Champion Iron Limited

(ACN: 119 770 142)

Condensed Interim Consolidated Financial Statements
For the Three-Month Periods Ended June 30, 2026 and 2025

(Expressed in thousands of Canadian dollars - unaudited)

Champion Iron Limited

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Champion Iron Limited

Interim Consolidated Statements of Financial Position

(Expressed in thousands of Canadian dollars - unaudited)

	Notes	As at June 30, 2026	As at March 31, 2026
Assets			
Current			
Cash		**198,621**	296,788
Receivables	**4**	**182,537**	179,652
Income and mining taxes receivable		**14,778**	13,937
Prepaid expenses and advances	**5**	**37,689**	47,932
Inventories	**6**	**373,786**	289,341
Derivative assets	**20**	**12,893**	—
		820,304	827,650
Non-current			
Non-current investments		**13,212**	12,946
Advance payments	**7**	**89,153**	80,368
Intangible assets	**8**	**140,863**	3,971
Property, plant and equipment	**9**	**2,762,774**	2,322,105
Exploration and evaluation assets		**100,239**	98,370
Other non-current assets	**10**	**78,350**	78,727
Investment in a joint venture	**21**	**74,274**	73,124
Total assets		**4,079,169**	3,497,261
Liabilities			
Current			
Accounts payable and other	**11**	**430,279**	267,697
Derivative liabilities	**20**	**22,733**	—
Income and mining taxes payable		**5,785**	4,366
Current portion of long-term debt	**12**	**58,018**	40,627
Current portion of provisions	**13**	**7,624**	6,054
		524,439	318,744
Non-current			
Long-term debt	**12**	**1,194,101**	922,136
Deferred grant	**12**	**6,691**	7,037
Lease liabilities	**24**	**120,235**	93,791
Provisions	**13**	**138,581**	131,873
Other long-term liabilities	**14**	**12,986**	88,938
Net deferred tax liabilities		**472,080**	400,483
Total liabilities		**2,469,113**	1,963,002
Shareholders' equity			
Share capital	**14**	**604,636**	470,085
Contributed surplus		**16,647**	16,647
Accumulated other comprehensive income (loss)		**(5,626)**	399
Retained earnings		**994,399**	1,047,128
Total equity		**1,610,056**	1,534,259
Total liabilities and equity		**4,079,169**	3,497,261
Commitments and contingencies	**23**		

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

Approved on July 30, 2026 on behalf of the Board of Directors

/s/ Michael O'Keeffe
Executive Chairman

/s/ Gary Lawler
Lead Director

Champion Iron Limited

Interim Consolidated Statements of Income (Loss)

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

		Three Months Ended June 30,	
	Notes	**2026**	2025
Revenues	**15**	**356,876**	390,027
Cost of sales	**16**	**(288,751)**	(313,928)
Depreciation	**24**	**(47,241)**	(46,796)
Gross profit		**20,884**	29,303
Other expenses			
Share-based payments	**14**	**2,690**	317
General and administrative expenses		**(14,185)**	(12,581)
Sustainability and other community expenses		**(5,046)**	(4,577)
Innovation and growth initiatives		**(4,633)**	(1,871)
Operating income (loss)		**(290)**	10,591
Net finance income (costs)	**17**	**(35,861)**	13,256
Other income (expenses)	**18**	**(13,571)**	366
Share of loss of a joint venture	**21**	**(590)**	—
Income (loss) before income and mining taxes		**(50,312)**	24,213
Current income and mining taxes		**(5,301)**	(8,403)
Deferred income and mining taxes		**14,085**	7,974
Net income (loss)		**(41,528)**	23,784
Earnings (loss) per share		(in dollars)	(in dollars)
Basic	**19**	**(0.07)**	0.05
Diluted	**19**	**(0.07)**	0.05
Weighted average number of ordinary shares outstanding		(in thousands)	(in thousands)
Basic	**19**	**557,102**	522,702
Diluted	**19**	**557,102**	527,759

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

Champion Iron Limited

Interim Consolidated Statements of Comprehensive Income (Loss)

(Expressed in thousands of Canadian dollars - unaudited)

	Three Months Ended June 30,	
	2026	2025
Net income (loss)	**(41,528)**	23,784
Other comprehensive income (loss)		
Item that may be reclassified subsequently to the consolidated statements of income (loss)		
Net movement in foreign currency translation reserve	**(6,025)**	45
Total other comprehensive income (loss)	**(6,025)**	45
Total comprehensive income (loss)	**(47,553)**	23,829

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

Champion Iron Limited

Interim Consolidated Statements of Changes in Equity

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

		Attributable to Champion Shareholders						
		Share Capital – Ordinary Shares						
	Note	Shares[1] (in thousands)	$	Contributed Surplus	Warrants	Foreign Currency Translation Reserve	Retained Earnings	Total
March 31, 2026		**533,251**	**470,085**	**16,647**	**—**	**399**	**1,047,128**	**1,534,259**
Net loss		**—**	**—**	**—**	**—**	**—**	**(41,528)**	**(41,528)**
Other comprehensive loss		**—**	**—**	**—**	**—**	**(6,025)**	**—**	**(6,025)**
Total comprehensive loss		**—**	**—**	**—**	**—**	**(6,025)**	**(41,528)**	**(47,553)**
Issuance of ordinary shares	**14**	**26,796**	**139,390**	**—**	**—**	**—**	**—**	**139,390**
Ordinary shares issuance costs	**14**	**—**	**(4,839)**	**—**	**—**	**—**	**—**	**(4,839)**
Dividends on ordinary shares	**14**	**—**	**—**	**—**	**—**	**—**	**(11,201)**	**(11,201)**
June 30, 2026		**560,047**	**604,636**	**16,647**	**—**	**(5,626)**	**994,399**	**1,610,056**
March 31, 2025		518,251	411,047	16,647	22,288	374	985,042	1,435,398
Net income		—	—	—	—	—	23,784	23,784
Other comprehensive income		—	—	—	—	45	—	45
Total comprehensive income		—	—	—	—	45	23,784	23,829
Exercise of warrants	**14**	15,000	59,038	—	(22,288)	—	—	36,750
Dividends on ordinary shares	**14**	—	—	—	—	—	(53,325)	(53,325)
June 30, 2025		533,251	470,085	16,647	—	419	955,501	1,442,652

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

[1] All issued ordinary shares are fully paid and have no par value.

Champion Iron Limited

Interim Consolidated Statements of Cash Flows

(Expressed in thousands of Canadian dollars - unaudited)

	Notes	Three Months Ended June 30, 2026	2025
Cash provided by (used in)			
Operating activities			
Net income (loss)		**(41,528)**	23,784
Adjustments for non-cash items			
Depreciation	**24**	**47,241**	46,796
Share-based payments	**14**	**(2,690)**	(317)
Change in fair value of non-current investments	**20**	**(251)**	785
Change in fair value of derivative instruments	**20**	**32,517**	—
Unrealized foreign exchange loss (gain)		**17,239**	(22,522)
Accretion expense of provisions	**13, 17**	**938**	695
Amortization of transaction costs and accretion of long-term debt	**17**	**1,177**	1,098
Amortization of deferred grant	**12, 17**	**(346)**	(306)
Loss on disposal of property, plant and equipment	**9**	**92**	118
Share of loss of a joint venture	**21**	**590**	—
Deferred income and mining taxes		**(14,085)**	(7,974)
Utilization of provisions	**13**	**(17)**	(356)
		40,877	41,801
Changes in non-cash operating working capital	**24**	**10,136**	39,331
Net cash flows from operating activities		**51,013**	81,132
Investing activities			
Business combination net of cash acquired	**3**	**(427,694)**	—
Increase in advance payments	**7**	**(11,740)**	(5,297)
Purchase of intangible assets	**8**	**(169)**	(505)
Purchase of property, plant and equipment	**9, 24**	**(100,921)**	(105,375)
Proceeds from disposal of property, plant and equipment	**9**	**35**	—
Investment in exploration and evaluation assets		**(1,869)**	(8,820)
Increase in other non-current financial assets	**10**	**—**	10
Net cash flows used in investing activities		**(542,358)**	(119,987)
Financing activities			
Issuance of long-term debt	**12**	**287,355**	84,500
Repayment of long-term debt	**12**	**(15,094)**	(18,337)
Transaction costs on long-term debt	**12**	**(6,360)**	—
Payment of lease liabilities	**24**	**(7,918)**	(3,289)
Issuance of ordinary shares	**14**	**139,390**	—
Ordinary shares issuance costs	**14**	**(4,839)**	—
Exercise of warrants	**14**	**—**	36,750
Net cash flows from financing activities		**392,534**	99,624
Net increase (decrease) in cash		**(98,811)**	60,769
Cash, beginning of the period		**296,788**	117,451
Effects of exchange rate changes on cash		**644**	(2,166)
Cash, end of the period		**198,621**	176,054
Interest paid		**8,102**	18,038
Interest received		**3,320**	1,028
Income and mining taxes paid		**13,034**	18,636

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

1. Description of Business

Champion Iron Limited ("Champion" or the "Company") was incorporated under the laws of Australia in 2006 and is dual-listed on the Australian Securities Exchange (ASX: CIA) and the Toronto Stock Exchange (TSX: CIA), and trades on the OTCQX Best Market (OTCQX: CIAFF). Its registered office is located at Level 1, 91 Evans Street, Rozelle, New South Wales 2039, Australia. The Company is domiciled in Australia and its principal activities are carried out in Canada through Quebec Iron Ore Inc. ("QIO"), its wholly-owned subsidiary. QIO's registered office is located at 1155 René-Lévesque Blvd. West, Suite 3300, Montréal, QC, H3B 3X7, Canada. In these financial statements, "Champion" or the "Company" refers to Champion Iron Limited and/or one, or more, of its subsidiaries, as the context requires.

Champion is a high-purity iron ore producer with operations in Canada and Norway. Through QIO, Champion owns and operates the Bloom Lake Mining Complex ("Bloom Lake" or "Bloom Lake Mine") located on the south end of the Labrador Trough, approximately 13 kilometres north of Fermont, Québec. Bloom Lake is an open-pit operation with two concentration plants that primarily source energy from renewable hydroelectric power, having a combined nameplate capacity of 15 million wet metric tonnes per year that produce low contaminant high-purity iron ore concentrates with a proven ability to produce direct reduction grade quality iron ore concentrate. The iron ore concentrate from Bloom Lake is transported by rail, to a ship loading port in Sept-Îles, Québec. Benefiting from one of the highest purity resources globally, Champion is implementing a work program to be able to upgrade up to half of the Bloom Lake's mine capacity to a direct reduction quality pellet feed iron ore with up to 69% Fe (the "DRPF Project"). Bloom Lake's high-purity and lower contaminant iron ore products have attracted a premium to the P61 index (formerly, the P62 index). Champion also owns and operates Rana Gruber AS ("Rana Gruber"), a Norwegian iron ore producer based in Mo i Rana, Nordland. With continuous production dating back to the 1960s, Rana Gruber produces approximately 1.8 million dry metric tonnes per year of hematite and magnetite iron ore concentrates. Champion has delivered iron ore concentrates to global markets, including China, Japan, the Middle East, Europe, South Korea, India, Southeast Asia, North Africa and Canada. In addition to its producing mines, Champion holds a 51% interest in Kami Iron Mine Partnership (the "Kami Partnership"), which is jointly owned with Nippon Steel Corporation ("Nippon Steel") and Sojitz Corporation ("Sojitz", and collectively with Nippon Steel, the "Partners"), and through which the Kamistiatusset project (the "Kami Project") is held. Located approximately 21 kilometres southeast of Bloom Lake, the Kami Project benefits from access to existing infrastructure. Champion also holds a portfolio of exploration and development projects in the Labrador Trough, including the Cluster II properties, which are situated within 60 kilometres south of Bloom Lake.

2. Material Accounting Policy Information and Future Accounting Changes

a) Basis of Preparation and Statement of Compliance

The Company's condensed interim consolidated financial statements ("financial statements") are those of the group consisting of Champion Iron Limited and its subsidiaries. Unless otherwise indicated, all monetary amounts presented in these financial statements are expressed in thousands of the currency identified. Amounts denominated in U.S. dollars are identified by "US$", and amounts denominated in Norwegian kroner by "NOK".

These financial statements have been prepared for a for-profit entity in accordance with the requirements of Australian Accounting Standards Board ("AASB") 134 and International Accounting Standards ("IAS") 34, Interim Financial Reporting.

These financial statements do not include certain information and disclosures normally included in the audited annual consolidated financial statements prepared in accordance with AASB and International Financial Reporting Standards ("IFRS") and should be read in conjunction with the Company's audited annual consolidated financial statements for the year ended March 31, 2026.

These financial statements have been prepared on the historical cost basis, except for the revaluation of certain financial assets and financial liabilities recorded at fair value.

The nature of the operations and principal activities of the Company are described in the Directors' Report for the year ended March 31, 2026.

These consolidated financial statements were approved and authorized for release by the Board of Directors (the "Board") on July 30, 2026.

b) Material Accounting Policies

The accounting policies used in these financial statements are consistent with those disclosed in the Company's audited consolidated financial statements for the year ended March 31, 2026, except for accounting policies applied resulting from transactions occurred during the reporting period, and new accounting standards issued and adopted by the Company, which are described below.

2. Material Accounting Policy Information and Future Accounting Changes (continued)

b) Material Accounting Policies (continued)

Business combination
The Company accounts for business combinations using the acquisition method when the acquired set of activities and assets meets the definition of a business and control is obtained by the Company. In determining whether an acquired set of activities and assets is a business, the Company assesses whether it includes, at a minimum, an input and substantive process and whether it has the ability to produce outputs. The consideration transferred in a business combination is measured at fair value at the acquisition date, as are the identifiable assets acquired and liabilities assumed. Ore reserves, mineral resources and exploration potential that can be reliably measured are recognized separately at their acquisition-date fair values and are presented within Mining interests under Intangible assets in the consolidated statements of financial position. Acquisition-related costs are recognized in profit or loss as incurred, except for costs related to the issuance of debt or equity instruments, which are accounted for in accordance with the applicable IFRS standards.

Mining interests
Mining interests represent the fair value assigned to ore reserves, mineral resources and exploration potential identified upon the acquisition of a business, determined using valuation techniques appropriate to the nature and level of development of the underlying mineralization. Mining interests are initially recognized at their acquisition-date fair value and are subsequently measured at cost less accumulated depreciation and any accumulated impairment losses.

c) Material Accounting Judgments, Estimates and Assumptions

The preparation of financial statements in conformity with AASB and IFRS requires the Company's management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future years affected.

Fair value measurement of assets acquired
The fair values of the material assets acquired were measured using the following valuation techniques:

Assets acquired	Valuation technique
Mining interests	For modelled mineralization considered in the life of mine, the valuation model was based on a discounted cash flow approach. For unmodelled mineralization, with a greater uncertainty regarding the mineralization, a market approach was used based on multiples of publicly-traded comparable companies.
Property, plant and equipment	The valuation model was based on the cost approach. Some assets were valued based on the current cost of identical physical assets derived using data directly from equipment manufacturers, vendors or other sources. Other assets were valued based on their replacement cost by indexing the historical capitalized cost on asset type and acquisition date.
Inventories	For stockpiled ore inventories, the fair value was determined using the net selling price of the iron ore concentrate expected to be produced from the stockpiled ore, less costs required to process the material to a saleable condition. For finished goods inventories, the fair value was determined using the net selling price of the underlying iron ore grades. Both net selling prices were based on quoted market price adjusted for freight and other costs.
Right-of-use assets	Right-of-use assets were measured at an amount equal to the corresponding lease liabilities, which were measured at the present value of the remaining lease payments as of the acquisition date, and discounted using an incremental borrowing rate determined for each lease based on the Company's credit risk profile and the remaining lease term.

2. Material Accounting Policy Information and Future Accounting Changes (continued)

d) New Accounting Amendments Issued and Adopted by the Company

The Company adopted the following accounting amendments for the first time for the financial year beginning April 1, 2026.

Amendments to AASB 9 (IFRS 9), Financial Instruments ("IFRS 9") and AASB 7 (IFRS 7), Financial Instruments: Disclosures ("IFRS 7")

The amendments clarify that a financial liability is derecognized on the 'settlement date' and introduce an accounting policy choice to derecognize financial liabilities settled using an electronic payment system before the settlement date. Other clarifications include the classification of financial assets with Environmental, Social and Governance (ESG) linked features via additional guidance on the assessment of contingent features. Clarifications have been made to non-recourse loans and contractually linked instruments.

e) New Accounting Standard Issued to be Adopted at a Later Date

The following new standard has been issued and is applicable to the Company for its annual period beginning on April 1, 2027, with an earlier application permitted:

AASB 18 (IFRS 18), Presentation and Disclosure in Financial Statements ("IFRS 18")

IFRS 18 replaces IAS 1 - Presentation of Financial Statements and requires: i) income and expenses in the income statement to be classified into three new defined categories "Operating", "Investing" and "Financing" and two new subtotals "Operating profit or loss" and "Profit or loss before financing and income tax"; ii) disclosures about management-defined performance measures, which are non-IFRS measures related to the income statement, used in public communications to communicate management's view of the entity's financial performance; and iii) an appropriate level of aggregation and disaggregation based on similar characteristics and specific disclosure requirements for entities that present operating expenses by function in the income statement.

The Company is currently evaluating the impact of adopting the amendments and the new standard on the Company's consolidated financial statements.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

3. Rana Gruber Acquisition

On April 10, 2026, the Company acquired 92.48% of the issued and outstanding shares of Rana Gruber, pursuant to its previously announced recommended voluntary cash tender offer. The Company subsequently completed the compulsory acquisition of the remaining shares and obtained ownership of 100% of Rana Gruber's 37,085,092 shares on April 17, 2026, at a price of NOK 79 per share. The acquisition was completed for a total consideration of $426,577, funded through a combination of a new secured four-year US$150,000 term loan (refer to note 12 — Long-Term Debt), the proceeds from a US$100,000 equity private placement (refer to note 14 — Share Capital and Reserves), and existing cash on hand. The business combination was accounted for as a single transaction, with April 10, 2026 identified as the acquisition date, being the date on which control of Rana Gruber was obtained.

Rana Gruber is a Norwegian iron ore producer established in 1964 operating both an underground mine and a nearby open pit, with strong mineralization continuity, potentially supporting long-term production. Its operations are integrated with a public railway network connecting the mine to a coastal processing plant and dedicated port facilities. Rana Gruber produces hematite iron ore concentrates, primarily for European steelmakers, as well as a high-purity magnetite concentrate mostly used in industrial applications. Benefiting from access to renewable power, Rana Gruber maintains a low carbon production profile. The acquisition is intended to strengthen the Company's position in the global high-purity iron ore market, by diversifying Champion's asset base and iron ore grades, while enhancing its contribution in decarbonizing the steel industry.

Total acquisition-related costs of $18,225 have been incurred by the Company, of which $3,618 were recognized as an expense in the consolidated statements of income (loss) during the three-month period ended June 30, 2026 ($5,580 during the year ended March 31, 2026). For the three-month period ended June 30, 2026, $2,806 was presented in Innovation and growth initiatives expenses and $812 in General and administrative expenses ($113 and $5,467, respectively, for the year ended March 31, 2026). The remaining $9,027 have been capitalized as long-term debt transaction costs and share issuance costs. Refer to notes 12 — Long-Term Debt and 14 — Share Capital and Reserves.

From April 10, 2026 to June 30, 2026, Rana Gruber realized revenues of $23,896 and a net loss of $6,244 included in the consolidated statements of income (loss). Had the acquisition occurred on April 1, 2026, revenues and net loss would have been $30,074 and $1,226, respectively.

The following table presents the preliminary allocation of the purchase consideration to the fair values of the identifiable assets acquired and liabilities assumed. As at June 30, 2026, the initial accounting for the acquisition has not been completed due to the timing of the transaction and the complexity of the valuation process. Accordingly, the amounts recognized for inventories, mining interests, property, plant and equipment and deferred taxes are provisional pending completion of the valuation analyses.

	Notes	As at April 10, 2026
Purchase consideration		**426,577**
Fair value of identifiable assets acquired and liabilities assumed		
Cash (i)		**(1,117)**
Accounts receivable (ii)		**26,796**
Inventories		**39,556**
Net derivative financial instruments		**20,553**
Intangible assets	**8**	**139,902**
Property, plant and equipment	**9**	**380,010**
Accounts payable		**(32,515)**
Current tax payable		**(8,357)**
Lease liabilities	**24**	**(48,511)**
Provision	**13**	**(2,855)**
Deferred tax liabilities		**(86,885)**
		426,577
Reconciliation of the business combination to the net cash flows used in investing activities		
Purchase consideration		**(426,577)**
Cash acquired		**(1,117)**
		(427,694)

(i) The negative cash position includes $1,998 drawn on the $14,550 (NOK 100,000) overdraft facility.

(ii) The fair value approximates the gross contractual amount, as substantially all contractual cash flows are expected to be collected.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

4. Receivables

	As at June 30, 2026	As at March 31, 2026
Trade receivables (i)	**137,701**	135,537
Sales tax	**42,795**	37,663
Grants receivable	**695**	1,914
Other receivables	**1,346**	4,538
	182,537	179,652

(i) As at June 30, 2026, the trade receivables, associated with revenues that remained subject to provisional pricing, represented a receivable balance of $9,093 (March 31, 2026: $43,191).

5. Prepaid Expenses and Advances

	Note	**As at June 30, 2026**	As at March 31, 2026
Railway transportation and terminal logistics		**8,532**	36,074
Port handling services	**7**	**3,548**	3,469
Insurance		**4,991**	902
Other		**20,618**	7,487
		37,689	47,932

6. Inventories

	As at June 30, 2026	As at March 31, 2026
Stockpiled ore	**63,932**	58,568
Iron ore concentrate inventories	**165,619**	100,333
Supplies and spare parts	**144,235**	130,440
	373,786	289,341

For the three-month period ended June 30, 2026, the amount of inventories recognized as an expense totalled $329,441 (three-month period ended June 30, 2025: $360,724).

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

7. Advance Payments

	Note	As at June 30, 2026	As at March 31, 2026
Advance payments related to railway transportation and terminal logistics (i)		**16,928**	20,621
Prepaid future port handling services (ii)		**15,672**	16,414
Other long-term advance (iii)		**60,101**	50,095
		92,701	87,130
Less current portion classified in “Prepaid expenses and advances”	5	**(3,548)**	(6,762)
		89,153	80,368

(i) In October 2017, the Company entered into a railway and stockyard facilities access agreement with Société Ferroviaire et Portuaire de Pointe-Noire (“SFP Pointe-Noire”) for the transportation, unloading, stockpiling and loading of iron ore concentrate from Sept-Îles to Pointe-Noire, Québec. In connection with the agreement, the Company makes annual payments of $3,750 to SFP Pointe-Noire to cover the investments made at the time with respect to a portion of the infrastructure. Advance payments are amortized over the life of mine. As at June 30, 2026, the related advance payments amounted to $16,928 (March 31, 2026: $17,328).

In April 2021, the Company entered into an agreement to expand an existing long-term rail contract with a third-party railway services provider in Québec. Advance payments are recovered by means of a monthly credit per tonne hauled exceeding a predetermined tonnage. As at June 30, 2026, no balance remained outstanding under this agreement (March 31, 2026: $3,293 presented under Prepaid expenses and advances).

(ii) Pursuant to the agreement between the Company and the Sept-Îles Port Authority (“Port”), the Company made an advance payment on its future shipping, wharfage and equipment fees. Advance payments totalled $15,672 as at June 30, 2026 (March 31, 2026: $16,414) and are recovered by means of a monthly credit per tonne sold. The current portion of the port advances totalled $3,548 as at June 30, 2026 (March 31, 2026: $3,469) and is included under Prepaid expenses and advances in the consolidated statements of financial position.

(iii) The other long-term advance totalled $60,101 as at June 30, 2026 (March 31, 2026: $50,095) and relates to amounts paid to SFP Pointe-Noire annually which are recoverable under the guarantee access agreement if certain conditions are met. It also includes advance payments for major replacement parts, transshipment and rail assets improvement expenditures incurred by railway and port service providers, which are amortized in Cost of sales based on the expected useful life of the assets.

The additional investments related to capital maintenance expenditures are presented under the Investing activities in the consolidated statements of cash flows, on the line increase in advance payments, and totalled $11,740 for the three-month period ended June 30, 2026 (three-month period ended June 30, 2025: $5,297).

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

8. Intangible Assets

	Mining Interests	Port Access	Software	Total
Cost				
March 31, 2026	**—**	**3,513**	**4,145**	**7,658**
Additions	**—**	**—**	**169**	**169**
Business combination	**139,220**	**—**	**682**	**139,902**
Foreign exchange	**(2,009)**	**—**	**(10)**	**(2,019)**
June 30, 2026	**137,211**	**3,513**	**4,986**	**145,710**
Accumulated depreciation				
March 31, 2026	**—**	**607**	**3,080**	**3,687**
Depreciation	**935**	**46**	**201**	**1,182**
Foreign exchange	**(21)**	**—**	**(1)**	**(22)**
June 30, 2026	**914**	**653**	**3,280**	**4,847**
Net book value - June 30, 2026	**136,297**	**2,860**	**1,706**	**140,863**

	Mining Interests	Port Access	Software	Total
Cost				
March 31, 2025	—	3,513	9,547	13,060
Additions	—	—	844	844
Disposals	—	—	(6,246)	(6,246)
March 31, 2026	—	3,513	4,145	7,658
Accumulated depreciation				
March 31, 2025	—	426	7,415	7,841
Depreciation	—	181	1,911	2,092
Disposals	—	—	(6,246)	(6,246)
March 31, 2026	—	607	3,080	3,687
Net book value - March 31, 2026	—	2,906	1,065	3,971

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

9. Property, Plant and Equipment

	Mining and Processing Equipment	Locomotives, Railcars and Rails (i)	Tailings Dikes	Assets under Construction (ii)	Mining Development and Stripping Asset	Asset Rehabilitation Obligation and Other	Subtotal	Right-of-use Assets	Total
Cost									
March 31, 2026	**996,352**	**137,003**	**426,362**	**560,648**	**326,116**	**159,321**	**2,605,802**	**260,536**	**2,866,338**
Additions	**21,857**	**—**	**—**	**56,973**	**36,346**	**719**	**115,895**	**2,206**	**118,101**
Business combination	**290,295**	**15,472**	**—**	**9,079**	**—**	**16,653**	**331,499**	**48,511**	**380,010**
Disposals & lease modifications	**(218)**	**—**	**—**	**—**	**—**	**—**	**(218)**	**373**	**155**
Transfers	**8,152**	**—**	**1,149**	**(16,028)**	**6,727**	**—**	**—**	**—**	**—**
Foreign exchange and other	**(4,195)**	**701**	**—**	**(65)**	**(317)**	**1,177**	**(2,699)**	**(751)**	**(3,450)**
June 30, 2026	**1,312,243**	**153,176**	**427,511**	**610,607**	**368,872**	**177,870**	**3,050,279**	**310,875**	**3,361,154**
Accumulated depreciation									
March 31, 2026	**265,838**	**25,384**	**70,453**	**—**	**103,536**	**32,632**	**497,843**	**46,390**	**544,233**
Depreciation	**30,603**	**1,718**	**5,831**	**—**	**4,253**	**2,230**	**44,635**	**9,443**	**54,078**
Disposals	**(91)**	**—**	**—**	**—**	**—**	**—**	**(91)**	**—**	**(91)**
Foreign exchange and other	**(107)**	**357**	**—**	**—**	**(2)**	**(6)**	**242**	**(82)**	**160**
June 30, 2026	**296,243**	**27,459**	**76,284**	**—**	**107,787**	**34,856**	**542,629**	**55,751**	**598,380**
Net book value - June 30, 2026	**1,016,000**	**125,717**	**351,227**	**610,607**	**261,085**	**143,014**	**2,507,650**	**255,124**	**2,762,774**

	Mining and Processing Equipment	Locomotives, Railcars and Rails (i)	Tailings Dikes	Assets under Construction (ii)	Mining Development and Stripping Asset	Asset Rehabilitation Obligation and Other	Subtotal	Right-of-use Assets	Total
Cost									
March 31, 2025	968,446	137,378	358,058	365,876	276,090	157,542	2,263,390	214,090	2,477,480
Additions	71,584	—	—	282,952	50,937	3,488	408,961	37,326	446,287
Disposals, lease modifications & termination	(57,823)	—	—	(192)	(223)	—	(58,238)	9,120	(49,118)
Transfers	14,145	1,116	68,304	(87,988)	—	4,423	—	—	—
Foreign exchange and other	—	(1,491)	—	—	(688)	(6,132)	(8,311)	—	(8,311)
March 31, 2026	996,352	137,003	426,362	560,648	326,116	159,321	2,605,802	260,536	2,866,338
Accumulated depreciation									
March 31, 2025	218,534	19,830	49,432	—	94,880	23,099	405,775	25,299	431,074
Depreciation	102,192	6,034	21,021	—	8,879	9,533	147,659	22,471	170,130
Disposals & lease termination	(54,888)	—	—	—	(223)	—	(55,111)	(1,380)	(56,491)
Foreign exchange and other	—	(480)	—	—	—	—	(480)	—	(480)
March 31, 2026	265,838	25,384	70,453	—	103,536	32,632	497,843	46,390	544,233
Net book value - March 31, 2026	730,514	111,619	355,909	560,648	222,580	126,689	2,107,959	214,146	2,322,105

(i) Certain of the Company's railcars are subject to a rental agreement. As at June 30, 2026, the Company had 240 leased railcars with a net book value of $38,612 (March 31, 2026: no railcar from October 2025 to March 2026, as the parties agreed to temporarily suspend the operating lease contract). Rental income is included in Other income (expenses) in the consolidated statements of income (loss).

(ii) For the three-month period ended June 30, 2026, the amount of borrowing costs capitalized during the development period of the DRPF Project was $9,581 (three-month period ended June 30, 2025: $6,651). Borrowing costs consisted of interest expense and amortization of transaction costs on the long-term debt. The capitalization rate used to determine the amount of borrowing costs eligible for capitalization for the three-month period ended June 30, 2026, was 7.9% (three-month period ended June 30, 2025: 7.2%).

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

10. Other Non-Current Assets

	Notes	As at June 30, 2026	As at March 31, 2026
Joint venture's contribution note	**22**	**53,706**	55,446
Embedded derivative asset	**20**	**18,418**	18,868
Transaction costs related to the senior revolving facility (i)		**5,372**	3,559
Other		**854**	854
		78,350	78,727

(i) During the three-month period ended June 30, 2026, transaction costs of $2,172 were incurred in connection with a refinancing (refer to note 12 — Long-Term Debt). Transaction costs are amortized on a straight-line basis over the term of the senior revolving facility.

11. Accounts Payable and Other

	Notes	As at June 30, 2026	As at March 31, 2026
Trade payables and accrued liabilities		**258,386**	197,659
Dividend declared	**14**	**11,201**	—
Redemption obligation associated with the Partners' interest (i)	**23**	**68,600**	—
Wages and benefits		**38,805**	38,683
Cash-settled share-based payment liability	**14**	**11,843**	7,385
Current portion of lease liabilities		**41,444**	23,970
		430,279	267,697

(i) The liability relates to the redemption rights held by Nippon Steel and Sojitz in respect of their interests in the Kami Partnership. Given that these redemption rights are exercisable within the next twelve months, the liability was classified as current. The liability is measured at amortized cost. As at March 31, 2026, the obligation was presented in Other non-current liabilities.

12. Long-Term Debt

	Interest Rate (i)	Maturity	As at June 30, 2026	As at March 31, 2026
Senior Unsecured Notes	7.875 %	July 15, 2032	**708,582**	694,952
Senior Term Loan	SOFR + 1.75% to 2.75%	April 1, 2030	**209,270**	—
Senior Revolving Facility	SOFR + 1.75% to 2.75%	April 1, 2030	**71,050**	—
IQ Loan	3.70%	April 1, 2031	**34,650**	40,758
FTQ Loan	7.75%	May 21, 2028	**74,443**	74,373
CAT Financing (ii)	SOFR + 2.35% to 3.25%	July 2026 to October 2030	**82,876**	88,814
Railcars Loan	6.66% and 6.57%	November 22 and December 4, 2034	**64,078**	63,866
Other debts	NIBOR + 2.25%	May 18, 2029	**7,170**	—
			1,252,119	962,763
Less current portion			**(58,018)**	(40,627)
			1,194,101	922,136

(i) The interest rate of the Senior Credit Facilities and the CAT Financing is based on Secured Overnight Financing Rate ("SOFR"), plus a credit spread adjustment and a financial margin. For the Senior Credit Facilities, the financial margin fluctuates depending on the net debt to EBITDA ratio. Interest rates of other debts are based on the Norwegian Interbank Offered Rate ("NIBOR"), plus a fixed margin.

(ii) The CAT Financing matures between 3 and 6 years depending on the equipment.

The Senior Term Loan, Senior Revolving Facility, FTQ Loan and CAT Financing are subject to operational and financial covenants, all of which have been met as at June 30, 2026. The undrawn portion of the Senior Revolving Facility and the CAT Financing is subject to standby commitment fees varying from 0.50% to 0.62%.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

12. Long-Term Debt (continued)

	As at June 30, 2026	As at March 31, 2026
Face value of long-term debt	**1,263,701**	971,063
Unamortized embedded derivative prepayment options	**10,171**	10,592
Unamortized transaction costs	**(21,753)**	(18,892)
Long-term debt, net of derivative and transaction costs	**1,252,119**	962,763

Senior Unsecured Notes

On July 2, 2025, the Company issued $681,100 (US$500,000) senior unsecured notes (the "Notes"). Interest is payable semi-annually, on January 15 and July 15 of each year. The Notes include various prepayment options, in whole or in part, at different times, by paying premiums at decreasing rates depending on the term of the Notes. At any time after July 15, 2030, the Notes may be repaid at 100% of the principal. The Notes were bifurcated into a debt component and an embedded derivative for prepayment features. The embedded derivative asset was presented in Other non-current assets in the consolidated statements of financial position with a corresponding adjustment recorded in Long-term debt. Refer to note 10 — Other Non-Current Assets.

The Notes are guaranteed on an unsecured basis by certain of the Company's subsidiaries. The Company is subject to certain restrictions on asset sales, indebtedness, distributions and transactions with affiliates. There are no maintenance covenants with respect to the Company's financial performance. In July 2025, the Company incurred transaction costs of $14,329 related to the issuance of the Notes, which were presented against Long-term debt. As at June 30, 2026, the outstanding balance was $710,500 (US$500,000) (March 31, 2026: $696,950 (US$500,000)).

Senior Credit Facilities

On November 29, 2023, the Company completed a five-year term loan (the "Original Senior Term Loan") with a syndicate of lenders and extended the maturity of its existing US$400,000 general purpose revolving facility (the "Senior Revolving Facility") to November 2027.

On July 2, 2025, the Company used the proceeds of the Notes to repay its $313,307 (US$230,000) Original Senior Term Loan and $143,031 (US$105,000) Senior Revolving Facility outstanding balance. This transaction resulted in the Original Senior Term Loan extinguishment, leading to the recognition of $1,908 unamortized transaction costs, within Net finance costs in the consolidated statements of income (loss). During the three-month period ended June 30, 2026, the Company drew $70,930 (US$50,000) on the Senior Revolving Facility (three-month period ended June 30, 2025: $76,004 (US$55,000)).

On April 1, 2026, the Company amended the credit facilities agreement to consider the acquisition of Rana Gruber by entering into a four-year $209,085 (US$150,000) term loan (the "Senior Term Loan", and collectively with the Senior Revolving Facility, the "Senior Credit Facilities") and extending the maturity of the Senior Revolving Facility to April 2030. The Senior Term Loan is payable in 14 quarterly instalments of US$3,750 starting on December 31, 2026, with a final payment of US$97,500 at maturity. Transaction costs of $6,360 were incurred in the three-month period ended June 30, 2026, for amendments to the agreement, of which $2,172 associated with the Senior Revolving Facility were recorded in Other non-current assets and $4,188 were presented against Long-term debt. As at June 30, 2026, the Senior Term Loan and Senior Revolving Facility remaining balances were $213,150 (US$150,000) and $71,050 (US$50,000), respectively. The Company had $42,834 letters of credit issued under the $497,350 (US$350,000) undrawn Senior Revolving Facility.

The Senior Credit Facilities are collateralized by all of the present and future undertakings, properties and assets of QIO, and Lac Bloom Railcars Corporation Inc. The Company guaranteed all the obligations of QIO and Lac Bloom Railcars Corporation Inc. and pledged all of the shares it holds in QIO, and Lac Bloom Railcars Corporation Inc.

For the three-month period ended June 30, 2026, the weighted average interest rate was 6.93% (three-month period ended June 30, 2025: 7.21%).

12. Long-Term Debt (continued)

IQ Loan

On July 21, 2021, QIO entered into an unsecured loan agreement with Investissement Québec (the "IQ Loan") to finance the Company's share of the increase in transshipment capacity by SFP Pointe-Noire for an amount up to $70,000. The repayment commenced on April 1, 2022, in ten equal annual instalments of the principal balance outstanding. The agreement comprises an option to prepay the loan at any time without penalty.

The IQ Loan was determined to be at a below-market rate. The fair value of the total advances of $70,000 was estimated at $59,386 and was determined based on the prevailing market interest rate for a similar instrument at the time the advances were made. The residual amount of $10,614 was recognized as a government grant and presented as Deferred grant in the consolidated statements of financial position. The deferred grant is amortized on a straight-line basis over the loan maturity starting in September 2023 when SFP Pointe-Noire's new infrastructure became available for use. The remaining deferred grant as at June 30, 2026 totalled $6,691 (March 31, 2026: $7,037).

During the three-month period ended June 30, 2026, the Company repaid $6,400 (three-month period ended June 30, 2025: $6,400), resulting in a balance of $38,400 as at June 30, 2026 (March 31, 2026: $44,800).

FTQ Loan

On May 21, 2021, QIO entered into an unsecured loan agreement with Fonds de Solidarité des Travailleurs du Québec (the "FTQ Loan") to fund the completion of the Bloom Lake expansion project and for general purposes thereafter for an amount up to $75,000. The FTQ Loan includes an option to prepay in whole or in part at any time, but not prior to the second anniversary, by paying a premium that varies from 2% to 6% based on the prepayment date. The outstanding balance was $75,000 as at June 30, 2026 (March 31, 2026: $75,000).

CAT Financing

On April 1, 2021, the Company signed an agreement with Caterpillar Financial Services Limited (the "CAT Financing") to finance mining equipment required for the Bloom Lake expansion for a facility of up to US$75,000 and available until March 31, 2023. Over the years, the facility was increased by US$73,000 and the availability period extended to July 2025.

The CAT Financing includes a prepayment option of the loan without penalty at any time and is collateralized by all of the financed equipment. The carrying value of the financed equipment was $71,517 as at June 30, 2026 (March 31, 2026: $75,532).

During the three-month period ended June 30, 2026, the Company repaid $7,658 (US$5,502) (three-month period ended June 30, 2025: drawdown of $8,496 and repayment of $10,966), resulting in a balance of $83,815 (US$58,983) as at June 30, 2026 (March 31, 2026: $89,886 (US$64,485)).

For the three-month period ended June 30, 2026, the weighted average interest rate was 6.87% (three-month period ended June 30, 2025: 7.17%).

Railcars Loan

On November 1, 2024, the Company signed a loan agreement (the "Railcars Loan") to finance the purchase of 400 railcars for a facility of $69,842 (US$49,897). The Railcars Loan consists of two equal equipment notes payable in 120 progressive monthly instalments, with final payments of US$5,872 and US$5,861 at their respective maturities.

The Railcars Loan includes a prepayment option in whole at any time, but not prior to the second anniversary, by paying a premium of 1% of the amount prepaid for each remaining year of the loan. The Railcars Loan is collateralized by all the financed railcars. The carrying value of the financed railcars was $64,353 as at June 30, 2026 (March 31, 2026: $65,104).

During the three-month period ended June 30, 2026, the Company repaid $1,036 (US$749) (three-month period ended June 30, 2025: $971), resulting in a balance of $64,616 (US$45,472) as at June 30, 2026 (March 31, 2026: $64,427 (US$46,221)).

Other debts

On May 18, 2026, the Company drew $7,340 (NOK 50,000) under a DNB Bank ASA term loan agreement to finance a capital expenditure project. The term loan matures in three years and is payable in quarterly instalments of NOK 2,083 starting in December 2026, with a final payment of the remaining balance at maturity. The term loan bears interest at a variable rate, with interest payable quarterly, and includes a prepayment option of the loan, in whole or in part, at any time without penalty. As at June 30, 2026, the outstanding term loan balance was $7,170 (NOK 50,000).

13. Provisions

	Notes	Rehabilitation obligation	Compensation plans' obligation	Total
March 31, 2026		**88,493**	**49,434**	**137,927**
Additions and reassessment		**718**	**2,282**	**3,000**
Business combination	**3**	**2,855**	**—**	**2,855**
Utilization		**—**	**(17)**	**(17)**
Accretion expense	**17**	**493**	**445**	**938**
Effect of changes in discount rates		**1,417**	**128**	**1,545**
Foreign exchange movement		**(43)**	**—**	**(43)**
June 30, 2026		**93,933**	**52,272**	**146,205**
Less current portion		**—**	**(7,624)**	**(7,624)**
		93,933	**44,648**	**138,581**

	Rehabilitation obligation	Compensation plans' obligation	Total
March 31, 2025	89,711	54,319	144,030
Additions and reassessment	3,489	(3,473)	16
Utilization	—	(2,360)	(2,360)
Accretion expense	1,425	1,636	3,061
Effect of changes in discount rates	(6,132)	(688)	(6,820)
March 31, 2026	88,493	49,434	137,927
Less current portion	—	(6,054)	(6,054)
	88,493	43,380	131,873

14. Share Capital and Reserves

a) Authorized

The Company's share capital consists of authorized:

- Unlimited number of ordinary shares, without par value; and
- Unlimited number of preferred shares, without par value, issuable in series.

b) Ordinary Shares

	Three Months Ended June 30,	
	2026	2025
	(in thousands)	(in thousands)
Opening balance	**533,251**	518,251
Shares issued pursuant to a private placement	**26,796**	—
Shares issued for exercise of warrants	**—**	15,000
Ending balance	**560,047**	533,251

On April 10, 2026, in connection with the acquisition of Rana Gruber, Champion issued 26,795,921 ordinary shares pursuant to the completion of a US$100,000 private placement to Caisse de dépôt et placement du Québec, resulting in gross proceeds of $139,390 and share issuance costs of $4,839.

During the three-month period ended June 30, 2025, the remaining 15,000,000 warrants outstanding were exercised at an exercise price of $2.45, resulting in total proceeds of $36,750.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

14. Share Capital and Reserves (continued)

c) Dividends

The following table details the dividends declared on the Company's ordinary shares:

Results Period	Montréal Declaration Date	Payment Date	Amount per Share	Three Months Ended June 30, 2026	2025
Final — Mar-26	May 27, 2026	July 8, 2026	0.02	**11,201**	—
Final — Mar-25	May 28, 2025	July 10, 2025	0.10	**—**	53,325
				11,201	53,325

d) Share-Based Payments

The Company has various share-based compensation plans for eligible employees and directors. The objective of the Omnibus incentive plan is to enhance the Company's ability to attract and retain talented employees and provide alignment of interests between such employees and the shareholders of the Company. Under the Omnibus incentive plan, the Company may grant stock option awards, restricted share unit ("RSU") awards, performance share unit ("PSU") awards and deferred share unit ("DSU") awards. If and when cash dividends are declared, the holders of RSUs, PSUs and DSUs are entitled to receive dividend equivalents.

Stock option and RSU awards vest annually in three equal tranches from the date of grant. PSU awards vest i) at the end of three years from the date of grant or ii) according to the date of achievement, when the PSUs are specific to a project. Vesting is subject to key performance indicators established by the Board. DSU awards vest at the date of grant. The cash consideration for awards settled through cash payment is included in Accounts payable and other under Changes in non-cash operating working capital in the consolidated statements of cash flows.

As at June 30, 2026, the Company is authorized to issue 56,005,000 stock options and share rights (June 30, 2025: 53,325,000) equal to 10% (June 30, 2025: 10%) of the issued and outstanding ordinary shares for issuance under the Omnibus incentive plan.

The following table summarizes the share-based payment expense (recovery):

	Three Months Ended June 30, 2026	2025
RSU	**(1,196)**	(90)
PSU	**(718)**	76
DSU	**(776)**	(303)
	(2,690)	(317)

The following table summarizes the carrying amount of the Company's cash-settled share-based payment liability in the consolidated statements of financial position for RSUs, PSUs and DSUs.

	Note	As at June 30, 2026	As at March 31, 2026
Accounts payable and other	**11**	**11,843**	7,385
Other long-term liabilities		**8,926**	16,193
		20,769	23,578

14. Share Capital and Reserves (continued)

e) Restricted Share Units

The following table details the RSU activities of the share incentive plan:

	Three Months Ended June 30,			
	2026		2025	
	Number of RSUs	Weighted Average Share Price	Number of RSUs	Weighted Average Share Price
	(in thousands)		(in thousands)	
Opening balance	**2,703**	**4.73**	2,007	5.67
Granted	**1,093**	**4.31**	1,299	3.84
Dividend equivalents	**19**	**3.94**	75	3.95
Settled through cash payment	**—**	**—**	(327)	6.78
Forfeited	**(5)**	**4.12**	(4)	5.68
Ending balance	**3,810**	**4.62**	3,050	4.73
Vested - end of the period	**1,396**	**5.01**	619	5.36

During the three-month period ended June 30, 2026, 1,093,000 RSUs were granted to eligible employees (three-month period ended June 30, 2025: 1,299,000 RSUs).

During the three-month period ended June 30, 2026, no RSUs were settled in exchange for cash consideration (three-month period ended June 30, 2025: 327,000 RSUs based on a weighted average share price, at the settlement date, of $3.84).

f) Performance Share Units

The Company assesses each reporting period whether performance criteria of share-based units will be achieved in measuring share-based payments. The actual share-based payment and the period over which the expense is being recognized may vary from the estimate.

The following table details the PSU activities of the share incentive plan:

	Three Months Ended June 30,			
	2026		2025	
	Number of PSUs	Weighted Average Share Price	Number of PSUs	Weighted Average Share Price
	(in thousands)		(in thousands)	
Opening balance	**4,049**	**4.73**	2,799	5.74
Granted	**2,514**	**4.31**	1,949	3.84
Dividend equivalents	**33**	**3.94**	108	3.95
Settled through cash payment	**—**	**—**	(485)	6.78
Forfeited	**(9)**	**4.08**	(6)	5.75
Ending balance	**6,587**	**4.57**	4,365	4.73
Vested - end of the period	**—**	**—**	—	—

During the three-month period ended June 30, 2026, 2,514,000 PSUs were granted to eligible employees (three-month period ended June 30, 2025: 1,949,000 PSUs).

During the three-month period ended June 30, 2026, no PSUs were settled in exchange for cash consideration (three-month period ended June 30, 2025: 485,000 PSUs based on a weighted average share price, at the settlement date, of $3.84).

14. Share Capital and Reserves (continued)

g) Deferred Share Units

The following table details the DSU activities of the share incentive plan:

	Three Months Ended June 30,			
	2026		2025	
	Number of DSUs	Weighted Average Share Price	Number of DSUs	Weighted Average Share Price
	(in thousands)		(in thousands)	
Opening balance	**663**	**5.05**	492	5.00
Dividend equivalents	**4**	**3.99**	12	4.57
Ending balance	**667**	**5.04**	504	4.99
Vested - end of the period	**667**	**5.04**	504	4.99

15. Revenues

	Three Months Ended June 30,	
	2026	2025
Iron ore revenue	**363,081**	416,579
Provisional pricing adjustments	**(6,205)**	(26,552)
	356,876	390,027

Quarterly provisional pricing adjustments represent subsequent changes to revenue attributable to iron ore concentrate sold in prior quarters based on the final settlement price. Changes to previous periods sales that were subject to provisional pricing as at March 31, 2026, and for which the final price was determined during the current quarter, were recorded within Provisional pricing adjustments in the current period. Current period sales subject to provisional pricing as at June 30, 2026, were recorded within Iron ore revenue in the current period and the adjustment upon determining the final price will be recorded as Provisional pricing adjustments in the future periods. Provisional pricing adjustments exclude adjustments recognized on pre-acquisition shipments of Rana Gruber, as the related initial revenues were not recognized in Champion's consolidated results; these are rather presented in Iron ore revenue.

During the three-month period ended June 30, 2026, a final price was established for the 2.3 million tonnes of iron ore that were subject to provisional pricing as at March 31, 2026, resulting in negative provisional pricing adjustments of $6,205 recorded as a decrease of revenues. As at June 30, 2026, 2.1 million tonnes of iron ore sales remained subject to provisional pricing, with the final price to be determined in the subsequent reporting periods (June 30, 2025: 2.5 million tonnes).

16. Cost of Sales

	Three Months Ended June 30,	
	2026	2025
Mining and processing costs	**218,524**	183,217
Change in iron ore concentrate inventories	**(35,478)**	37,539
Land transportation and port handling	**96,289**	93,172
Purchase price allocation inventory adjustment	**2,865**	—
Start-up costs	**6,551**	—
	288,751	313,928

For the three-month period ended June 30, 2026, expenses for defined contribution plans amounted to $7,250, of which $6,843 were recorded in Cost of sales (three-month period ended June 30, 2025: $4,322, including $3,910 in Cost of sales) and are presented in Mining and processing costs.

17. Net Finance Costs (Income)

	Three Months Ended June 30,	
	2026	2025
Interest expense on long-term debt	**12,999**	6,177
Amortization of transaction costs and accretion of long-term debt	**1,177**	1,098
Standby commitment fees on long-term debt	**596**	623
Interest expense on lease liabilities	**2,319**	1,448
Realized and unrealized foreign exchange loss (gain)	**20,519**	(22,490)
Amortization of deferred grant	**(346)**	(306)
Interest income	**(2,837)**	(1,018)
Accretion expense of provisions	**938**	695
Other finance costs	**496**	517
	35,861	(13,256)

During the development period of the DRPF Project, borrowing costs are capitalized. Refer to note 9 — Property, Plant and Equipment.

18. Other Income (Expenses)

		Three Months Ended June 30,	
	Notes	**2026**	2025
Rental income		**916**	1,269
Change in fair value of non-current investments	**20**	**251**	(785)
Change in fair value of derivative instruments	**20**	**(17,580)**	—
Insurance proceeds		**1,300**	—
Management services to a joint venture	**22**	**1,259**	—
Net gain (loss) on non-financial assets		**283**	(118)
		(13,571)	366

19. Earnings per Share

Earnings per share are calculated by dividing the net income (loss) by the weighted average number of shares outstanding during the period.

	Three Months Ended June 30,	
	2026	2025
Net income (loss)	**(41,528)**	23,784
	(in thousands)	(in thousands)
Weighted average number of common shares outstanding - Basic	**557,102**	522,702
Dilutive share options, warrants and equity settled awards	**—**	5,057
Weighted average number of outstanding shares - Diluted	**557,102**	527,759
	(in dollars)	(in dollars)
Basic earnings (loss) per share	**(0.07)**	0.05
Diluted earnings (loss) per share	**(0.07)**	0.05

For the three-month period ended June 30, 2026, potentially dilutive securities were excluded from diluted loss per share as their effect would have been anti-dilutive.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

20. Financial Instruments

a) Measurement Categories

Financial assets and financial liabilities have been classified into categories that determine their basis of measurement and, for items measured at fair value, whether changes in fair value are recognized in the profit or loss or in other comprehensive income. These categories are financial assets and financial liabilities at fair value through profit or loss ("FVTPL") and financial assets and financial liabilities at amortized cost. The following tables show the carrying amounts and the fair value of assets and liabilities for each of these categories:

As at June 30, 2026		Financial Instruments at FVTPL	Financial Instruments at Amortized Cost	Total Carrying Amount	Total Fair Value
Assets					
Current					
Cash	Level 1	—	198,621	198,621	198,621
Trade receivables	Level 2	70,796	66,905	137,701	137,701
Other receivables (excluding sales tax and grant)	Level 2	—	1,346	1,346	1,346
Derivative assets	Level 2	12,893	—	12,893	12,893
		83,689	266,872	350,561	350,561
Non-current					
Equity investment in a publicly listed entity (included in non-current investments)	Level 1	9	—	9	9
Equity investment in a private entity (included in non-current investments)	Level 3	13,203	—	13,203	13,203
Other non-current financial assets	Level 2	—	854	854	854
Embedded derivative asset	Level 2	18,418	—	18,418	18,418
		115,319	267,726	383,045	383,045
Liabilities					
Current					
Accounts payable and other (excluding current portion of lease liabilities, cash-settled share-based payment liability and redemption obligation)	Level 2	—	308,392	308,392	308,392
Current portion of long-term debt	Level 2	—	58,018	58,018	58,018
Derivative liabilities	Level 2	22,733	—	22,733	22,733
		22,733	366,410	389,143	389,143
Non-current					
Senior Unsecured Notes (included in long-term debt)	Level 1	—	708,582	708,582	735,701
Other long-term debt	Level 2	—	485,519	485,519	485,519
		22,733	1,560,511	1,583,244	1,610,363

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

20. Financial Instruments (continued)

a) Measurement Categories (continued)

As at March 31, 2026		Financial Instruments at FVTPL	Financial Instruments at Amortized Cost	Total Carrying Amount	Total Fair Value
Assets					
Current					
Cash	Level 1	—	296,788	296,788	296,788
Trade receivables	Level 2	109,161	26,376	135,537	135,537
Other receivables (excluding sales tax and grant)	Level 2	1,795	2,743	4,538	4,538
		110,956	325,907	436,863	436,863
Non-current					
Equity investment in a publicly listed entity (included in non-current investments)	Level 1	9	—	9	9
Equity investment in a private entity (included in non-current investments)	Level 3	12,937	—	12,937	12,937
Other non-current financial assets	Level 2	—	854	854	854
Embedded derivative asset	Level 2	18,868	—	18,868	18,868
		142,770	326,761	469,531	469,531
Liabilities					
Current					
Accounts payable and other (excluding the current portion of lease liabilities and cash-settled share-based payment liability)	Level 2	—	236,342	236,342	236,342
Current portion of long-term debt	Level 2	—	40,627	40,627	40,627
		—	276,969	276,969	276,969
Non-current					
Senior Unsecured Notes (included in long-term debt)	Level 1	—	694,952	694,952	725,699
Other long-term debt	Level 2	—	227,184	227,184	227,184
		—	1,199,105	1,199,105	1,229,852

Current financial assets and financial liabilities are valued at their carrying amounts, which are reasonable estimates of their fair value due to their near-term maturities; this includes cash, short-term investments and restricted cash if any, other receivables, and accounts payable and other (excluding current portion of lease liabilities and cash-settled share-based payment liability).

Long-term debt is measured at amortized cost using the effective interest method. Except for the Senior Unsecured Notes, the fair value of long-term debt approximates its carrying amount, given that it is subject to terms and conditions, including variable interest rates, similar to those available to the Company for instruments with comparable terms.

b) Fair Value Measurement Hierarchy

Subsequent to initial recognition, the Company uses a fair value hierarchy to categorize the inputs used to measure the financial instruments at fair value grouped into the following levels based on the degree to which the fair value is observable.

- Level 1: Inputs derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Inputs derived from other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3: Inputs that are not based on observable market data (unobservable inputs).

There were no transfers between Level 1, Level 2 and Level 3 during the three-month period ended June 30, 2026 (three-month period ended June 30, 2025: nil).

20. Financial Instruments (continued)

c) Financial Instruments Measured at FVTPL

Trade receivables

The trade receivables are classified as Level 2 in the fair value hierarchy. Their fair values are a recurring measurement. The measurement of the trade receivables is impacted by the Company's provisional pricing arrangements, where the final sale price is determined based on iron ore prices subsequent to the date of the sale. The Company initially recognizes revenues and trade receivables at the contracted provisional price on the shipment date and re-estimates the consideration to be received using forecast iron ore prices at the end of each reporting period. The impact of iron ore price movements until the final settlement is recorded as an adjustment to revenues and trade receivables.

Equity instruments publicly listed

Equity instruments publicly listed are classified as Level 1 in the fair value hierarchy. Their fair values are a recurring measurement and are estimated using the closing share price observed on the relevant stock exchange. No fair value adjustment was recorded during the three-month period ended June 30, 2026 (three-month period ended June 30, 2025: nil).

Equity instruments in private entity

The Company holds equity instruments in a European-based private entity which collaborates with the Company in industrial trials related to cold pelletizing technologies. The fair value of the equity instruments is a recurring measurement and is classified as Level 3. The determination of fair value is conducted on a quarterly basis and it is based on the entity's financial performance from the latest financial statements as well as enterprise values used in financing, if any. The change in fair value also reflects the foreign exchange gains or losses.

During the three-month period ended June 30, 2026, the Company recognized an increase in the fair value of the equity instruments, amounting to $251 attributable to the changes in exchange rates (three-month period ended June 30, 2025: $785). As at June 30, 2026, the equity instruments totalled $13,203 and includes $15 related to the acquisition of Rana Gruber (March 31, 2026: $12,937).

Embedded derivative asset

The Senior Unsecured Notes issued in July 2025 include redemption options accounted for as a separate embedded derivative measured at FVTPL. The fair value of the embedded derivative asset was estimated at $11,854 at inception and was recorded in Other non-current assets in the consolidated statements of financial position with a corresponding adjustment to Long-term debt. The fair value of redemption options was categorized as Level 2 in the fair value hierarchy.

The derivative asset is measured at fair value on a recurring basis, using using market data such as traded Senior Unsecured Notes price, interest rate curves, volatility assumptions and credit spreads for similar instruments. During the three-month period ended June 30, 2026, the fair value of the derivative asset decreased by $450. As at June 30, 2026, the derivative asset totalled $18,418 (March 31, 2026: $18,868).

Foreign exchange derivatives - USD/NOK

The Company had entered into USD/NOK foreign exchange options and forward contract in the prior financial year to hedge the variability in cash flows arising from the NOK-denominated acquisition of Rana Gruber. These instruments were used to complete the acquisition in April 2026 and resulted in a realized gain of $9,429 and an unrealized loss of $1,795, presented in Other income (expenses) in the consolidated statements of income (loss). As at June 30, 2026, the derivative balance was nil (March 31, 2026: derivative asset of $1,795).

Foreign exchange derivative - USD/CAD

On May 15, 2026, the Company entered into foreign exchange forward contracts totalling US$600,000 at a fixed rate of 1.3636, to hedge the anticipated exposure to the variability of the USD/CAD exchange rate. These instruments are settled based on pre-determined monthly notional amounts. As at June 30, 2026, the remaining forward exchange contracts totalled US$525,000, maturing in May 2027. The weighted average forward foreign exchange rate used to estimate the fair value of these contracts was 1.4072 as at June 30, 2026, resulting in a liability of $22,683, presented under Derivative liabilities in the consolidated statements of financial position. The fair value measurement of the forward exchange contracts was categorized as Level 2 in the fair value hierarchy.

The fair value of derivative financial instruments generally represents the estimated amount that the Company would receive or pay if the instruments were settled at the reporting date, taking into account both the counterparty's credit risk and the Company's own credit risk. The fair value of foreign exchange forward contracts is primarily based on valuations provided by the Company's financial counterparties, which incorporate observable market inputs, including foreign exchange spot rates and forward curves. The Company did not apply hedge accounting on these contracts. For the three-month period ended June 30, 2026, changes in the fair value of these contracts resulted in a realized and unrealized loss of $2,722 and $22,683, respectively, both presented in Other income (expenses) of the consolidated statements of income (loss).

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

20. Financial Instruments (continued)

c) Financial Instruments Measured at FVTPL (continued)

Other derivatives

Prior to its acquisition by the Company, Rana Gruber had entered into derivative financial instruments to reduce its exposure to fluctuations in foreign exchange rates, iron ore prices, electricity prices and freight prices, all maturing in December 2026. The Company did not apply hedge accounting on these contracts. Consequently, all derivative instruments are measured at FVTPL, with realized and unrealized gains and losses recognized within Other income (expenses) in the consolidated statements of income (loss). The fair value of all derivative instruments were categorized as Level 2 in the fair value hierarchy.

			As at June 30,	**Three Months Ended June 30,**	
			2026		**2026**
Derivative instruments	**Notional**	**Remaining notional**	**Fair value**	**Realized gain (loss)**	**Unrealized gain (loss)**
Foreign exchange rates	USD	**24,000**	**2,461**	**2,392**	**(3,668)**
Iron ore prices	Iron ore tonnes	**360,000**	**3,407**	**(882)**	**1,499**
Electricity prices	Megawatt-hour	**8,832**	**(50)**	**(143)**	**40**
Freight prices	Iron ore tonnes	**720,000**	**7,025**	**6,863**	**(5,460)**
			12,843	**8,230**	**(7,589)**

<u>Foreign exchange rates derivatives</u>

The Company holds foreign exchange rate cap and floor derivatives to manage the risk associated to the variability of the USD/NOK exchange rate. As at June 30, 2026, the cap and floor foreign exchange rates used to estimate the fair value of these instruments were 10.63 and 11.62, respectively.

<u>Iron ore prices derivatives</u>

The Company holds forward derivatives to manage the risk associated to the variability of iron ore prices, by reference to the Platts IODEX 61% Fe CFR China Index ("P61 Index"). As at June 30, 2026, the weighted average P61 Index used to estimate the fair value of these instruments was US$105.33.

<u>Electricity prices derivatives</u>

The Company holds forward derivatives to manage the risk associated to the variability of electric power prices, by reference to the Nord Pool system price, for the expected future energy consumption. As at June 30, 2026, the weighted average price per Megawatt-hour used to estimate the fair value of these instruments was EUR33.00.

<u>Freight prices derivatives</u>

The Company holds forward derivatives to manage the risk associated to the variability of freight prices, by reference to the C3 Baltic Capesize Index ("C3 Index"). As at June 30, 2026, the weighted average C3 Index used to estimate the fair value of these instruments was US$20.35.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

21. Joint Venture

Since September 29, 2025, the Company holds a 51% interest in the Kami Partnership, a joint venture currently evaluating the potential development of the Kami Project, designed to produce 9 million wet metric tonnes per year of direct reduction grade iron ore pellet feed above 67.5% Fe and which is located 21 kilometres southeast of Bloom Lake, in Canada.

The Company's interest in the Kami Partnership is accounted for using the equity method in the consolidated financial statements.

This summarized financial information represents the joint venture's financial statements prepared in accordance with IFRS under the Company's accounting policies:

	As at June 30,	As at March 31,
	2026	2026
Current assets	**64,922**	69,777
Non-current assets	**187,694**	184,225
Total assets	**252,616**	254,002
Current liabilities	**57,453**	61,089
Non-current liabilities	**36**	41
Total liabilities	**57,489**	61,130
Net assets	**195,127**	192,872
Assets above include:		
Cash	**10,594**	11,209
Current restricted cash	**53,831**	56,097

	Three Months Ended June 30,	
	2026	2025
Depreciation	**(10)**	—
General and administrative expenses	**(1,019)**	—
Sustainability and other community expenses	**(20)**	—
Innovation and growth initiatives	**(180)**	—
Operating expenses	**(1,229)**	—
Net finance income	**72**	—
Net loss	**(1,157)**	—
Champion's share of loss	**(590)**	—

Reconciliation of the above amounts with the carrying amount of the Company's investment recognized in the consolidated statements of financial position is presented below:

	As at June 30,	As at March 31,
	2026	2026
Champion's interest	**51 %**	51 %
Joint venture's net assets (100%)	**195,127**	192,872
Champion's proportionate ownership	**99,515**	98,365
Elimination of fair value adjustments attributable to Champion	**(26,678)**	(26,678)
	72,837	71,687
Transaction costs incurred	**1,437**	1,437
Carrying value of Champion's investment in a joint venture	**74,274**	73,124

The joint venture does not have any future minimum payments of commitments as at June 30, 2026.

The Kami Partnership will be subject to the payment of a gross sales royalty on iron ore concentrate, refined copper, fine gold bullion, silver bullion, and other refined products; and an education and training fund for local communities.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

22. Related Parties

Joint venture

Balances and transactions with the Kami Partnership, accounted for using the equity method, are summarized below:

	Notes	As at June 30, 2026	As at March 31, 2026
Investment in a joint venture	21	74,274	73,124
Joint venture's contribution note	10	53,706	55,446
Other receivables (from a joint venture)		492	1,047

During the three-month period ended June 30, 2026, Champion invoiced management fees and other services to the Kami Partnership totalling $1,259, and recognized interest income of $358 on restricted cash held within the joint venture for the Company's benefit.

Key management personnel

No significant changes occurred in connection with key management personnel during the three-month period ended June 30, 2026.

23. Commitments and Contingencies

The Company's future minimum payments of commitments as at June 30, 2026 are as follows:

	Less than a year	1 to 5 years	More than 5 years	Total
Impact and Benefits Agreement with the Innu community	7,705	33,040	94,789	135,534
Take-or-pay fees related to the Port Agreement	8,305	35,610	78,319	122,234
Capital expenditure obligations	40,353	2,339	—	42,692
Other obligations	56,423	200	100	56,723
	112,786	71,189	173,208	357,183

The Company has obligations for services related to fixed charges for the use of infrastructure over a defined contractual period of time. Such service commitments are excluded from the above figure as the services are expected to be used by the Company. To the extent that this changes, the commitment amount may change.

In September 2025, the Company and the Partners entered into a definitive partnership agreement, as a result of which the Partners made initial cash contributions in the Kami Partnership of $68,600 and committed to further contribute $176,400. Subsequent cash contributions of the Partners are subject to the completion of a definitive feasibility study, Champion and the Partners proceeding with positive interim investment elections to pursue work towards a final investment decision, as well as other customary closing conditions. Until a final investment decision is made, the Partners have different options to exit the Kami Partnership by requiring Champion to acquire their interests. The Partners are expected to make further contributions on a pro-rata basis for expenses necessary to advance the Kami Project towards a potential interim investment decision and, ultimately, a potential final investment decision.

Contingent upon the Kami Project advancing to commercial production, the Company will be subject to a fixed production payment on future tonnes sold. The Company is also subject to limited production payments on its Consolidated Fire Lake North, Lac Lamêlée, Moiré Lake, O'Keefe-Purdy and Harvey-Tuttle properties.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

24. Financial Information Included in the Consolidated Statements of Cash Flows

a) Changes in non-cash operating working capital

	Three Months Ended June 30,	
	2026	2025
Receivables	**18,737**	68,949
Prepaid expenses and advances	**15,695**	(6,734)
Inventories	**(39,542)**	40,743
Advance payments	**2,955**	4,516
Accounts payable and other	**89,040**	(55,313)
Income and mining taxes receivable or payable	**(7,732)**	(10,232)
Other long-term liabilities	**(69,017)**	(2,598)
	10,136	39,331

b) Reconciliation of additions presented in the property, plant and equipment schedule to the net cash flows used in investing activities

	Three Months Ended June 30,	
	2026	2025
Additions of property, plant and equipment as per note 9	**118,101**	136,349
Additions of right-of-use assets	**(2,206)**	(29,170)
Depreciation of property, plant and equipment allocated to stripping activity asset	**(927)**	(999)
Depreciation of right-of-use assets capitalized to property, plant and equipment	**(957)**	—
Non-cash increase of the asset related to provisions	**(3,000)**	(625)
Government grant received	**(1,423)**	—
Non-cash capitalization of borrowing costs	**(8,667)**	(180)
Net cash flows used in investing activities - Purchase of property, plant and equipment	**100,921**	105,375

c) Reconciliation of depreciation presented in the property, plant and equipment schedule to the consolidated statements of income (loss)

	Three Months Ended June 30,	
	2026	2025
Depreciation of property, plant and equipment as per note 9	**54,078**	40,825
Depreciation of property, plant and equipment allocated to stripping activity asset	**(927)**	(999)
Depreciation of right-of-use assets capitalized to property, plant and equipment	**(957)**	—
Depreciation of intangible assets	**1,182**	742
Net effect of depreciation of property, plant and equipment allocated to inventory	**(6,135)**	6,228
Depreciation as per consolidated statements of income (loss)	**47,241**	46,796

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

24. Financial Information Included in the Consolidated Statements of Cash Flows (continued)

d) Changes in liabilities arising from financing activities

	Three Months Ended June 30,	
	2026	2025
Opening balance - Long-Term Debt	**962,763**	707,301
Cash from (used in) financing activities		
Issuance	**287,355**	84,500
Repayment	**(15,094)**	(18,337)
New transaction costs	**(4,188)**	—
Non-cash changes		
Foreign exchange movement	**20,377**	(30,764)
Amortization of transaction costs and accretion	**906**	746
Ending balance - Long-Term Debt	**1,252,119**	743,446

	Three Months Ended June 30,	
	2026	2025
Opening balance - Lease Liabilities	**117,761**	92,335
Cash from (used in) financing activities		
Capital payments	**(10,419)**	(4,737)
Interest expense (i)	**2,501**	1,448
Non-cash changes		
Business combination	**48,511**	—
New lease liabilities	**2,206**	25,575
Lease modification	**373**	(3,652)
Foreign exchange movement	**746**	(3,949)
Ending balance - Lease Liabilities	**161,679**	107,020

(i) The interest expense on lease liabilities for the three-month period ended June 30, 2025, differs from the one presented in note 17 — Net Finance Costs (Income), as it includes $182 capitalized to property, plant and equipment.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

25. Segmented Information

As at June 30, 2026 and 2025, the Company conducted mining operations and exploration and evaluation activities in Canada through Bloom Lake Mine. Following the acquisition of Rana Gruber on April 10, 2026, the Company also conducts mining operations in Norway. As such, the Company reviewed its segmented information and determined that it has two reportable segments related to iron ore concentrate production, reflecting their different geographical locations and regulatory environments. Exploration and Evaluation and Corporate are presented as separate segments due to their distinct nature.

The operating segments reflect the management structure of the Company and are consistent with the internal reports reviewed by the Company's chief operating decision-maker in assessing the business performance and making strategic decisions. The Company evaluates the performance of its operating segments primarily based on segment operating income, as defined below.

Three Months Ended June 30, 2026	Bloom Lake Mining Operations	Rana Gruber Mining Operations	Exploration and Evaluation	Corporate	Total
Revenues	**332,980**	**23,896**	**—**	**—**	**356,876**
Cost of sales	**(267,504)**	**(21,247)**	**—**	**—**	**(288,751)**
Depreciation	**(38,068)**	**(8,638)**	**(43)**	**(492)**	**(47,241)**
Gross profit (loss)	**27,408**	**(5,989)**	**(43)**	**(492)**	**20,884**
Share-based payments	**—**	**—**	**—**	**2,690**	**2,690**
General and administrative expenses	**—**	**—**	**—**	**(14,185)**	**(14,185)**
Sustainability and other community expenses	**(2,040)**	**—**	**—**	**(3,006)**	**(5,046)**
Innovation and growth initiatives	**—**	**—**	**—**	**(4,633)**	**(4,633)**
Operating income (loss)	**25,368**	**(5,989)**	**(43)**	**(19,626)**	**(290)**
Non-operating expenses					**(41,238)**
Net income (loss)					**(41,528)**
Segmented total assets	**3,231,710**	**588,245**	**103,423**	**155,791**	**4,079,169**
Segmented total liabilities	**(1,351,886)**	**(173,922)**	**—**	**(943,305)**	**(2,469,113)**
Segmented property, plant and equipment	**2,367,598**	**384,434**	**3,184**	**7,558**	**2,762,774**

Three Months Ended June 30, 2025	Iron Ore Concentrate	Exploration and Evaluation	Corporate	Total
Revenues	390,027	—	—	390,027
Cost of sales	(313,928)	—	—	(313,928)
Depreciation	(46,205)	(44)	(547)	(46,796)
Gross profit (loss)	29,894	(44)	(547)	29,303
Share-based payments	—	—	317	317
General and administrative expenses	—	—	(12,581)	(12,581)
Sustainability and other community expenses	(1,841)	—	(2,736)	(4,577)
Innovation and growth initiatives	—	—	(1,871)	(1,871)
Operating income (loss)	28,053	(44)	(17,418)	10,591
Non-operating income				13,193
Net income				23,784
Segmented total assets	2,824,057	156,276	79,904	3,060,237
Segmented total liabilities	(1,587,051)	—	(30,534)	(1,617,585)
Segmented property, plant and equipment	2,120,327	2,991	9,120	2,132,438

Revenues are primarily generated from iron ore concentrate derived from hematite, with the remaining revenues relating to magnetite (hematite for the comparative year). The Company's non-current assets are located in Canada for $2,482,521 and in Norway for $521,355 (Canada for the comparative year). Non-current assets for this purpose consist of property, plant and equipment, exploration and evaluation assets and intangibles.

Investment in a joint venture accounted using the equity method is presented under the Corporate segment for $74,274 as at June 30, 2026.