basis, no share of profit or loss of the associate has been recognised for the year ended 30 June 2026.

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Note 11. Non-current assets - investments accounted for using the equity method (continued)

Details of the associate (AASB 12)

Koala Disability Care Pty Ltd is incorporated in Australia and its principal place of business is Australia. The Group holds 29% of the ordinary shares and voting rights, and has significant influence but not control.

The investment is carried at cost plus the Group's share of post-acquisition results, less accumulated impairment. At each reporting date the Directors assess whether there is any indication that the investment may be impaired. Where an indicator exists, the recoverable amount is estimated as the higher of fair value less costs of disposal and value in use.

During the current year, the Directors assessed the carrying value of the Group's investment in KDC. Based on information obtained from the directors of KDC, including confirmation that the business continues to operate consistently with prior periods and remains profitable, and having regard to the dividend of $37,700 received during the year, the Directors concluded that the recoverable amount of the investment continues to support its carrying value of $962,000 and that the investment is not expected to be further impaired. Any indicated increase in the underlying value of KDC is not considered sufficiently supported to warrant recognition above the existing carrying amount.

During the prior year ended 30 June 2025, the Directors identified indicators of impairment, including adverse changes in KDC's operating environment, market conditions and competitive landscape, and an assessment that the carrying value exceeded the estimated recoverable amount having regard to KDC's management accounts and revised forecasts. Accordingly, an impairment loss of $450,000 was recognised in the prior year.

Note 12. Current liabilities - trade and other payables

	Consolidated	
	2026	**2025**
	$'000	**$'000**
Trade payables	186	140
Payable to ATO	-	38
BAS (Receivable) / payable	-	(120)
Other payables	267	70
	453	128

Refer to note 17 for further information on financial instruments.

Accounting policy for trade and other payables
These amounts represent liabilities for goods and services provided to the consolidated entity prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Note 13. Current liabilities - borrowings

	Consolidated	
	2026	**2025**
	$'000	**$'000**
Other borrowings	200	200

Refer to note 17 for further information on financial instruments.

Accounting policy for borrowings
Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

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Note 14. Equity - issued capital

	Consolidated			
	2026 Shares	2025 Shares	2026 $'000	2025 $'000
Ordinary shares - fully paid	108,317,247	108,317,247	4,311	4,311

Movements in ordinary share capital

Details	Date	Shares	Issue price	$'000
Balance	1 July 2024	108,317,247		4,321
Elimination of Freedom Care Group Pty Ltd		-	$0.00	(10)
Balance	30 June 2025	108,317,247		4,311
Balance	30 June 2026	108,317,247		4,311

Ordinary shares
Ordinary shares entitle the holder to participate in dividends and the proceeds on the winding up of the company in proportion to the number of and amounts paid on the shares held. The fully paid ordinary shares have no par value and the company does not have a limited amount of authorised capital.

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

Capital risk management
The consolidated entity's objectives when managing capital is to safeguard its ability to continue as a going concern, so that it can provide returns for shareholders and benefits for other stakeholders and to maintain an optimum capital structure to reduce the cost of capital.

Capital is regarded as total equity, as recognised in the statement of financial position, plus net debt. Net debt is calculated as total borrowings less cash and cash equivalents.

In order to maintain or adjust the capital structure, the consolidated entity may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The consolidated entity would look to raise capital when an opportunity to invest in a business or company was seen as value adding relative to the current company's share price at the time of the investment. The consolidated entity is not actively pursuing additional investments in the short term as it continues to integrate and grow its existing businesses in order to maximise synergies.

The consolidated entity is subject to certain financing arrangements covenants and meeting these is given priority in all capital risk management decisions. There have been no events of default on the financing arrangements during the financial year.

The capital risk management policy remains unchanged from the 2025 Annual Report.

Accounting policy for issued capital
Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

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Note 15. Equity - reserves

	Consolidated 2026 $'000	Consolidated 2025 $'000
Options reserve	-	161

Note 16. Equity - accumulated losses

	Consolidated 2026 $'000	Consolidated 2025 $'000
Retained profits/(accumulated losses) at the beginning of the financial year	(3,327)	840
Adjustment for reclassification	161	(168)
Retained profits/(accumulated losses) at the beginning of the financial year - restated	(3,166)	672
Loss after income tax benefit for the year	(347)	(3,999)
Accumulated losses at the end of the financial year	(3,513)	(3,327)

Note 17. Financial instruments

Financial risk management objectives
The Group's financial instruments comprise cash and cash equivalents, receivables, trade and other payables and borrowings. The Group's activities expose it to a limited range of financial risks: credit risk, liquidity risk and market risk. Risk management is carried out by the Board. Statutory receivables and payables (including amounts owing to/from the ATO and GST) are outside the scope of AASB 7 and AASB 9 and are excluded from the categories below.

	Consolidated 2026 $'000	Consolidated 2025 $'000
Financial assets at amortised cost		
Cash and cash equivalents	407	473
Other receivables (excluding statutory amounts)	9	-
Total financial assets	416	473
Financial liabilities at amortised cost		
Trade and other payables (excluding statutory amounts)	453	210
Borrowings	200	200
Total financial liabilities	653	410

Market risk

The Group has minimal exposure to market risk. It has no material interest-rate exposure as the director loan is interest-free and the Group holds no interest-bearing borrowings at variable rates. The Group has no foreign currency exposure and no exposure to listed equity price risk, as its investment in KDC is accounted for using the equity method and is outside the scope of AASB 9.

Credit risk
Credit risk is the risk that a counterparty will cause a financial loss to the Group by failing to discharge an obligation. The Group's maximum exposure to credit risk at reporting date is the carrying amount of cash and non-statutory receivables. Cash is held with an Australian bank with sound credit standing. Receivables are measured at amortised cost less any allowance for expected credit losses; given the short-term nature and limited balances, the expected credit loss is not material.

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Note 17. Financial instruments (continued)

Liquidity risk

Liquidity risk is the risk that the Group will be unable to meet its financial obligations as they fall due. At 30 June 2026 the Group held cash of $407,000 against current liabilities of $653,000. The Group manages liquidity by controlling corporate costs and, where necessary, relying on the continued financial support of the Directors, including the interest-free director loan of $200,000, which is repayable on demand but is not expected to be called in the short term. This position is directly relevant to the going concern material uncertainty described in Note 1. The contractual maturity of financial liabilities is set out below.

	Consolidated	
	2026 $'000	**2025 $'000**
Contractual maturities of financial liabilities		
Trade and other payables – within 6 months	453	210
Borrowings (director loan) – on demand	200	200
	653	410

Fair value of financial instruments

The carrying amounts of the Group's financial assets and financial liabilities approximate their fair values due to their short-term nature. No financial assets or liabilities are measured at fair value on a recurring basis and, accordingly, no fair value hierarchy disclosure is required.

Note 18. Fair value measurement

Accounting policy for fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Note 19. Key management personnel disclosures

Refer to the remuneration report contained in the directors' report for details of the remuneration paid or payable to each member of the Group's key management personnel (KMP) for the year ended 30 June 2026.

Directors

The following persons were directors of Freedom Care Group Holdings Limited during the financial year:

Zoran Grujic
Jamal Sabsabi
Ola El Helu

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Note 19. Key management personnel disclosures (continued)

Compensation
The aggregate compensation made to directors and other members of key management personnel of the consolidated entity is set out below:

	Consolidated 2026 $'000	Consolidated 2025 $'000
Short-term employee benefits	-	262
Post-employment benefits	-	23
	-	285

Note 20. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Hall Chadwick, the auditor of the company:

	Consolidated 2026 $'000	Consolidated 2025 $'000
Audit services - Hall Chadwick		
Audit or review of the financial statements	30,000	37,500

Note 21. Related party transactions

Parent entity
Freedom Care Group Holdings Limited is the parent entity.

Subsidiaries
Interests in subsidiaries are set out in note 26.

Transactions with related parties
There were no transactions with related parties during the current and previous financial year.

Receivable from and payable to related parties
There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Loans to/from related parties
The following balances are outstanding at the reporting date in relation to loans with related parties:

	Consolidated 2026 $'000	Consolidated 2025 $'000
Current borrowings:		
Loan from Director	200	200

Terms and conditions
The Director loan is not expected to be repaid in the short term and has been provided interest free.

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Note 22. Parent entity information

Set out below is the supplementary information about the parent entity.

Statement of profit or loss and other comprehensive income

	Parent	
	2026 $'000	**2025 $'000**
Loss after income tax	(416)	(1,431)
Total comprehensive income	(416)	(1,431)

Statement of financial position

	Parent	
	2026 $'000	**2025 $'000**
Total current assets	156	94
Total Non Current Assets	962	1,000
Total assets	1,118	1,094
Total current liabilities	451	246
Total liabilities	451	246
Equity		
Issued capital	4,311	4,311
Options reserve	-	171
Accumulated losses	(3,644)	(3,634)
Total equity	667	848

Material accounting policy information
The accounting policies of the parent entity are consistent with those of the consolidated entity, as disclosed in note 1, except for the following:

- Investments in subsidiaries are accounted for at cost, less any impairment, in the parent entity.
- Investments in associates are accounted for at cost, less any impairment, in the parent entity.
- Dividends received from subsidiaries are recognised as other income by the parent entity and its receipt may be an indicator of an impairment of the investment.

Note 23. Events after the reporting period

No matter or circumstance has arisen since 30 June 2026 that has significantly affected, or may significantly affect the consolidated entity's operations, the results of those operations, or the consolidated entity's state of affairs in future financial years.

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Note 24. Reconciliation of loss after income tax to net cash used in operating activities

	Consolidated 2026 $'000	Consolidated 2025 $'000
Loss after income tax benefit for the year	(347)	(3,999)
Adjustments for:		
Depreciation and amortisation	-	288
Change in operating assets and liabilities:		
Decrease in trade and other receivables	-	2,026
(increase)/Decrease in other assets	82	1,712
Increase/(decrease) in trade and other payables	199	(1,733)
Decrease in other operating liabilities	-	(2,372)
Net cash used in operating activities	(66)	(4,078)

Note 25. Earnings per share

	Consolidated 2026 $'000	Consolidated 2025 $'000
Earnings per share for loss from continuing operations		
Loss after income tax attributable to the owners of Freedom Care Group Holdings Limited	(347)	(3,999)

	Consolidated 2026 $'000	Consolidated 2025 $'000
Loss after income tax attributable to the owners of Freedom Care Group Holdings Limited	(347)	(3,999)
	Cents	**Cents**
Basic earnings per share	(0.32)	(3.69)
Diluted earnings per share	(0.32)	(3.14)
	Number	**Number**
Weighted average number of ordinary shares used in calculating basic earnings per share	108,317,247	108,317,247
Adjustments for calculation of diluted earnings per share:		
Options over ordinary shares	-	18,986,425
Weighted average number of ordinary shares used in calculating diluted earnings per share	108,317,247	127,303,672

Accounting policy for earnings per share

Basic earnings per share
Basic earnings per share is calculated by dividing the profit attributable to the owners of Freedom Care Group Holdings Limited, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year.

Diluted earnings per share
Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

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Note 26. Interests in subsidiaries

The consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with the accounting policy described in note 1:

		Ownership interest	
Name	**Principal place of business / Country of incorporation**	**2026 %**	**2025 %**
All Supports and Services Pty Ltd	Australia	100.00%	100.00%
Freedom Endeavour Services Pty Ltd	Australia	50.00%	50.00%
Freedom Care Corporation Pty Ltd	Australia	100.00%	100.00%
Freedom Health Care Services Pty Ltd	Australia	100.00%	100.00%

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Freedom Care Group Holdings Limited
Consolidated entity disclosure statement
As at 30 June 2026

Entity name	Entity type	Place formed / Country of incorporation	Ownership interest %	Tax residency
Freedom Care Group Holdings Ltd	Body Corporate	Australia	100.00%	Australia
Freedom Care Corporation Pty Ltd	Body Corporate	Australia	100.00%	Australia
Freedom Health Care Services Pty Ltd	Body Corporate	Australia	100.00%	Australia
Freedom Endeavour Services Pty Ltd	Body Corporate	Australia	50.00%	Australia
All Supports and Services Pty Ltd	Body Corporate	Australia	100.00%	Australia

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Freedom Care Group Holdings Limited
Directors' declaration
30 June 2026

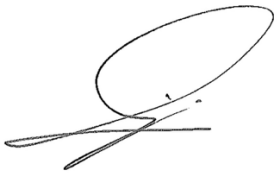
In the directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with IFRS Accounting Standards as issued by the International Accounting Standards Board as described in note 1 to the financial statements;
- the attached financial statements and notes give a true and fair view of the consolidated entity's financial position as at 30 June 2026 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable; and
- the information disclosed in the attached consolidated entity disclosure statement is true and correct.

The directors have been given the declarations required by section 295A of the Corporations Act 2001.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors



Zoran Grujic
Chairman



Jamal Sabsabi
Director

31 August 2026
Sydney

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HALL CHADWICK

FREEDOM CARE GROUP HOLDINGS LIMITED
ABN 91 059 950 337
AND ITS CONTROLLED ENTITIES

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF FREEDOM CARE GROUP HOLDINGS LIMITED

Report on the Financial Report

Opinion

We have audited the financial report of Freedom Care Group Holdings Limited (the Company) and its controlled entities (the Group), which comprises the consolidated statement of financial position as at 30 June 2026, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including a summary of material accounting policy information, consolidated entity disclosure statement and the directors' declaration.

In our opinion the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

(a) giving a true and fair view of the Group's financial position as at 30 June 2026 and of its financial performance for the year then ended; and
(b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty Related to Going Concern

We draw attention to Note 1 in the financial report which indicates the Group has incurred a net loss after tax of $347k (2025: Loss $3,999k) and a net cash outflow from operations of $66k (2025: outflow $4,078k). As at 30 June 2026, the Group had a total cash balance of $407k (2025: $473k) and net current liabilities of $164k (2025: net current assets of $145k). As stated in Note 1, these events or conditions, along with other matters as set forth in Note 1, indicate that a material uncertainty exists that may cast significant doubt on the Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter. Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report for the year ended 30 June 2026. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

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HALL CHADWICK

FREEDOM CARE GROUP HOLDINGS LIMITED
ABN 91 059 950 337
AND ITS CONTROLLED ENTITIES

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF FREEDOM CARE GROUP HOLDINGS LIMITED

KEY AUDIT MATTER	HOW OUR AUDIT ADDRESSSED THE KEY AUDIT MATTER

Accounting for Investment in Associate – Koala Disability Care Pty Ltd
Refer to Note 11 – "Non-current Assets: Investments Accounted for Using the Equity Method"

As at 30 June 2026, the Group held an investment in Koala Disability Care Pty Ltd ("KDC"), which was accounted for using the equity method and had a carrying value of $962,000. The investment represented approximately 63% of the FCG's total assets. During the year, the Group received dividends from KDC of approximately $37,700 and continued to carry a provision for impairment of $450,000 recognised in a prior year.

The accounting for the investment required management to exercise significant judgement in assessing whether the carrying amount remained recoverable, whether indicators of impairment or impairment reversal existed, and whether the investment continued to be appropriately recognised in accordance with the requirements of AASB 128 *Investments in Associates and Joint Ventures* and AASB 136 *Impairment of Assets*.

Given the significance of the investment balance to the Group's financial position and the assumptions applied in determining the recoverable amount of the investment, we considered this matter to be a key audit matter.

Our audit procedures included, but were not limited to, the following:

- Developed an understanding of the Group's process for accounting for its investment in associate and assessed whether the accounting treatment complied with AASB 128 *Investments in Associates and Joint Ventures* and AASB 136 *Impairment of Assets*.
- Evaluated management's assessment of the carrying value and recoverability of the investment in Koala Disability Care Pty Ltd (KDC), including consideration of the continued appropriateness of the $450,000 provision for impairment recognised in prior year.
- Reviewed supporting documentation relating to the investment balance, including dividend income received during the year and the basis for retaining the provision for impairment as at 30 June 2026.
- Considered whether any further impairment indicators existed as at 30 June 2026 in accordance with AASB 136 Impairment of Assets, including changes in KDC's financial performance, market conditions and the ongoing receipt of dividend income, and assessed whether these indicators warranted an additional provision for impairment.
- Assessed and documented that the carrying value of the investment remained appropriate following the impairment recognised in the prior year, noting that the Group continued to receive dividend income from KDC (approximately $37,700 during the year), which supported the recoverability of the remaining carrying amount and indicated no further impairment was required.
- Assessed the adequacy of the disclosures relating to the investment in associate and the provision for impairment in the financial statements.

FREEDOM CARE GROUP HOLDINGS LIMITED
ABN 91 059 950 337
AND ITS CONTROLLED ENTITIES

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF FREEDOM CARE GROUP HOLDINGS LIMITED

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the Group's annual report for the year ended 30 June 2026, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

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FREEDOM CARE GROUP HOLDINGS LIMITED
ABN 91 059 950 337
AND ITS CONTROLLED ENTITIES

INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF FREEDOM CARE GROUP HOLDINGS LIMITED

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on the Remuneration Report

We have audited the remuneration report included in pages 5 to 7 of the directors' report for the year ended 30 June 2026. In our opinion, the remuneration report of Freedom Care Group Holdings Limited for the year ended 30 June 2026 complies with s 300A of the *Corporations Act 2001*.

Responsibilities

The directors of the Company are responsible for the preparation and presentation of the remuneration report in accordance with s 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the remuneration report, based on our audit conducted in accordance with Australian Auditing Standards.

Hall Chadwick (NSW)

HALL CHADWICK (NSW)
Level 40, 2 Park Street
Sydney NSW 2000

Martin Sabanos

MARTIN SABANOS
Partner
31 August 2026

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Freedom Care Group Holdings Limited
Shareholder information
30 June 2026

The shareholder information set out below was applicable as at 14 August 2026.

Distribution of equitable securities
Analysis of number of equitable security holders by size of holding:

	Ordinary shares	
	Number of holders	% of total shares issued
1 to 1,000	52	0.01
1,001 to 5,000	18	0.06
5,001 to 10,000	131	1.16
10,001 to 100,000	134	4.82
100,001 and over	55	93.95
	390	100.00
Holding less than a marketable parcel	218	1.42

Equity security holders

Twenty largest quoted equity security holders
The names of the twenty largest security holders of quoted equity securities are listed below:

	Ordinary shares	
	Number held	% of total shares issued
AILEMA HOLDING PTY LTD	27,505,500	25.39
W & N JAMAL-EDDINE HOLDINGS PTY LTD	27,497,250	25.39
JAMAL & DOHA HOLDINGS PTY LTD	15,122,250	13.96
FOOT CARE PODIATRY CLINIC PTY	12,375,000	11.42
INTERNATIONAL SERVICES (AUST) PTY LTD	1,836,734	1.70
QUAIDA PTY LTD	1,331,970	1.23
OCEANIC CAPITAL PTY LTD	1,250,000	1.15
NAJMA TASNEEM	1,000,000	0.92
OMAR ALSAYED	850,000	0.78
SCHNAP PTY LIMITED	823,000	0.76
LANGWAY PTY LTD	785,648	0.73
MS RANEEM AL QYSIE & MR HASAN AHMED	675,000	0.62
MRS ERICA MAY BINNIE	600,000	0.55
MR MILES ANTHONY FOREST STEPHENSON	575,714	0.53
PAYZONE PTY LTD	500,000	0.46
DIXTRU PTY LIMITED	500,000	0.46
MR FRANK PALAZZO	500,000	0.46
CASTLEREAGH HOLDINGS PTY LTD	450,000	0.42
KUMAIL HUSSAIN	333,335	0.31
CITICORP NOMINEES PTY LIMITED	305,221	0.28
	94,816,622	87.52

Unquoted equity securities
There are no unquoted equity securities.

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Freedom Care Group Holdings Limited
Shareholder information
30 June 2026

Substantial holders
Substantial holders in the company are set out below:

	Ordinary shares	
	Number held	% of total shares issued
AILEMA HOLDING PTY LTD	27,505,500	25.39
W & N JAMAL-EDDINE HOLDINGS	27,497,250	25.39
JAMAL & DOHA HOLDINGS PTY LTD	15,122,250	13.96
FOOT CARE PODIATRY CLINIC PTY	12,375,000	11.42

Voting rights
The voting rights attached to ordinary shares are set out below:

Ordinary shares
On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

There are no other classes of equity securities.

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