



Australian Agricultural Company Limited
ABN 15 010 892 270

2026 AACo Notice of Annual General Meeting

18 June 2026

Manager
ASX Market Announcements
Australian Securities Exchange

Attached are:

- 2026 Notice of Annual General Meeting (AGM)
- Sample Proxy Form
- Sample Questions Lodgement Form

Full details of the business of the AGM on 22 July 2026 including the resolutions to elect directors are set out in the Notice of Annual General Meeting and the Explanatory Statement which forms part of it.

This announcement is authorised to be given to the ASX by the AACo Chairman.

Issued by:
Emily Bird
Company Secretary and General Counsel



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Notice of Annual General Meeting *2026*

Australian Agricultural Company Limited
ABN 15 010 892 270

The Annual General Meeting (“AGM”) of shareholders of Australian Agricultural Company Limited (“AACo”) will be held on **Wednesday, 22 July 2026** at **10.00am** (Brisbane time) in Meeting Rooms 6 & 7 at Royal International Convention Centre, 600 Gregory Terrace, Bowen Hills, Brisbane, QLD 4006.

Shareholders and proxyholders can attend the meeting in person where they may ask questions and vote. Registration will commence at **9.30am** (Brisbane time) on **Wednesday, 22 July 2026**.

Watch the meeting live via webcast

AACo is also pleased to provide shareholders who are not able to physically attend the AGM the opportunity to view and listen to the AGM via a live video webcast available at <https://meetings.openbriefing.com/AAC2026>. Please note, the live video webcast is view only. Shareholders who view the AGM via the live video webcast will not be able to vote or ask questions. Non-shareholders may also view the AGM via the webcast.

Voting and asking questions

Shareholders are encouraged to complete and lodge their completed proxy form and questions in advance of the AGM. You may do so by completing and returning the enclosed forms in accordance with the specified directions in this Notice of Annual General Meeting and on the respective forms.

Alternatively, shareholders may lodge their completed proxy form and questions through their portfolio or single holding login on AAcO's share registry's website at <https://au.investorcentre.mpms.mufg.com>.

Completed proxy forms (including forms submitted via AAcO's share registry's website) must be received by no later than **10.00am** (Brisbane time) on **Monday, 20 July 2026** to be valid for the AGM.

Written questions must be received by AAcO or AAcO's share registry provider, MUFG Corporate Markets (AU) Limited, by **5.00pm** (Brisbane time) on **Wednesday, 15 July 2026**. We will attempt to address the more frequently asked questions in the Chairman's address and the Managing Director/CEO's address at the AGM.

We encourage shareholders to monitor the ASX and AAcO's website for updates (if any) post the issuing of this Notice of Annual General Meeting.

This Notice of Annual General Meeting should be read in conjunction with the Explanatory Statement which is attached to this Notice of Annual General Meeting.

Agenda

Ordinary Business

Item 1: Financial Statements and Reports

- To receive and consider the Financial Report and the Reports of the Directors and the Auditor of AACo in respect of the 12 months ended 31 March 2026.

Note: There is no vote on this Item.

Item 2: Remuneration Report

- To consider and, if thought fit, to pass the following non-binding ordinary resolution:

“That the Remuneration Report of AACo for the financial year ended 31 March 2026, be adopted.”

Note: In accordance with section 250R of the *Corporations Act 2001* (Cth), the vote on this resolution will be advisory only and does not bind the Directors or AACo.

Item 3: Election of Director: Mr Donald McGauchie

- To consider and, if thought fit, to pass the following ordinary resolution:

“That Mr Donald McGauchie, a Director retiring in accordance with Article 9.3 of the Constitution of AACo, being eligible, is re-elected as a Director of AACo.”

Item 4: Election of Director: Mr Josh Levy

- To consider and, if thought fit, to pass the following ordinary resolution:

“That Mr Josh Levy, a Director retiring in accordance with Article 9.3 of the Constitution of AACo, being eligible, is re-elected as a Director of AACo.”

Item 5: Election of Director: Ms Zoe Kenneally

- To consider and, if thought fit, to pass the following ordinary resolution:

“That Ms Zoe Kenneally, is elected as a Director of AACo.”

Special Business

Item 6: Amendment of Constitution of AACo

- To consider and, if thought fit, to pass the following special resolution:

“That in accordance with section 136(2) of the Corporations Act 2001 (Cth), the Constitution of AACo be amended in the manner outlined in the Explanatory Statement accompanying this Notice of Annual General Meeting with effect from the close of that meeting.”

A copy of the amended Constitution of AACo, marked up to show the proposed changes, is available on AACo’s website at <https://aaco.com.au/investors-media/corporate-governance>.

Alternatively, shareholders can request a copy by contacting the Office of the Company Secretary by email at ir@aaco.com.au.

To be passed, this special resolution requires the approval of at least 75% of the votes cast by shareholders entitled to vote on this resolution.

Agenda (continued)

Voting exclusion statement

Voting exclusion on Item 2

Votes may not be cast, and AACo will disregard any votes cast, on Item 2:

- by or on behalf of any key management personnel (“**KMP**”) member whose remuneration details are included in the Remuneration Report, or any of their closely related parties, regardless of the capacity in which the votes are cast; or
- by any person who is a KMP member as at the time Item 2 is voted on at the AGM, or any of their closely related parties, as a proxy,

unless the votes are cast as a proxy for a person who is entitled to vote on Item 2:

- in accordance with a direction in the proxy appointment; or
- by the Chairman of the AGM in accordance with an express authorisation in the proxy appointment to cast the votes even if the resolution is connected directly or indirectly with the remuneration of a KMP member.

Proxy voting by the Chairman of the AGM on Item 2

If you appoint the Chairman of the AGM as your proxy, and you do not direct your proxy how to vote on Item 2 on the proxy form, you will be expressly authorising the Chairman of the AGM to exercise your proxy even if Item 2 is connected directly or indirectly with the remuneration of a member of the KMP.

The Chairman of the AGM intends to vote undirected proxy votes in favour of all Items on the Agenda (subject to the voting exclusion above).

By Order of the Board

Emily Bird

General Counsel and Company Secretary

18 June 2026

Notes

Entitlement to Vote Date

The Directors have determined that for the purposes of regulation 7.11.37 of the *Corporations Regulations 2001* (Cth) and ASX Settlement Operating Rule 5.6.1, the persons eligible to vote at the AGM will be those persons who are registered shareholders of AACo at **7:00pm** (Brisbane time) on **Monday, 20 July 2026**. Accordingly, share transfers registered after that time will be disregarded in determining entitlements to attend and vote at the AGM.

All resolutions will be by poll

Voting on all resolutions will be conducted by poll.

How to vote

A shareholder who is entitled to attend and vote at the AGM may do so:

- by proxy;
- in person;
- by attorney; or
- by corporate representative (if the shareholder is a corporation).

Voting by Proxy Information

If you are entitled to attend and vote at the AGM, you may appoint a proxy to attend and vote at the meeting on your behalf. A proxy does not need to be a shareholder. If you are entitled to cast two or more votes at the AGM, you may appoint two persons as your proxy or proxies to attend and vote at the meeting. If you appoint two proxies and you do not specify the proportion or number of your votes for each proxy, then each proxy may exercise half of your votes on a poll.

Any undirected proxies on a given Item of the Agenda may be voted by the appointed proxies as they choose, subject to the restrictions set out in the voting exclusion statements in this Notice of Annual General Meeting. In particular:

- if an undirected proxy in relation to Item 2 of the Agenda is given to a Director (other than the Chairman) or other member of the KMP, details of whose remuneration are set out in the Remuneration Report (or any of their closely related parties), such a proxy may not vote on Item 2. To allow such a proxy to vote on Item 2, shareholders must direct the proxy how to vote by ticking “For”, “Against” or “Abstain” opposite Item 2 on the proxy form; and
- if a shareholder appoints the Chairman as their proxy in relation to Item 2, but does not complete any of the boxes “For”, “Against” or “Abstain” opposite Item 2 on the proxy form, the Chairman will exercise their proxy even if Item 2 is connected directly or indirectly with the remuneration of a member of the KMP. The Chairman intends to vote all available proxies in favour of Item 2. If a shareholder wishes to appoint the Chairman as proxy with a direction to vote against, or to abstain from voting, on Item 2, the shareholder should specify this by completing the “Against” or “Abstain” box on the proxy form, as applicable.

Completed proxy forms must be received by AACo or AACo’s share registry at least 48 hours before the AGM. Any proxy form received after this deadline (including at the AGM) will be invalid. If a proxy form is signed by the appointer’s attorney, the authority under which the appointment was signed, or a certified copy of the authority, must accompany the proxy form.

Notes (continued)

The proxy's appointment and, if applicable, the authority appointing an attorney, must be sent by post or fax, submitted online or delivered by hand to:

By post

Australian Agricultural Company Limited
c/- MUFG Corporate Markets (AU) Limited
Locked Bag A14
Sydney South NSW 1235

By fax

MUFG Corporate Markets (AU) Limited
Facsimile (02) 9287 0309

Online

<https://au.investorcentre.mpms.mufg.com>

By hand

MUFG Corporate Markets (AU) Limited
Parramatta Square, Level 22, Tower 6
10 Darcy Street, Parramatta NSW 2150

*During business hours Monday to Friday (9:00am – 5:00pm)

by no later than **10.00am** (Brisbane time) on **Monday, 20 July 2026**. For your convenience, an Appointment of Proxy Form accompanies this Notice of Annual General Meeting. Please refer to the Appointment of Proxy Form for instructions on completing the form.

Corporate Representatives

Any corporate shareholder wishing to appoint a person to act as its representative at the AGM may do so by providing that person with:

- a letter or certificate, executed in accordance with the corporate shareholder's constitution, authorising that person as the corporate shareholder's representative at the AGM; or
- a copy of the resolution appointing the person as the corporate shareholder's representative at the AGM, certified by the company secretary or a director of the corporate shareholder.

To be effective, evidence of the appointment must be returned in the same manner, and by the same time, as specified for proxy forms (above).

Voting by Attorney

A shareholder entitled to attend and vote at the AGM is entitled to appoint an attorney to attend and vote at the AGM on the shareholder's behalf. An attorney need not themselves be a shareholder.

The power of attorney appointing the attorney must be signed and specify the name of each of the shareholder, AACo and the attorney, and also specify the meeting(s) at which the appointment may be used. The appointment may be a standing one.

To be effective, the power of attorney must be returned in the same manner, and by the same time, as specified for proxy forms (above).

Explanatory Statement

This Explanatory Statement is an explanation of, and contains information about, the resolutions to be considered at the AGM (which are set out in the accompanying Notice of Annual General Meeting), to assist shareholders to determine how they wish to vote on the resolutions. This Explanatory Statement forms part of the accompanying Notice of Annual General Meeting and should be read together with the Notice of Annual General Meeting.

Item 1: Financial Statements and Reports

The *Corporations Act 2001* (Cth) (the “**Corporations Act**”) requires the following reports in respect of the 12 months ended 31 March 2026 to be laid before the AGM:

- the Financial Report (which includes the financial statements and Directors’ declaration);
- the Directors’ Report; and
- the Auditor’s Report.

In accordance with the Corporations Act, shareholders will be given a reasonable opportunity, as a whole, at the AGM to ask questions and make comments on these reports, and on the business, operations and management of AACo.

Shareholders who are entitled to vote at the AGM have the right to submit written questions to the auditor about the content of the Auditor’s Report, or the conduct of the audit of the Financial Report. Any such questions must be submitted in accordance with the directions on the Shareholder Question Form attached to the Notice of Annual General Meeting by **5.00pm** (Brisbane time) on **Wednesday, 15 July 2026**. The external auditor will attend the AGM, and the Chairman will provide a reasonable opportunity for shareholders to ask questions relevant to the audit.

There is no requirement, either in the Corporations Act or in the Constitution of AACo, for shareholders to approve the Financial Report, the Directors’ Report or the Auditor’s Report.

Item 2: Remuneration Report

Section 250R(2) of the Corporations Act requires AACo to propose a resolution that the Remuneration Report of AACo for the financial year ended 31 March 2026 (“**Remuneration Report**”) be adopted. The vote on this resolution is advisory only.

The Remuneration Report is set out on pages 67-81 of AACo’s Annual Report and details the remuneration arrangements, objectives and framework for AACo’s KMP members.

Shareholders will be given a reasonable opportunity, as a whole, at the AGM to ask questions and make comments on the Remuneration Report.

The Board of AACo unanimously recommends that shareholders vote in favour of adopting the Remuneration Report.

Explanatory Statement (continued)

Item 3: Election of Director: Mr Donald McGauchie

The ASX Listing Rules require AACo to hold an election of Directors each year. Article 9.3 of the Constitution of AACo requires one-third of the Directors for the time being (excluding casual appointees and the Managing Director), or, if that number is not three or a multiple of three, the number nearest one-third, to retire at each AGM, together with any other Director who has held office for three years or more since last being elected.

In accordance with the ASX Listing Rules and Article 9.3 of the Constitution of AACo, Mr Donald McGauchie and Mr Josh Levy will retire from office at the conclusion of the 2026 AGM and offer themselves for re-election. The profile of Mr Josh Levy is set out under Item 4 below.

A profile for Mr McGauchie is set out in the following section. The re-election of this Director will be by a separate ordinary resolution of the shareholders. To be re-elected, the candidate must receive more votes in favour of his re-election than against his re-election.

The Board of AACo (with Mr McGauchie abstaining) recommends that shareholders vote in favour of Mr McGauchie's re-election.

Profile: Mr Donald McGauchie

Mr McGauchie was appointed a Director on 19 May 2010 and subsequently Chairman on 24 August 2010. Mr McGauchie was last re-elected on 25 July 2024.

His previous roles with public companies include Chairman of Telstra Corporation Limited, Chairman of NuFarm, Deputy Chairman of James Hardie, Director of GrainCorp Limited, Deputy Chairman of Ridley Corporation Limited, Director of National Foods Limited, Chairman of Woolstock, Chairman of the Victorian Rural Finance Corporation, Chairman of the Australian Wool Testing Authority, President of the National Farmers Federation from 1994 to 1998 and Director of Reserve Bank of Australia from 2000 to 2011.

In 2001, Mr McGauchie was named Rabobank Agribusiness Leader of the year and awarded the Centenary Medal for services to Australian society through agriculture and business.

In 2004, Mr McGauchie was appointed an Officer of the Order of Australia for services to the wool and grain industries.

During the past three years Mr McGauchie has not served as a Director of any other listed company.

Item 4: Election of Director: Mr Josh Levy

As noted in Item 3, above, it has been determined that Mr Levy will be retiring at the conclusion of the 2026 AGM and offers himself for re-election as a Director of AACo.

A profile for Mr Levy is set out in the following section. The re-election of this Director will be by a separate ordinary resolution of the shareholders. To be re-elected, the candidate must receive more votes in favour of his re-election than against his re-election.

The Board (with Mr Levy abstaining) recommends that shareholders vote in favour of Mr Levy's re-election.

Profile: Mr Josh Levy

Mr Levy was appointed a Director on 22 December 2023 and last elected on 25 July 2024. He is a member of the Board Nomination Committee and People & Culture Committee.

Mr Josh Levy is Co-Chief Executive Officer of Tavistock Group, and member of the Board of Directors and Executive Committee, where his responsibilities include investment strategy and portfolio management. He also serves as Chief Executive Officer of UK-headquartered specialist business lender, Ultimate Finance.

Explanatory Statement (continued)

Mr Levy has deep experience in food and hospitality serving as a Non-Executive Director of Mitchells & Butlers plc, a FTSE 250 group, and the UK's largest owner of managed pubs and restaurants, since 2015.

Mr Levy began his career in UK mergers and acquisitions and has worked at Tavistock Group since 2016. Prior to joining Tavistock, Mr Levy worked in investment banking at Investec Bank plc specialising in UK mergers and acquisitions and equity capital markets.

During the past three years, Mr Levy has served as a Director of the following listed company:

- Mitchells & Butlers PLC (LSE) – appointed November 2015

Item 5: Election of Director: Ms Zoe Kenneally

The ASX Listing Rules and Article 9.8 of the Constitution of AACo provide that a Director appointed to fill a casual vacancy or as an addition to the Board must not hold office (without re-election) past the next AGM. Ms Kenneally was appointed as a Director of AACo on 17 December 2025 to fill a casual vacancy.

In accordance with the ASX Listing Rules and Article 9.8 of the Constitution of AACo, Ms Kenneally will retire from office at the conclusion of the 2026 AGM and offers herself for election as a Director of AACo.

A profile for Ms Kenneally is set out in the following section. The election of this Director will be by a separate ordinary resolution of the shareholders. To be elected, the candidate must receive more votes in favour of her election than against her election.

The Board (with Ms Kenneally abstaining) recommends that shareholders vote in favour of Ms Kenneally's election.

Profile: Ms Zoe Kenneally

Ms Zoe Kenneally was appointed a Director on 17 December 2025. She is a member of the Audit and Risk Management Committee and the Board Nomination Committee.

Ms Kenneally is an institutional investment professional with more than two decades of experience in finance, agribusiness and governance.

Most recently, Ms Kenneally served as Managing Director of Assets at Laguna Bay Group, where she was responsible for the strategic management of a large portfolio of food and agriculture investments across Australia. Prior to that, she held executive and CFO roles at Laguna Bay and served as a Director at Ernst & Young, where she worked for over a decade, specialising in assurance, risk and regulatory compliance.

Ms Kenneally brings deep expertise in financial stewardship, long-term asset management and institutional investor relations, as well as strong credentials in ESG and sustainability-driven performance.

She is currently Chair of the Audit and Risk Committee of the Queensland Rural and Industry Development Authority (QRIDA), where she previously served as a Non-Executive Director.

Ms Kenneally holds degrees in Commerce and Business from the University of Queensland and is a Chartered Accountant (CA ANZ).

During the past three years Ms Kenneally has not served as a Director of any other listed company.

Explanatory Statement (continued)

Item 6: Amendment of Constitution of AACo

Under section 136(2) of the Corporations Act, a company may modify or repeal its constitution, or a provision of its constitution, by special resolution of shareholders. A special resolution must be passed by at least 75% of the votes cast by shareholders entitled to vote on the resolution.

AACo is seeking shareholder approval to amend the Constitution of AACo to:

- update the provisions relating to non-executive Director remuneration so that the Constitution more appropriately reflects the manner in which the remuneration cap is approved by shareholders and removes the historical explanatory note from the provisions;
- modernise the provisions relating to the passing of resolutions of Directors by way of circulating resolution to better reflect AACo's current Board composition, geographic location of Directors and contemporary signing practices;
- address certain technical issues identified through a broader constitutional review, including the interaction between the Constitution and the replaceable rules in the Corporations Act; and
- make a number of minor drafting and clarifying amendments to the definitions and interpretation provisions to align those provisions with updates to the Corporations Act and ASX Listing Rules.

A copy of the amended Constitution of AACo, marked up to show the proposed changes, is available on AACo's website at <https://aaco.com.au/investors-media/corporate-governance/>. Shareholders can also request a copy by contacting the Office of the Company Secretary by email at ir@aaco.com.au.

If the amendments are not approved by shareholders, then no amendments will be made to the Constitution of AACo.

The Board unanimously recommends that shareholders vote in favour of Resolution 6.

A summary of the proposed amendments to AACo's Constitution (grouped by topic) is set out below.

Article of the Constitution	Summary of Proposed Amendment
<i>Remuneration of Directors</i>	
9.9	Removes the specific dollar amount currently referred to in article 9.9 as well as the historical explanatory note at the end of the article. If the amendment is approved, the article would continue to provide that the total amount or value of non-executive Directors' remuneration must not exceed the amount determined by the Company in general meeting.
<i>Circulating Resolutions</i>	
11.24	Revises the procedure for passing circulating resolutions by Directors. The amendments: • remove the reference to Directors "who are then in Australia" and provide that a circulating resolution may be passed if at least 75% of the Directors entitled to vote on the resolution signify their assent to the resolution, provided those Directors would have constituted a quorum at a meeting convened to consider the resolution; • set out the ways in which Directors may signify their assent to a circulating resolution; • require the resolution to be sent to all Directors entitled to vote on it; and • extend the operation of the article to all meetings of Directors' committees.

Explanatory Statement (continued)

Article of the Constitution	Summary of Proposed Amendment
<i>Application of Replaceable Rules</i>	
22.6	Clarifies the interaction between the replaceable rules in the Corporations Act and the Constitution confirming that those replaceable rules do not apply to AACo.
<i>Definitions and Interpretation</i>	
22.1 Definitions	The amendments: • update the definition of “ASX” so that the term means ASX Limited ACN 008 624 691 or the Australian Securities Exchange, as the context requires; • insert a definition of “business day” so that the term has the meaning given in the ASX Listing Rules; • update the definition of “CS Facility” so that it refers to a clearing and settlement facility as defined in the Corporations Act; and • replace the definition of “Market Value” with a reference to the “Trading Platform”.
22.4 Listing Rules – interpretation	The amendments: • replace the reference to “closing price on SEATS” to “closing price on the Trading Platform”; • remove the capitalised term “Escrow Period” as that term is not defined in the ASX Listing Rules; • remove the capitalised reference to “Uncertificated Securities” as that term is not defined in the ASX Listing Rules; and • remove the reference to the capitalised term “Takeover Bid”. The Constitution would continue to refer to “takeover bid” in the relevant provisions, with “takeover bid” having the same meaning as in section 9 of the Corporations Act per the meaning of “takeover” in the ASX Listing Rules.
20.1	Removes the capitalised reference to the capitalised term “Escrow Period” as a result of the removal of that term from article 22.4. Article 20.1 would instead refer to the escrow period applicable to the relevant Restricted Securities and the term “escrow period” would take its ordinary meaning in the context.
21.8(b)	Updates the capitalised reference to “Uncertificated Securities” as a result of the removal of that term from article 22.4, so that the term would appear in lower case as “uncertificated securities” and would take its ordinary meaning in the context.

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Australian Agricultural Company Limited
ABN 15 010 892 270

LODGE YOUR VOTE



ONLINE

<https://au.investorcentre.mpms.mufg.com>



BY MAIL

Australian Agricultural Company Limited
C/- MUFG Corporate Markets (AU) Limited
Locked Bag A14
Sydney South NSW 1235 Australia



BY FAX

+61 2 9287 0309



BY HAND

MUFG Corporate Markets (AU) Limited
Parramatta Square, Level 22, Tower 6,
10 Darcy Street, Parramatta NSW 2150



ALL ENQUIRIES TO

Telephone: 1300 302 876 Overseas: +61 1300 302 876



X99999999999

PROXY FORM

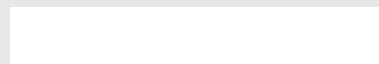
I/We being a member(s) of Australian Agricultural Company Limited and entitled to participate in and vote hereby appoint:

APPOINT A PROXY



the Chairman of the Meeting (mark box)

OR if you are **NOT** appointing the Chairman of the Meeting as your proxy, please write the name of the person or body corporate you are appointing as your proxy



or failing the person or body corporate named, or if no person or body corporate is named, the Chairman of the Meeting, as my/our proxy to act on my/our behalf (including to vote in accordance with the following directions or, if no directions have been given and to the extent permitted by the law, as the proxy sees fit) at the Annual General Meeting of the Company to be held at **10:00am (Brisbane time) on Wednesday, 22 July 2026 at Meeting Room 6 & 7 at Royal International Convention Centre, 600 Gregory Terrace, Bowen Hills, Brisbane, QLD 4006 (the Meeting)** and at any postponement or adjournment of the Meeting.

Important for Item 2: If the Chairman of the Meeting is your proxy, either by appointment or by default, and you have not indicated your voting intention below, you expressly authorise the Chairman of the Meeting to exercise the proxy in respect of Item 2, even though the Item is connected directly or indirectly with the remuneration of a member of the Company's Key Management Personnel (KMP).

The Chairman of the Meeting intends to vote undirected proxies in favour of each item of business.

VOTING DIRECTIONS

Proxies will only be valid and accepted by the Company if they are signed and received no later than 48 hours before the Meeting.

Please read the voting instructions overleaf before marking any boxes with an ☒.

Items

For Against Abstain*

For Against Abstain*

2 Remuneration Report

☐	☐	☐
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6 Amendment of Constitution of AACo

☐	☐	☐
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3 Election of Director:
Mr Donald McGauchie

☐	☐	☐
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4 Election of Director:
Mr Josh Levy

☐	☐	☐
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5 Election of Director:
Ms Zoe Kenneally

☐	☐	☐
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* If you mark the Abstain box for a particular Item, you are directing your proxy not to vote on your behalf on a show of hands or on a poll and your votes will not be counted in computing the required majority on a poll.

SIGNATURE OF SHAREHOLDERS – THIS MUST BE COMPLETED

Shareholder 1 (Individual)



Joint Shareholder 2 (Individual)



Joint Shareholder 3 (Individual)



Sole Director and Sole Company Secretary

Director/Company Secretary (Delete one)

Director

This form should be signed by the shareholder. If a joint holding, either shareholder may sign. If signed by the shareholder's attorney, the power of attorney must have been previously noted by the registry or a certified copy attached to this form. If executed by a company, the form must be executed in accordance with the company's constitution and the *Corporations Act 2001* (Cth).

AAC PRX2601C

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HOW TO COMPLETE THIS SHAREHOLDER PROXY FORM

YOUR NAME AND ADDRESS

This is your name and address as it appears on the Company's share register. If this information is incorrect, please make the correction on the form. Shareholders sponsored by a broker should advise their broker of any changes. **Please note: you cannot change ownership of your shares using this form.**

APPOINTMENT OF PROXY

If you wish to appoint the Chairman of the Meeting as your proxy, mark the box in Step 1. If you wish to appoint someone other than the Chairman of the Meeting as your proxy, please write the name of that individual or body corporate in Step 1. A proxy need not be a shareholder of the Company.

DEFAULT TO CHAIRMAN OF THE MEETING

Any directed proxies that are not voted on a poll at the Meeting will default to the Chairman of the Meeting, who is required to vote those proxies as directed. Any undirected proxies that default to the Chairman of the Meeting will be voted according to the instructions set out in this Proxy Form, including where the Item is connected directly or indirectly with the remuneration of KMP.

VOTES ON ITEMS OF BUSINESS – PROXY APPOINTMENT

You may direct your proxy how to vote by placing a mark in one of the boxes opposite each item of business. All your shares will be voted in accordance with such a direction unless you indicate only a portion of voting rights are to be voted on any item by inserting the percentage or number of shares you wish to vote in the appropriate box or boxes. If you do not mark any of the boxes on the items of business, your proxy may vote as they choose. If you mark more than one box on an item your vote on that item will be invalid.

APPOINTMENT OF A SECOND PROXY

You are entitled to appoint up to two persons as proxies to participate in the Meeting and vote on a poll. If you wish to appoint a second proxy, an additional Proxy Form may be obtained by telephoning the Company's share registry or you may copy this form and return them both together.

To appoint a second proxy you must:

- on each of the first Proxy Form and the second Proxy Form state the percentage of your voting rights or number of shares applicable to that form. If the appointments do not specify the percentage or number of votes that each proxy may exercise, each proxy may exercise half your votes. Fractions of votes will be disregarded; and
- return both forms together.

SIGNING INSTRUCTIONS

You must sign this form as follows in the spaces provided:

Individual: where the holding is in one name, the holder must sign.

Joint Holding: where the holding is in more than one name, either shareholder may sign.

Power of Attorney: to sign under Power of Attorney, you must lodge the Power of Attorney with the registry. If you have not previously lodged this document for notation, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the *Corporations Act 2001*) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please indicate the office held by signing in the appropriate place.

CORPORATE REPRESENTATIVES

If a representative of the corporation is to attend the Meeting the appropriate "Certificate of Appointment of Corporate Representative" must be received at support@cm.mpms.mufig.com prior to admission in accordance with the Notice of Annual General Meeting. A form of the certificate may be obtained from the Company's share registry or online at www.mpms.mufig.com/en/mufg-corporate-markets.

LODGEMENT OF A PROXY FORM

This Proxy Form (and any Power of Attorney under which it is signed) must be received at an address given below by **10:00am (Brisbane time) on Monday, 20 July 2026**, being not later than 48 hours before the commencement of the Meeting. Any Proxy Form received after that time will not be valid for the scheduled Meeting.

Proxy Forms may be lodged using the reply paid envelope or:



ONLINE

<https://au.investorcentre.mpms.mufig.com>

Login to the Investor Centre using the holding details as shown on the Voting/Proxy Form. Select 'Voting' and follow the prompts to lodge your vote. To use the online lodgement facility, shareholders will need their "Holder Identifier" - Securityholder Reference Number (SRN) or Holder Identification Number (HIN).



BY MOBILE DEVICE

Our voting website is designed specifically for voting online. You can now lodge your vote by scanning the QR code adjacent or enter the voting link

<https://au.investorcentre.mpms.mufig.com> into your mobile device. Log in using the Holder Identifier and postcode for your shareholding.

QR Code



To scan the code you will need a QR code reader application which can be downloaded for free on your mobile device.



BY MAIL

Australian Agricultural Company Limited
C/- MUFG Corporate Markets (AU) Limited
Locked Bag A14
Sydney South NSW 1235
Australia



BY FAX

+61 2 9287 0309



BY HAND

delivering it to MUFG Corporate Markets (AU) Limited*
Parramatta Square
Level 22, Tower 6
10 Darcy Street
Parramatta NSW 2150

*During business hours Monday to Friday (9:00am - 5:00pm)

**IF YOU WOULD LIKE TO PARTICIPATE IN AND VOTE AT THE ANNUAL GENERAL MEETING, PLEASE BRING THIS FORM WITH YOU.
THIS WILL ASSIST IN REGISTERING YOUR ATTENDANCE.**

For personal use only



Australian Agricultural Company Limited
ABN 15 010 892 270

LODGE YOUR QUESTIONS



ONLINE

<https://au.investorcentre.mpms.mufg.com>



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10 Darcy Street, Parramatta NSW 2150



ALL ENQUIRIES TO

Telephone: 1300 302 876 Overseas: +61 1300 302 876



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We encourage shareholders to ask questions of or make comments to the Board, management and the auditor in advance of the 2026 Annual General Meeting. Please use this form to submit any questions about Australian Agricultural Company Limited ("the Company") that you would like us to respond to at the Company's 2026 Annual General Meeting. Your questions should relate to matters that are relevant to the business of the meeting, as outlined in the accompanying Notice of Meeting and Explanatory Memorandum. If your question is for the Company's auditor it should be relevant to the content of the auditor's report, or the conduct of the audit of the financial report.

This form must be received by the Company's share registrar, MUFG Corporate Markets (AU) Limited, by **5:00pm (Brisbane time) on Wednesday, 15 July 2026**.

Questions will be collated. During the course of the Annual General Meeting, the Chair of the Meeting will endeavour to address as many of the more frequently raised shareholder topics as possible and, where appropriate, will give a representative of the Company's auditor, the opportunity to answer written questions submitted to the auditor. However, there may not be sufficient time available at the meeting to address all topics raised. Please note that individual responses will not be sent to shareholders.

My question relates to *(please mark the most appropriate box)*

☐

Performance or financial reports

☐

A resolution being put to the AGM

☐

General suggestion

☐

Remuneration Report

☐

Sustainability/Environment

☐

Other

☐

My question is for the auditor

☐

Future direction

☐

Performance or financial reports

☐

A resolution being put to the AGM

☐

General suggestion

☐

Remuneration Report

☐

Sustainability/Environment

☐

Other

☐

My question is for the auditor

☐

Future direction

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QUESTIONS