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MACQUARIE

ASX Release

COMPLETION OF EQUITY PLAN BUYING AND PROPOSED ALLOTMENT OF AWARDS

SYDNEY, 19 June 2026 – Macquarie Group Limited (ASX: MQG, ADR: MQBKY) (Macquarie) advises that the acquisition of Macquarie ordinary shares required for the 2026 profit share and promotion awards under the Macquarie Group Employee Retained Equity Plan (MEREP Awards) has been completed. As foreshadowed by Macquarie on 8 May 2026, the MEREP Trustee has purchased these shares. A total of approximately \$A734.0 million of Macquarie ordinary shares were purchased: \$A680.7 million off market under arrangements announced to the market on 8 May 2026 and \$A53.3 million on market. The shares were acquired at a weighted average purchase price of \$A238.80 per share, which will determine the number of 2026 MEREP Awards staff receive.

The Macquarie Notice of 2026 Annual General Meeting (Notice), lodged with ASX on 17 June 2026, contains a proposal (Item 4) for shareholder approval of the allocation of Restricted Share Units (RSUs) to the Managing Director and Chief Executive Officer (CEO) under MEREP. The Acquisition Price for the RSUs to be allocated to the CEO will be \$A238.80 and the proposed allocation will be 55,402 RSUs. Further information on this proposal is set out in the Explanatory Notes on Items of Business contained in the Notice.

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This document was authorised for release to ASX by Sam Dobson, Head of Investor Relations.

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