

The a2 Milk Company Limited
ARBN 158 331 965

ASX Appendix 4E – Preliminary Final Report

Results for announcement to the market

Reporting period	Twelve months to 30 June 2026
Previous reporting period	Twelve months to 30 June 2025

	Amount (000s)	Percentage change
Revenue from continuing ordinary activities	\$NZ 1,974,883	12.4%
Profit (loss) from continuing ordinary activities after tax attributable to security holders	\$NZ 207,493	(5.8%)
Net profit (loss) attributable to security holders	\$NZ 113,584	(44.0%)

Dividends	FY25 Final dividend	FY26 Interim dividend	FY26 Special dividend	FY26 Final dividend approved subsequent to 30 June 2026
Amount per security (\$NZ)	0.11500000	0.11500000	0.41355000	0.09500000
Franked amount per security (\$NZ)	0.04928571	0.04928571	0.17723571	0.04071429
Record date	19 September 2025	20 March 2026	9 July 2026	18 September 2026
Dividend payment date	3 October 2025	2 April 2026	24 July 2026	2 October 2026
Dividend reinvestment plan	No applicable	Not applicable	Not applicable	Not applicable

Comments:	For further information refer to the attached: FY26 Annual Report FY26 Results Announcement / Media Release FY26 Results Commentary and Outlook FY26 Results Presentation
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Net Tangible Assets per security	30 June 2026 \$NZ 1.12	30 June 2025 \$NZ 1.79
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