

For personal use only

Developing a Global Tier One **Bauxite** Project

Fastmarkets March 2026

Disclaimer



The following notices and disclaimers apply to this presentation and you are therefore advised to read this carefully before reading or making any other use of this presentation or any information contained in this presentation. This presentation is dated 23 March 2026 and has been prepared by the Board and management of Canyon Resources Limited (ACN 140 087 261) (CAY, Canyon or the Company).

Summary Information Only

The information in this presentation is summary information only and is current as at 23 March 2026 (unless otherwise indicated), and the information in this presentation remains subject to change without notice. The information in this presentation is general in nature and does not purport to be accurate nor complete, nor does it contain all of the information that an investor may require in evaluating a possible investment in Canyon, nor does it contain all the information which would be required in a disclosure document or prospectus prepared in accordance with the requirements of the Corporations Act. It has been prepared by Canyon with due care but no representation or warranty, express or implied, is provided in relation to the accuracy, reliability, fairness or completeness of the information, opinions or conclusions in this presentation by Canyon or any other party involved in its preparation, except as required by law. Reliance should not be placed on information or opinions contained in this presentation and, Canyon does not have any obligation to finalise, correct or update the contents of this presentation, except as required by law. This presentation should be read in conjunction with Canyon's other periodic and continuous disclosure announcements lodged with the ASX, which are available at www.asx.com.au.

Forward looking statements

This presentation contains "forward-looking statements" and "forward-looking information", such as statements and forecasts which include (without limitation) financial forecasts, production targets, industry and trend projections, statements about the feasibility of the Minim Martap Bauxite Project (the Project) and its financial outcomes (including pursuant to the Definitive Feasibility Study for the Project (DFS), details of which Canyon announced to the ASX on 1 September 2025), future strategies, results and outlook of Canyon and the opportunities available to Canyon. Often, but not always, forward-looking statements and information can be identified by the use of words such as "plans", "expects", "is expected", "is expecting", "budget", "outlook", "scheduled", "target", "estimates", "forecasts", "intends", "anticipates", or "believes", or variations (including negative variations) of such words and phrases, or state that certain actions, events or results "may", "could", "would", "might", or "will" be taken, occur or be achieved. Such information is based on assumptions and judgments of Canyon regarding future events and results. Readers are cautioned that forward-looking statements and information involve known and unknown risks, uncertainties and other factors which may cause the actual results, targets, performance or achievements of Canyon to be materially different from any future results, targets, performance or achievements expressed or implied by the forward-looking statements and information.

Forward-looking statements and information are not guarantees of future performance and involve known and unknown risks, uncertainties, sensitivities, contingencies, assumptions and other important factors, many of which are beyond the control of Canyon and its directors and management. Past performance is not a guide to future performance. Key risk factors are detailed (non-exhaustively) in this presentation or in previous ASX announcements. These and other factors (such as risk factors that are currently unknown) could cause actual results, targets, performance or achievements anticipated (including in the DFS) to differ materially from those expressed in forward-looking statements and information. Forward-looking statements and information (including Canyon's belief that it has a reasonable basis to expect it will be able to fund the costs of the Project for its estimated life of mine) are (further to the above) based on the reasonable assumptions, estimates, analysis and opinions of Canyon made in light of its perception of trends, current conditions and expected developments, as well as other factors that Canyon believes to be relevant and reasonable in the circumstances at the date such statements are made, but which may prove to be incorrect.

Forward looking statements (Continued)

Although Canyon believes that the assumptions and expectations reflected in such forward-looking statements and information (including as described throughout this presentation or in the ASX announcement which it accompanies) are reasonable, readers are cautioned that this is not exhaustive of all factors which may impact on the forward-looking statements and information. Canyon does not undertake to update any forward-looking statements or information, except in accordance with applicable securities laws.

Investors should note that there is no certainty that the Project will be feasible and there can be no assurance of whether it will be developed, constructed and commence operations, whether the DFS results will be accurate or whether Canyon will be able to raise funding when it is required (nor any certainty as to the form such capital raising may take, such as equity, debt, hybrid and/or other capital raising). It is also possible that such funding may only be available on terms that dilute or otherwise affect the value of Canyon's shares. It is also possible that Canyon could pursue other 'value realisation' strategies such as sale, partial sale, or joint venture of the Project. Risk factors which are set out (non-exhaustively) in this presentation, or in Canyon's previous ASX announcements (such as the ASX announcement relating to the DFS), highlight key factors identified by Canyon which may cause actual results to differ from the DFS or may otherwise have material detrimental impacts on Canyon and its business.

Mineral Resource and Ore Reserve estimates are necessarily imprecise and depend on interpretations and geological assumptions, minerals prices, cost assumptions and statistical inferences (and assumptions concerning other factors, including mining, processing, metallurgical, infrastructure, economic, marketing, legal, environmental, social and governmental factors) which may ultimately prove to be incorrect or unreliable. Mineral Resource and Ore Reserve estimates are regularly revised based on actual exploration or production experience or new information and could therefore be subject to change. In addition, there are risks associated with such estimates, including (among other risks) that minerals mined may be of a different grade or tonnage from those in the estimates and the ability to economically extract and process the minerals may become compromised or not eventuate. Canyon's plans, including its mine and infrastructure plans, and timing, for the Project, are also subject to change. Accordingly, no assurances can be given that the production targets, financial forecasts or other forecasts or other forward-looking statements or information will be achieved.

Investors are advised that the assumptions and inputs to the financial model may require review as project development progresses. While the Company considers all the material assumptions to be based on reasonable grounds, there is no certainty that they will prove to be correct or that the production targets or estimated outcomes indicated by the DFS (such as the financial forecasts) will be achieved. Given the various uncertainties involved, investors should not make any investment decisions based solely on the results of the DFS.

Non-IFRS financial measures

This presentation contains certain financial measures (such as NPV and IRR) that are not recognised under International Financial Reporting Standards (IFRS). Although the Company believes these measures provide useful information about the Company's financial forecasts, they should not be considered in isolation or as a substitute for measures of performance or cash flow prepared in accordance with IFRS. As these measures are not based on IFRS, they do not have standardised definitions and the way the Company calculates these measures may not be comparable to similarly titled measures used by other companies. Consequently, undue reliance should not be placed on these measures.

Disclaimer



JORC Code

It is a requirement for Canyon to report Exploration Results, Mineral Resources and Ore Reserves in compliance with the 2012 edition of the Australasian Code for Reporting of Exploration Results, Mineral Resources and Ore Reserves (JORC Code).

This presentation contains estimates of the Mineral Resources and Ore Reserves estimated for the Project. This information in this presentation that relates to those Mineral Resources and Ore Reserves has been extracted from Canyon's accompanying ASX announcement entitled "Definitive Feasibility Study Results and Reserves Upgrade Confirms Minim Martap as a Tier-One Bauxite Operation" dated 1 September 2025, a copy of which is available at www.asx.com.au. Canyon confirms that it is not aware of any new information or data that materially affects the information included in that announcement and, in relation to the estimates of Mineral Resources and Ore Reserves, confirms that all material assumptions and technical parameters underpinning the estimates in that announcement continue to apply and have not materially changed. The Competent Person for the Mineral Resources estimate in the announcement was Mr. Rodney Brown and the Competent Persons for the Ore Reserve estimate in the announcement was Mr. Donald Elder, Mr. Tyrone Woodfin, Mr. Scott McEwing and Mr. Mihir Malla. Canyon confirms that the form and context in which the Competent Persons' findings are presented have not been materially modified from the announcement.

The information in this presentation that relates to the Company's exploration results has been extracted from the Company's previous ASX announcements including: ASX Announcements "Definitive Feasibility Study Results and Reserves Upgrade Confirms Minim Martap as a Tier-One Bauxite Operation" dated 01 September 2025. A copy of this announcement is available at www.asx.com.au. Canyon confirms that it is not aware of any new information or data that materially affects the information included in the announcements and that the form and context in which the Competent Person's findings are presented have not been materially modified from the announcements.

Production Targets and Financial Forecasts derived from the Production Targets

This presentation contains production targets for the Project, which are based on Proved and Probable Ore Reserves and 0% Inferred Resources pursuant to the JORC Code. The estimated Ore Reserves underpinning the production targets have been prepared by a competent person in accordance with the JORC Code. The Inferred category Mineral Resource estimates at the Project have not been included in the Ore Reserves or production targets and have not been included when determining the forecast financial information detailed in this presentation. There is a low level of geological confidence associated with Inferred Mineral Resources and there is no certainty that further exploration work will result in the determination of Indicated Mineral Resources (or Ore Reserves) in relation to that mineralisation. The production targets for the Project and forecast financial information in this presentation have been extracted from Canyon's accompanying ASX announcement entitled "Definitive Feasibility Study Results and Reserves Upgrade Confirms Minim Martap as a Tier-One Bauxite Operation" dated 1 September 2025, a copy of which is available at www.asx.com.au. Canyon confirms that all the material assumptions underpinning the production targets for the Project, and forecast financial information derived from the production targets, in that announcement continue to apply and have not materially changed.

The production targets for the Project and the financial forecasts disclosed in this presentation (including as derived from those production targets) are based on the material assumptions outlined in this presentation or in the ASX announcement which it accompanies and are subject to various risk factors, such as those (non-exhaustively) outlined, or referred to, in this presentation and in the accompanying ASX announcement. These include assumptions and risk factors about the availability of funding. While Canyon considers all the material assumptions to be based on reasonable grounds, there is no certainty that they will prove to be correct or that the Mineral Resource and Ore Reserve estimates are accurate or that the production targets or financial forecasts as indicated in this presentation will be achieved.

Not financial product advice

This presentation, and the information provided in it, does not constitute, and is not intended to constitute, financial product or investment advice, financial, legal, tax, accounting or other advice, or a recommendation to acquire any securities of Canyon. It has been prepared without taking into account the objectives, financial or tax situation or particular needs of any individual. Canyon is not licensed to provide financial product advice in respect of an investment in securities or otherwise. Cooling off rights do not apply to the acquisition of New Shares. Each investor must make its own independent assessment of Canyon before acquiring any securities in the Company.

Past performance

Any information regarding past performance included in this presentation is given for illustrative purposes only and should not be relied upon as (and is not) an indication of Canyon's views, or that of any other party involved in its preparation, on Canyon's future performance or condition or prospects.

No liability

The information contained in this presentation has been prepared in good faith by Canyon. However, no guarantee, representation or warranty expressed or implied is or will be made by any person (such as Canyon and its affiliates, directors, officers, employees, associates, advisers and agents) as to the accuracy, reliability, correctness, completeness or adequacy of any statements, estimates, options, conclusions or other information contained in this presentation, except as required by law.

To the maximum extent permitted by law, Canyon and its affiliates, directors, officers, employees, associates, advisers and agents each expressly disclaims any and all liability, including, without limitation, any liability arising out of fault or negligence, for any loss arising from the use of or reliance on information contained in this presentation including representations or warranties or in relation to the accuracy or completeness of the information, statements, opinions, forecasts, reports or other matters, express or implied, contained in, arising out of or derived from, or for omissions from, this presentation including, without limitation, any financial information, production targets, financial forecasts, estimates or projections and any other information derived therefrom. Statements in this presentation are made only as of the date of this presentation unless otherwise stated and the information in this presentation remains subject to change without notice. No responsibility or liability is assumed by Canyon or any of its affiliates, directors, officers, employees, associates, advisers or agents for updating information in this presentation or to inform any recipient of any new or more accurate information or any errors or omissions of which Canyon or any of its affiliates, directors, officers, employees, associates, advisers or agents may become aware, except as required by law.

References:

ASX announcement 01 July 2020	ASX announcement 18 March 2025	ASX announcement 08 December 2025
ASX announcement 10 August 2020	ASX announcement 28 April 2025	ASX announcement 08 January 2026
ASX announcement 08 October 2020	ASX announcement 26 May 2025	ASX announcement 06 February 2026
ASX announcement 11 May 2021	ASX announcement 26 June 2025	ASX announcement 11 March 2026
ASX announcement 25 May 2021	ASX announcement 16 July 2025	
ASX announcement 8 December 2021	ASX announcement 01 September 2025	
ASX announcement 21 June 2022	ASX announcement 25 September 2025	
ASX announcement 28 January 2025	ASX announcement 02 October 2025	
ASX announcement 7 March 2025	ASX announcement 07 November 2025	

The Next Major ASX-Listed Bauxite Producer



Canyon Resources is rapidly developing its Minim Martap Bauxite Project, located in Cameroon, into production in 2026

Minim Martap is a tier-one bauxite asset, ranking among the world's highest-grade deposits, with >1.1Bt of Resource including 144 Mt Reserve of 51% Alumina (Al_2O_3) and 2% Silica (SiO_2)

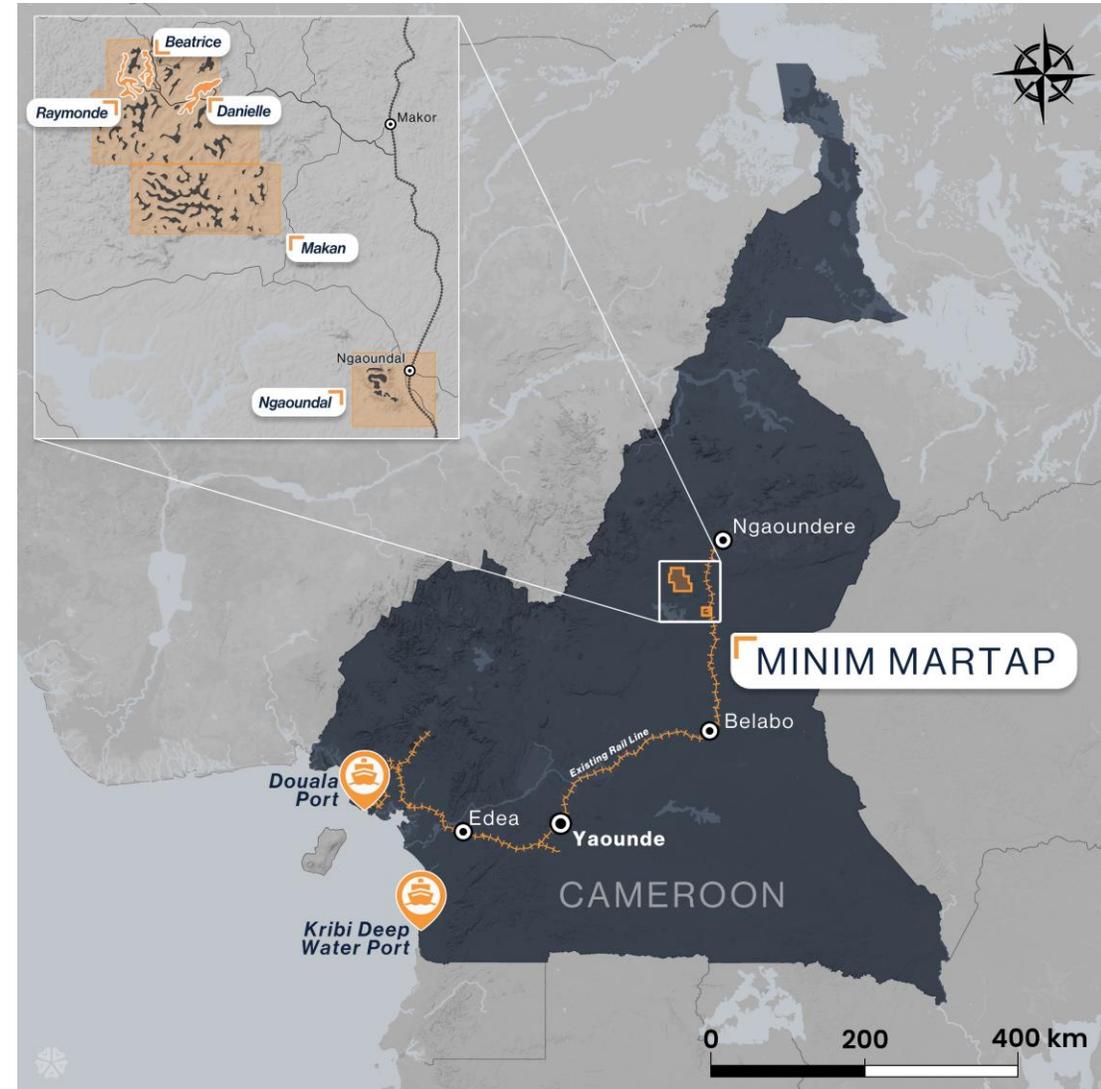
Significant existing infrastructure including 800km rail line, \$816M World Bank rail upgrade funding and port facility in Douala facilitates a fast-tracked development schedule

Initial capital costs of <US\$100M funded by an AFG debt facility of US\$140M ensure the Project is fully financed past initial Q3, 2026 bauxite shipment

Surface miner now arrived on site, locomotives scheduled late Q2 and first bauxite shipment targeted for Q3, 2026

Minim Martap's high-alumina, low-silica ore expected to secure a >US\$11/t premium over GBIX

Definitive Feasibility Study (DFS) in August highlight the world-class and long-life characteristics of the Project, with project NPV >US\$830M and IRR of 29%



For personal use only

Cameroon, a Supportive Mining Jurisdiction



Project and Industry Support

- World Bank committed US\$816M in financing to the Cameroon-Chad Transport Corridor (April 2024)²
- Loan of ~US\$359M from African Development Bank to improve Douala-Ndjamena economic corridor approved (December 2024)³
- Canyon owns a 9.1% stake in Camrail, which operates the rail line to Port of Douala
- 0.7GW of hydro renewable energy in use now, with design capacity of 12GW⁷

Geographic Advantages

- Location between Nigeria and oil-rich CEMAC region provides strategic opportunity for Cameroon to become a major infrastructure hub⁴
- Douala handles most of the goods traded by Chad and the Central African Republic, roads and railroad serve as main arteries of transport⁵

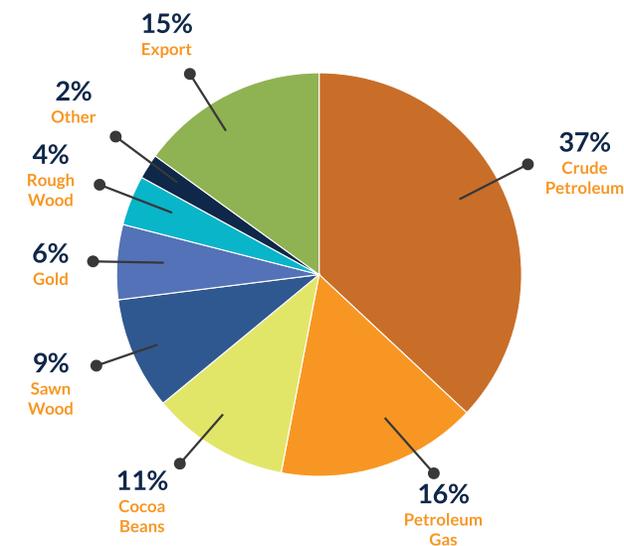
Politically Stable

- Cameroon is recognised by the International Trade Administration to be one of the most stable countries in the Central African sub-region⁴
- Cameroon achieved its democratic independence from French Cameroon in 1960 and has had a multiparty political system since 1990⁵
- Canyon's major shareholder EEA has mining ventures in multiple African countries and has built good working relationships with various governments and regulators where it operates
- Presidential decree signed in 2020 to form the National Mining Corporation (SONAMINES) to advance and promote Cameroon's mining sector⁶

Key Cameroon Economic Statistics 2025¹ (in US\$)

Population	30M
GDP	\$57.75B
Government Debt as % of GDP	38.3%
Real GDP Growth	4.2% p.a
Inflation	3.4% p.a
Exports	\$5.9B
Imports	\$7.8B

Exports By Industry 2024¹



Delivering on Fast-Track Production Strategy - Key Milestones Completed

For personal use only

2024

- ✓ Mining Convention (July)
- ✓ Mining Licence (September)
- ✓ MRE & Reserve upgrade drilling campaign (November)
- ✓ World Bank US\$816M for rail upgrade¹

2025

- ✓ Inland Rail Facility (IRF) (February)
- ✓ Acquisition of 9.1% stake in Camrail (March)
- ✓ Acquisition of existing port facilities (May)
- ✓ US\$140M AFG debt facility finalised (May)
- ✓ Orders placed for mining equipment, road haulage, locomotives and wagons (June)
- ✓ Groundbreaking for road construction at Minim Martap (July)
- ✓ US\$26M initial AFG debt draw down (August)
- ✓ Definitive Feasibility Study (September)
- ✓ Tranche 1 \$A36M equity financing (October)
- ✓ US\$19M additional AFG debt drawdown (December)

2026

- ✓ Surface miner on site (Q1, 2026)
- Initial new locomotives and wagons to be delivered (Q2, 2026)
- First mine production (Q2, 2026)
- First bauxite shipment (Q3, 2026)
- Alumina Refinery Feasibility Study (Q3, 2026)
- Steady state shipments @ 2Mtpa rate (Q4, 2026)

Minim Martap – MRE and Reserve Upgrade



For personal use only



	Ore (DMT)	Alumina (Al ₂ O ₃)	Silica (SiO ₂)
Total Ore Reserves¹	144.0	51.2%	1.7%
Proved	133.3	51.2%	1.7%
Probable	10.7	51.8%	1.7%
Total Mineral Resources²	1,102	45.3%	2.7%
Measured	394	46.8%	2.1%
Indicated	502	44.7%	2.9%
Inferred	206	44.0%	3.4%

(1) Ore Reserves reported as per JORC Code (2012)

(2) Mineral Resources reported as per JORC Code (2012), at a cut-off grade of 35% Al₂O₃. Makan & Ngaoundal tenements are included

The reported Mineral Resources are inclusive of the Ore Reserves. Appropriate rounding was applied

Simple Pathway from Resource to Revenue

For personal use only



Mine & Site Infrastructure

- Surface miner arrived Q1, 2026
- Low strip ratio mining top 20 metres of plateau
- 10 MTPA DSO by 2031
- 2 surface miners
- No D&B
- No community relocation
- Mining to commence Q2, 2026
- 200,000t stockpile



Surface miner



Existing Road and IRF

- Upgrade existing road to 11m width
- Road diversion around 2 village
- 60t road trains
- 42km to rail
- First road haulage to IRF in Q2, 2026
- IRF 150,000t stockpile



Truck to IRF



Rail and Rolling Stock

- First locomotive and wagon deliveries scheduled for late Q2, 2026
- Includes maintenance service contract and facilities
- Camrail to provide drivers
- Canyon owns 9.1% of Camrail and in discussions to increase >20%



Train to port



Port and Shipping

- Existing Port facility with rail access
- 160,000T stockpile
- 8,000T barges for 35km tranship
- First bauxite shipment Q3, 2026
- Both Panamax and Capesize shipments planned from Douala



Port stockpile

Commencement of Mining Operations

- Surface miner arrived on site at Minim Martap
- Commencement of mining operations scheduled Q2 after machine commissioning
- Year 1 grade control drilling program completed
- Construction of office block and maintenance facilities underway
- Construction of local medical clinic to commence in Q2
- Full site operations team now recruited



Rail and Port

- IRF construction 50% completed
- First bauxite loading scheduled for May
- Locomotives scheduled Douala Q2, 2026
- Port stockpile area under construction, including 200,000t stockpile area and 2 x passing bays
- Dredging of access to 6m draught commencing Q2 for 10,000t barge capacity
- Loco drivers sent to China for training



For personal use only

Impressive Project Economics – CAPEX of US\$96M to First Shipment



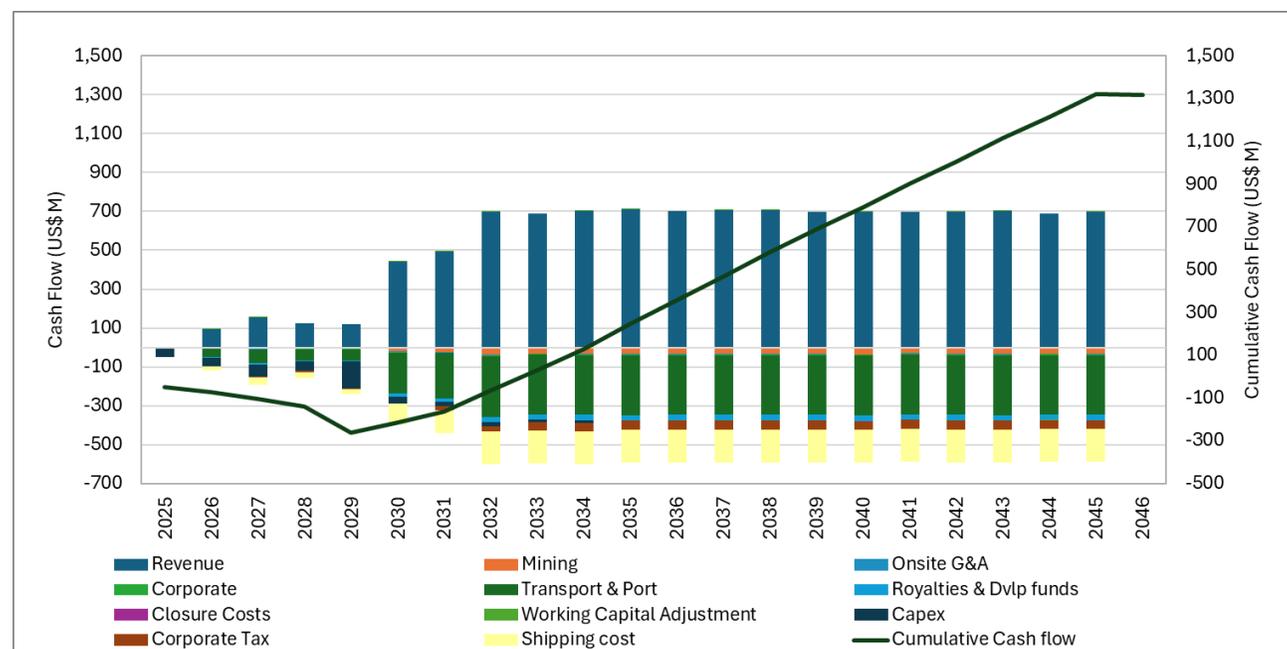
- Minim Martap has strong economics, based on its low CAPEX and existing infrastructure:
 - Stage 1 CAPEX to first ore shipment of US\$96M
 - Stage 2 CAPEX to 2.1Mtpa US\$63M
 - Stage 3 CAPEX to 6.5Mtpa US\$187M

- C1 Operating Costs: US\$35/wmt (average LOM):

Cash Costs	US\$ (WMT)
Mining	3.63
Haulage & IRF	4.15
Rail	16.68
Port	10.24
C1 Cash Cost	34.71

- AFG Bank Cameroon (AFG) debt facility of US\$140M and existing cash in excess of Stage 1 capital development costs
- NPV6 (Pre-tax) of US\$835M and IRR (Pre-tax) of 29%
- US\$174M per annum of free cashflow at 10Mtpa steady state assuming long term pricing of US\$78/dmt incl 51% premium

ANNUAL CASH FLOW IN REAL TERMS



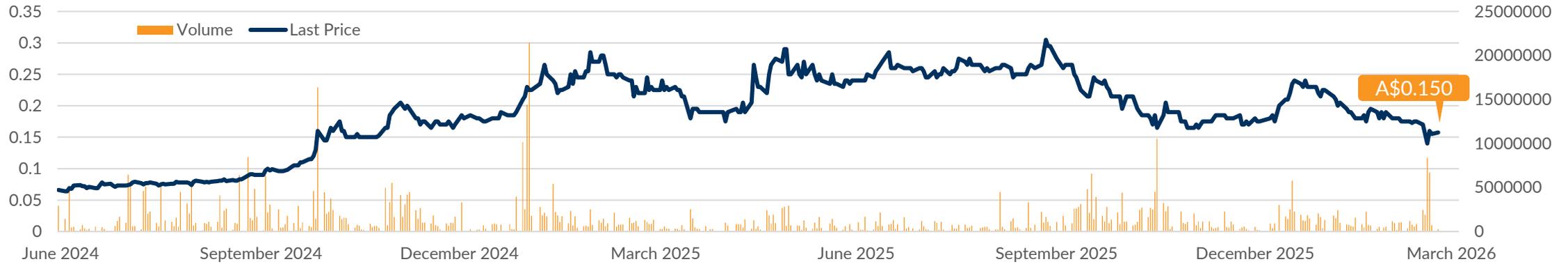
For personal use only

Note: Above economics are reported on a 100% project basis, Canyon will hold 90% interest in Minim Martap.

Long-Term Strategic and Supportive Shareholder with Proven African Mining Experience



For personal use only A\$/Share



A\$309.5M

Market Cap
16 March 2026

2,062M²

Shares on Issue
16 March 2026

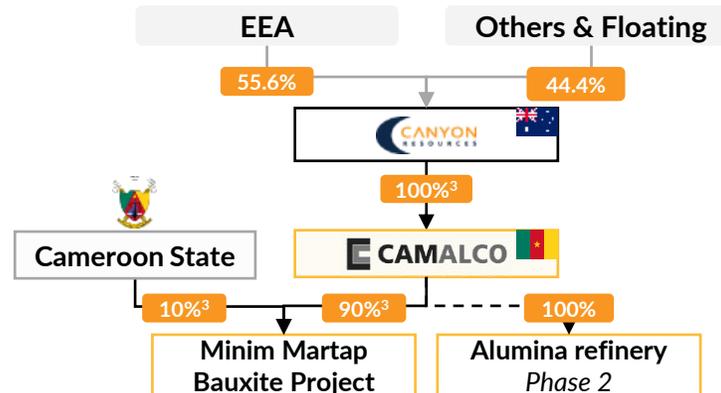
15M²

Options
16 March 2026

~A\$60M¹

Cash (Unaudited)
16 March 2026

PROJECT SHAREHOLDING STRUCTURE



- EEA is a Monetary Authority of Singapore (MAS) registered single-family office with corporate office in Dubai
- EEA is a **long-term, strategic** shareholder of Canyon Resources, with **proven mining sector expertise**, long-term **development and mining experience in Africa** and **successfully building companies through the lifecycle**
- EEA has mining ventures in multiple African countries and has built good working relationships with various governments and regulators where it operates.

Note: (1) ~US\$45M of AFG Bank CM credit facility drawn as at 23 March 2026 (2) 15M in-the-money options, which when exercised would result in a A\$1.5M cash inflow. (3) The Project is currently 100% owned by Camalco, a wholly owned subsidiary of Canyon. Following granting of the Mining Permit for the Minim Martap mining areas, in accordance with Section 59 of the Mining Code, an entity of the State will be granted 10% ownership of the special purpose Joint Venture Company formed for that purpose, free of charge.

Leading Team With +200 Years of Combined Industry Experience



Management



Peter Secker - Chief Executive Officer

Over 40 years of project development experience including 20 years as CEO of public companies operating in Australia, China, Mexico, UK and Canada. Peter has raised over \$2b from the debt and equity markets



Kudzai Mtsambiwa - Chief Financial Officer

Over a decade of experience as a Chartered Accountant and Chief Financial Officer. Previously CFO of Coda Minerals Ltd and prior to that was Group Financial Controller at Perseus Mining Ltd



Rana Singh - Chief Executive Officer of Camalco

30 years experience developing and implementing business strategies across the minerals and metals industry, with a successful track record of value maximisation

In-Country Project Team

Over 30 engineers, project management and construction specialists now working in country between Douala Port, IRF and Minim Martap mine site

Board of Directors



Mark Hohnen - Non-Executive Chairman

Involved in the resources sector since late 1970s. Brings extensive and highly-successful international business experience across industries including mining and exploration



Gaurav Gupta - Non-Executive Director

Manages a Monetary Authority of a Singapore registered family office, with high-growth / investment holdings including a major holding in Canyon through Eagle Eye Asset Holdings Pte. Ltd.



Dondo Mogajane - Non-Executive Director

South African based executive with over 25 years experience working across key divisions for the Ministry of Finance and National Treasury



Dean Horton - Non-Executive Director

Senior corporate finance professional with over 25 years of international experience in the development and financing of new businesses in infrastructure, natural resources, and energy



Scott Phegan - Non-Executive Director

Held multiple senior and executive roles across the bauxite and alumina industries over a 30-year international career with Alcoa



Adjou Ait Ben Idir - Non-Executive Director

More than 20 years experience as a corporate finance lawyer in Europe and Africa. Currently a Partner at Norton Rose Fullbright and an expert in high-value transactions across the energy, infrastructure, transport and commodities sectors

A Globally Significant, High-Grade, Long-Life Bauxite Operation



For personal use only



WORLD-CLASS AND LONG-LIFE BAUXITE PROJECT

- Ore Reserve of 144Mt at 51.2% Al₂O₃ and 1.7% SiO₂ + a JORC Mineral Resource Estimate of 1,102Mt at 45.3% Al₂O₃
- Initially targeting high grade 53% Al₂O₃ and 1.6% SiO₂ with very low strip ratio



PROGRESSING A TWO STAGE DEVELOPMENT PATHWAY WITH FIRST SHIPMENT SCHEDULED Q3, 2026

- Existing 800 km railway line to the coast and a dedicated port facility located in Douala, will allow fast track development in 2026



SIGNIFICANT & STABLE CAPITAL STRUCTURE

- Equity: Project supported by EEA a long term and committed shareholder, with a 55.6% ownership in Canyon and long-term African experience
- Debt: US\$140M debt financing in place



OFFTAKE DISCUSSIONS CONTINUING, SUPPORTED BY STRONG MARKET CONDITIONS

- Offtake discussions ongoing and at advanced stages



WORLD-CLASS TEAM COMBINING SECTOR EXPERTISE & EXPERIENCE

- Highly-credentialed Management & Board, with over +200 years experience across multiple jurisdictions (including in Africa) in the bauxite & alumina industry



DOWNSTREAM PROJECT INTEGRATION MAXIMISING VALUE

- Feasibility Study for alumina refinery scheduled for Q3, 2026



STRONG ESG PRINCIPLES WILL GROW MINIM MARTAP THE RIGHT WAY

- Canyon's in country subsidiary Camalco is focused on delivering economic prosperity and development to host communities and generating sustainable and long-term value for all stakeholders

Thank you

Authorised for release by the Board of
Canyon Resources Limited

Peter Secker (CEO)
info@canyonresources.com.au

Address

Canyon Resources Limited
3 Richardson Street West Perth WA 6005

Postal Address

Canyon Resources Limited
3 Richardson Street West Perth WA 6005

Registered Address

Canyon Resources Limited
3 Richardson Street West Perth WA 6005

Phone

+61 8 6385 2263

Appendix – Key risks (1/2)

Some of the key risks associated with an investment in the Company are summarised below. These risks and other general risks applicable to all investments in listed securities not specifically referred to, may affect the value of the Shares in the future. Accordingly, an investment in the Company should be considered speculative. Investors should consider consulting their financial or other professional adviser before deciding whether to invest in the Company's shares.

Cameroon

The Company's projects are located in Cameroon which is considered to be a developing country and as such subject to emerging legal and political systems compared with the system in place in Australia, and risks and uncertainties including, but not limited to, currency exchange rates, high rates of inflation, labour unrest, social unrest, civil disobedience, renegotiation or nullification of existing concessions, licences, permits and contracts, unexplained delays in following due process, changes in taxation policies, changing political conditions, war and civil conflict, terrorism, lack of law enforcement, currency controls and governmental regulations that favour or require the awarding of contracts to local contractors or require foreign contractors to employ citizens of, or purchase supplies from, a particular jurisdiction or demands for downstream processing to be undertaken in country.

Civil unrest

Cameroon, where the Company's projects and operations are located, has recently experienced elements of civil unrest and what have been described as terrorist activities and insurgencies. No assurance can be given that such activities and insurgencies will not continue or recur in Cameroon.

Future Capital Requirements

The Company will require additional financing to establish mining operations and production facilities. There can be no guarantee that the Company will be able to access either the debt or equity funds necessary to finance its future activities and successfully achieve all the objectives of the Company's overall business strategy on terms acceptable to the Company, or at all.

Further, any additional equity financing may be dilutive to shareholders and any debt financing, if available, may involve restrictive covenants, which may limit the Company's operations and business strategy. The Company's failure to raise capital, if and when needed, could delay or suspend the Company's business strategy and could have a material adverse effect on the Company's activities.

Exploration, development, mining and processing risks

The future profitability of the Company and the value of its Shares are directly related to the results of exploration and any subsequent project development. Until the Company can realise value from its projects, it is likely to incur ongoing operating costs. Whether or not income will result from projects undergoing exploration and development programs depends on successful exploration and establishment of production facilities and the negotiation of sales agreements on suitable commercial terms with acceptable counterparty(s). Factors including costs, actual mineralisation, consistency and reliability of ore grades and commodity prices affect successful development and mining operations.

Mineral Resource estimates

Resource estimates are expressions of judgment based on knowledge, experience and industry practice. Estimates that were valid when made may change significantly when new information becomes available. In addition, resource estimates are necessarily imprecise and depend to some extent on interpretations, which may prove to be inaccurate. Should the Company encounter mineralisation or formations different from those predicted by past drilling, sampling and similar examinations, resource estimates may have to be adjusted and mining plans may have to be altered in a way which could adversely affect the Company's operations.

Tenement rights

The Company's exploration, development and mining activities are dependent upon the grant, or as the case may be, the maintenance, renewal or re-approval of appropriate licences, concessions, leases, permits and regulatory consents which may be withdrawn or made subject to conditions or limitations. The maintenance, renewal and granting of these tenement rights depends on the Company being successful in obtaining required statutory approvals, complying with regulatory processes and complying with the conditions attached to the tenement rights. A failure to obtain these statutory approvals or comply with these regulatory processes or the conditions attaching to the tenement rights may adversely affect the Company's title to its tenements. Further, there is no guarantee or assurance that licences, concessions, leases, permits or consents will be renewed or extended as and when required or that new conditions will not be imposed in connection with the Company's permits. Renewal conditions may include increased expenditure and work commitments or compulsory relinquishment of areas of the permits comprising the Company's projects. The imposition of new conditions or the inability to meet those conditions may adversely affect the operations, financial position and/or performance of the Company.

Access to land

The Company will experience delays and cost overruns if it is unable to access the land required for its operations. This may be as a result of weather, environmental restraints, harvesting, government legislation, landholder or community activities or other factors. There is no assurance that the Company will be granted all the permits for which it has applied or that licences, concessions, leases, permits or consents will be renewed as and when required or that new conditions will not be imposed in connection therewith. To the extent such permits are not granted or approvals, consents or renewals are not obtained, the Company may be curtailed or prohibited from continuing with its activities or proceeding with any future exploration or development.

Appendix – Key risks (2/2)

Definitive Feasibility Study

The Company's Definitive Feasibility Study (DFS) released on 1 September 2025 was based on a number of assumptions, estimates and projections, including geological and engineering estimates, which may prove to be inaccurate. The accuracy of any such estimates is a function of the quality of available data and of engineering and geological interpretation and judgment. The estimates and projections are subject to significant uncertainties, many of which are beyond the control of the Company. There is no certainty that the results of, or any production targets or financial or other forecasts contained in the DFS will be realised. There is also no certainty that the DFS will result in the further advancement of the Project. The advancement of the Project to the development stage is dependent on the ability of the Company, among other matters, to procure project development funding. There is a risk that one or more of these pre-conditions cannot be met or may take longer than currently anticipated.

Third Party Agreements

The Company is required to negotiate and agree commercial terms with both private companies and Government instrumentalities in order to access rail and port infrastructure and services.

Further, the ability to make FID is dependent on the Company entering into several such agreements and there is no certainty that this can be achieved within the Company's development timetable.

Port and Rail

In order for the Project to be operated in the manner described in the DFS it requires:

- The existing railway to be upgraded by the railway operator and Government, the funding for which has been announced.
- The development of the landside and port facilities by a third party contractor and the Port Authority of Douala.

The Company has no control over the ability of the Government or its instrumentalities to be able to source the funding for and develop the facilities in the time required to meet the Company's development timeline.

Development Costs

In the current construction and development environments, the company is exposed to potential cost overruns and supply delays which may result in unplanned funding needs and delays to the timing of first ore on ship.

Legal Actions

The Company has entered into agreements with third parties where the interests of the Company may be adversely affected by a third parties failure to perform or deliver. The company may become involved in legal proceedings in order to protect its interests or to otherwise assert its rights.

Approvals Licenses and Permits

Pursuant to the Cameroon Mining Code, Camalco is required to start development of the Project within two years of the date of the Mining Permit being granted and must be mining within 5 years of that date. Currently, the Company does not hold all of the permits, approvals and licenses to start development once the Mining permit is granted. As a practical matter, the grant of permits, approvals and licenses are subject to the discretion of the applicable Government agencies or officials. There is no guarantee that any approvals or licenses will be granted, renewed or obtained in a timely manner.