

ASX RELEASE

6 February 2026

ESTABLISHMENT OF ENERGY TRANSITION STRATEGIC PARTNERSHIP WITH KKR

HMC Capital (**ASX: HMC**) today announces the establishment of a new strategic partnership under which KKR managed funds will invest up to \$603 million into HMC's Energy Transition Platform (**Platform**). The investment, funded by KKR's Global Climate Transition strategy, will introduce KKR as a strategic partner alongside HMC in the Platform's existing 652MW operational assets and its significant 5.7GW BESS and wind development pipeline. KKR's investment will support the Platform's continued expansion, including the development of new battery storage and wind projects critical to grid reliability and Australia's energy transition.

The partnership has been structured to deliver significant benefits to HMC shareholders and is consistent with our strategy to build scalable and high return on equity platforms. In addition to executing on the existing pipeline, HMC and KKR will explore new opportunities which leverage HMC's capability in Australia and KKR's deep global network and expertise.

Key Highlights

- Up to \$603 million preferred equity investment by KKR
 - comprised of \$355 million upfront funding and an up to \$248 million follow-on commitment to fund further growth in the Platform
 - upon repayment KKR will hold a minority equity investment in the Platform
- Funding secured to progress the Platform's substantial 5.7GW development pipeline, and fund the equity component of the construction costs of future BESS development projects
- HMC's invested capital in the Platform to reduce to approximately \$200 million¹
 - HMC expects to generate an equity IRR on its invested capital above its 20% ROE target²
 - HMC to recognise \$35 million capital charge in FY26³
 - Proceeds will be utilised to repay the existing mezzanine facility and repay HMC's corporate debt facility
 - HMC retains flexibility to introduce additional third-party capital into the Platform over time, including via syndication of its retained interest in the Platform
 - HMC to charge annual fees of \$5 million for provision of corporate services support to the Platform

HMC Capital Managing Director and CEO, David Di Pilla, said "We are delighted to be working with an experienced global investor of KKR's calibre. KKR's investment validates the quality of the Platform we have built and sets the foundation for HMC to play a major role in Australia's transition to net zero carbon by 2050. KKR's capital will enable the Platform to materially grow operating capacity, cash flow and progress the strategically valuable development pipeline. The investment enables HMC to optimise its balance sheet exposure and fully participate in the value created whilst retaining flexibility to introduce new capital partners in the future."

¹ Net of \$35m capital charge. Pending timing of completion and the quantum of any capitalised costs incurred between 31 Dec 2025 and Completion, net of operating cashflows.

² Based on maturation of secured development pipeline to FID-ready status, construction of initial BESS project, and investment exit based on comparable market benchmarks.

³ Subject to timing of completion. The transaction is expected to close in mid-2026, subject to regulatory approvals.

KKR Partner and Head of KKR's Climate Transition strategy for Asia Pacific, Neil Arora, said "As renewable generation in Australia continues to expand, the country's energy system is at a pivotal moment. Delivering Australia's ambition will require investment in flexible infrastructure such as battery storage to keep the grid secure and reliable. We are pleased to support HMC Capital's leading operating platform, and by leveraging KKR's global network, operational expertise, and deep experience across our climate, energy and infrastructure teams, we are well positioned to scale this platform and contribute meaningfully to Australia's decarbonization objectives."

Transaction Overview

KKR's funds are committing \$603 million of funding via a preferred equity investment in HMC's Energy Transition Platform comprising an initial \$355 million tranche at financial close and a subsequent tranche of up to \$248 million to fund 90% of the equity component of construction costs of the Platform's first BESS development project⁴. The existing \$200 million mezzanine facility will be repaid at financial close.

At completion of the transaction, the Platform will have a \$550 million senior debt facility which is non-recourse to HMC Capital, \$355 million of preferred equity from KKR and approximately \$200 million of invested capital from HMC Capital.

The Platform has the flexibility to repay the preferred equity before the end of the 7-year term. Upon repayment, KKR investors will be issued a minority ordinary equity position in the Platform with the ultimate percentage dependent on timing of repayment of the preferred equity investment and the extent to which the KKR investors participate in any future Platform equity raisings.

The transaction is subject to customary conditions to closing, including FIRB approval, and is expected to complete in mid-2026.

Key Terms of the KKR Investment

Term	Description
Amount	\$603 million, comprised of \$355 million upfront and \$248 million via follow-on commitment
Preferred Return	14.0% p.a. (11% payment-in-kind (PIK) and 3% cash)
Term	7 years (can be repaid prior to maturity)
Recourse	No recourse to HMC Capital
Equity Participation	Upon repayment of preferred instrument, KKR investors to be issued ordinary equity in the Platform with the ultimate percentage dependant on timing of repayment and ranging between 20 – 35% ⁵ .

Financial Impacts for HMC Capital

Post financial close, HMC's investment in the Energy Transition Platform is expected to be equity accounted (i.e. de-consolidated from the balance sheet) as HMC and KKR will have joint control of the Platform. Under equity accounting HMC will recognise income from the Platform after funding costs, which predominantly relates to operating earnings generated from the operating portfolio.

⁴ The remaining 10% of equity funded construction costs for the first project are to be funded by HMC Capital

⁵ KKR investors ultimate ownership will depend on timing of repayment of preferred instrument and the extent to which the KKR investors participate in any future Platform equity raisings

- The operating assets formerly owned by Neoen generated operating EBITDA of \$64 million in FY25
- The construction of the initial BESS project will further increase the Platform's operating capacity and profitability once operating, with further projects expected to be FID-ready shortly after the initial project reaches FID
- HMC expects to generate an equity IRR on its invested capital above its 20% return on equity target⁶
- HMC to recognise \$35 million capital charge in FY26⁷
- HMC to charge annual fees of \$5 million to the Platform for the provision of corporate services support

The proceeds at completion are intended to be partially utilised to repay HMC's corporate debt facility.

Please refer to the appended slide pack for more detail on HMC's Energy Transition Platform and development pipeline.

This announcement is approved for release by the HMC Capital Board.

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About HMC Capital

HMC Capital (ASX: HMC) is an ASX-listed diversified alternative asset manager focused on high conviction investment opportunities across real estate, private equity, energy transition, digital infrastructure and private credit. We manage approximately \$19bn on behalf of institutional, high net worth and retail investors. We have a highly experienced and aligned team with deep investment and operational expertise. We have significant alignment with our investors via \$1bn of balance sheet co-investments across our platforms.

⁶ Based on maturation of secured development pipeline to FID-ready status, construction of initial BESS project, and investment exit based on comparable market benchmarks.

⁷ Subject to timing of completion. The transaction is expected to close in mid-2026, subject to regulatory approvals.

About KKR

KKR is a leading global investment firm that offers alternative asset management as well as capital markets and insurance solutions. KKR aims to generate attractive investment returns by following a patient and disciplined investment approach, employing world-class people, and supporting growth in its portfolio companies and communities. KKR sponsors investment funds that invest in private equity, credit and real assets and has strategic partners that manage hedge funds. KKR's insurance subsidiaries offer retirement, life and reinsurance products under the management of Global Atlantic Financial Group. References to KKR's investments may include the activities of its sponsored funds and insurance subsidiaries. For additional information about KKR & Co. Inc. (NYSE: KKR), please visit KKR's website at www.kkr.com. For additional information about Global Atlantic Financial Group, please visit Global Atlantic Financial Group's website at www.globalatlantic.com.

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HMC ET Platform

Overview

February 2026

HMC's Energy Transition Platform Overview

One of Australia's largest renewable generation and storage portfolios

Platform Highlights

- **Top 10 Australian operating platform with 652 MW installed wind, solar & BESS capacity**
 - FY25 operating asset EBITDA of \$64m
 - High quality, recently developed operating portfolio
 - Cash flows underpinned by long term contracts over 85% of capacity

- **Highly value accretive 5.7 GW wind and BESS development pipeline**
 - 2.3 GW expected to reach FID within the next 12 to 18 months
 - Development capex of near-term pipeline **fully funded** to FID via existing facilities & internally generated cashflows

- **Experienced platform leadership team with >100 years of collective experience**
 - Deep internal capability with proven track record of developing, delivering and operating renewable energy projects in Australia

- **Alignment with HMC's value creation business model**
 - Highly strategic investment expected to achieve HMC's 20%+ return on equity target and MOIC of 4x¹
 - Development and delivery of pipeline estimated to result in HMC AUM² in the Energy Transition vertical growing to \$3bn+ by 2030 (with one development project constructed) and up to \$10bn with entire pipeline constructed



Bulgana Wind Farm



Numurkah Solar Farm



Victorian Big Battery

Selected Near Term Pipeline

Three highly prospective projects expected to come to FID in 12-18 months

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Moorabool BESS / VBB2



Kentbruck Wind Farm



Bawurra BESS



Target FID	<ul style="list-style-type: none"> 2H CY26 	<ul style="list-style-type: none"> 2H CY27 	<ul style="list-style-type: none"> 2H CY26
Capacity	<ul style="list-style-type: none"> Up to 600MW (2H or 4H duration) 	<ul style="list-style-type: none"> 600MW 	<ul style="list-style-type: none"> Up to 550MW (up to 4H+ duration)
Location	<ul style="list-style-type: none"> VIC, adjacent to the existing VBB and strategically located next to Moorabool terminal 	<ul style="list-style-type: none"> Nelson, VIC in pine plantation Resource: 42% cap. factor (excellent) 	<ul style="list-style-type: none"> Western Downs, QLD strategically located near 275kV Columboola substation
Development Progress	<ul style="list-style-type: none"> ✓ Land secured ✓ Development Approval secured ✓ OEM shortlisted ✓ Grid connection application in progress with VicGrid pre-application completed ✓ Offtake engagement in progress 	<ul style="list-style-type: none"> ✓ Land secured ✓ Planning Minister assessment of the EES green lights the project ✓ EOIs with Tier 1 OEMs underway ✓ Capacity Investment Scheme Agreement awarded in Feb-25 	<ul style="list-style-type: none"> ✓ Land secured ✓ Development Approval underway via SARA process. EPBC Referral made ✓ OEM selected (Wartsila) ✓ Grid connection application in progress ✓ Offtake engagement in progress

Experienced management team with deep energy sector capability

Deep internal capability with significant industry experience and track record developing, delivering and operating renewable energy projects in Australia

Energy Transition Platform Leadership Team

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18
FTEs¹



Gerard Dover
CEO



Hamish Wall
Chief Operational Officer



Krishna Pillai
Chief Financial Officer



Zoe Hilson
Chief Commercial Officer



Dr. Jeremy Every
Head of Engineering



Oliver Coleman
Head of Development



Dr. Michael Sherry
Head of Asset Mgmt.



Lawrence Moetint
Head of Energy
Markets & Trading

- Platform CEO Gerard Dover has >30 years of experience including >19 years in C-suite roles at **leading Australian energy and utility companies** such as Spark Infrastructure, CleanCo Queensland, Energy Developments and Infigen Energy
- Broader HMC Energy Transition Leadership Team has over **100 years of sector experience** and a track record of developing, delivering and operating renewable energy projects in Australia
- Highly experienced leadership team & internal capability in place to deliver development pipeline through to FID**



Note: 1) 18 FTEs as at 31 December 2025.

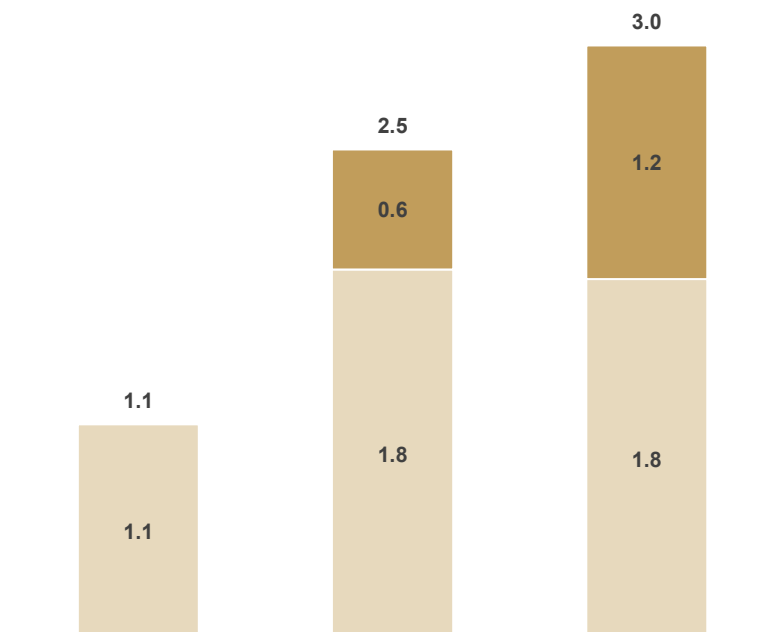
Transaction enables significant value creation opportunity for HMC

The portfolio provides multiple avenues to grow and crystallise value over the near term with a potential \$3bn enterprise value across existing operating and development assets within 5 years⁴

Indicative ET Platform enterprise value (100% basis, \$bn)⁴

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- Operating assets (\$bn)
- FID ready assets (\$bn)



	Post transaction	FY26-28	FY31+
Indicative HMC MOIC (x)	1.1x	3.6x	4.0x
Operating MWs	652	1,202	1,202
FID-ready MWs	0	2,600	5,127

- Substantial value upside potential for HMC's equity investment assuming:
 - one BESS project is developed which now has committed equity funding in place¹
 - remaining near-term development projects are progressed to FID²-ready status by FY28
 - additional 2.5GW development pipeline (already secured) progressed to FID²-ready status by FY31
- HMC's **upside** from value creation in the platform is **amplified by the preferred equity from KKR**
 - HMC indicative MOIC³ of 4x
- HMC retains flexibility to introduce additional third-party equity capital into the Platform over time
 - including via syndication of HMC's retained interest

Notes: 1) Subject to the project reaching FID. 2) FID refers to Final Investment Decision. 3) MOIC refers to Multiple on Invested Capital. 4) Platform enterprise value including senior debt and preferred equity instrument. Also includes value of development assets at an assumed FID sale multiple of \$250k/MW, once projects reach FID.

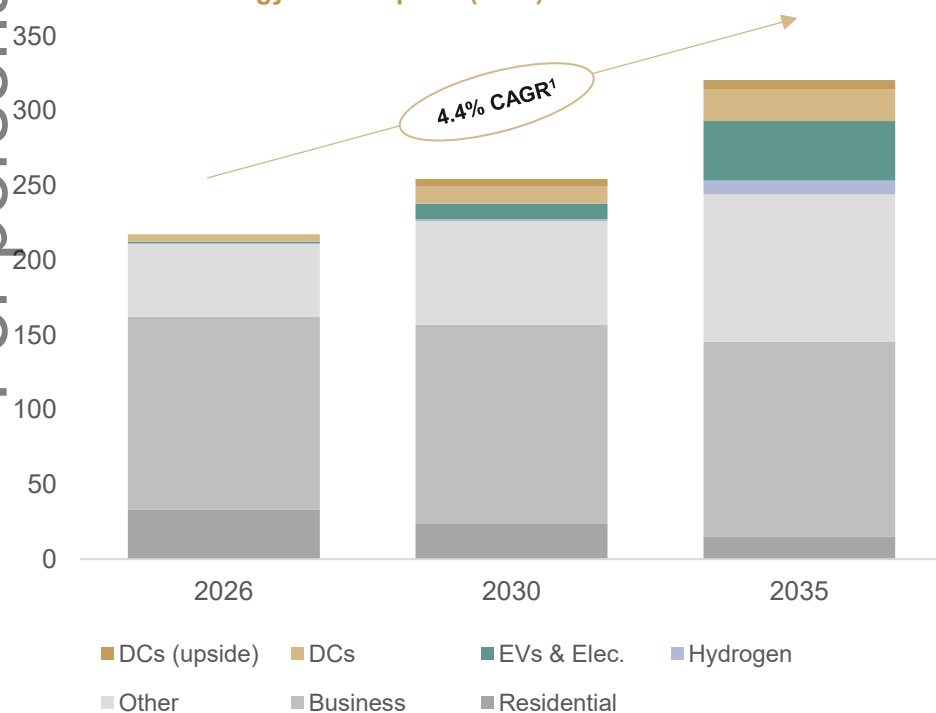
The challenge and opportunity of Australia's energy transition

Retiring coal generation must be replaced with clean energy at the same time as significant growth in demand - operating and actionable clean energy development assets are relatively scarce

Demand: Strong demand growth driven by new data centres & EVs¹

- **Electricity demand growth of 4.4% CAGR from 2026 – 35¹**
 - Of this, DCs contribute **c. 1% CAGR**
 - This is prior to any further step-change in growth from large-scale AI training facilities
- **Continuing demand for green electrons driven by ambitious State and Federal legislated targets as well as corporate targets**
 - Decarbonisation of other sectors is behind schedule³

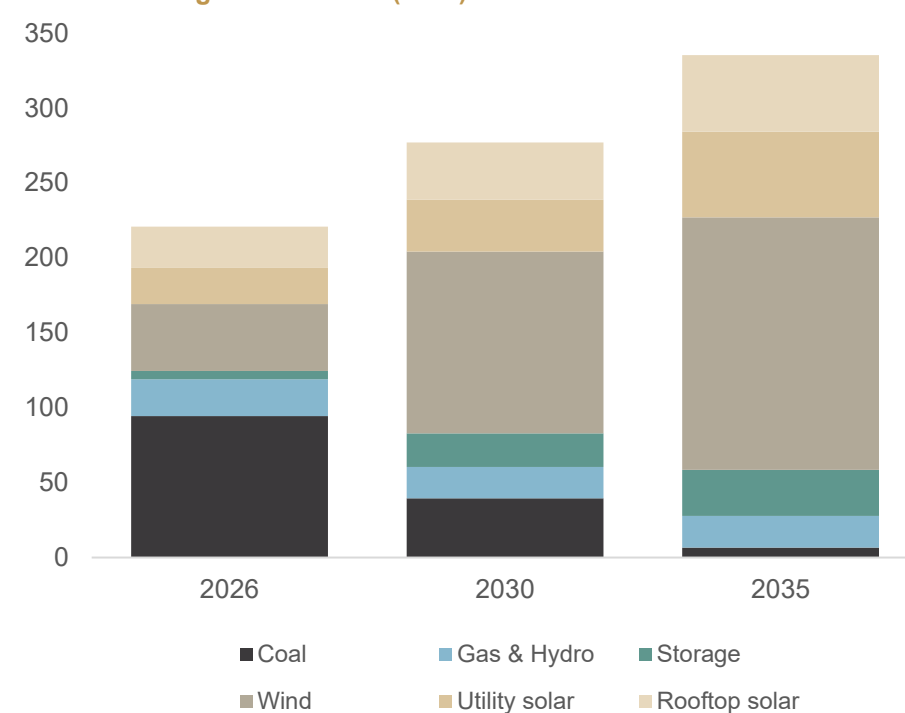
Forecast NEM energy consumption (TWh)



Supply: Emerging supply gap as ageing coal plants retire¹

- **22GW of coal (50% of large-scale generation) will be retired¹**
 - Majority (>60%) of coal fleet is over 40 years old²
 - Availability decreases significantly >40Y² (from 81% to 65% on avg.)
- **Emerging supply “gap” as new renewables capacity is held up, increasing the value of existing and late-stage development assets**
 - Need to triple the rate of renewable capacity additions (from 1.4GW p.a. to 4.2GW p.a.) to meet 2024 ISP “Step Change” targets

Forecast NEM generation mix (TWh)



Notes: 1) AEMO Integrated System Plan (“ISP”) 2024 and Electricity Statement of Opportunities (“ESOO”) 2025. Data Centre Growth Sensitivity. Other energy demand includes losses, behind-the-meter demand growth from small non-scheduled generation, rooftop PV, and energy efficiency. 2) Baringa: The challenge of ageing coal generators and the growing role of storage in grid reliability (Dec-24). 3) Based on a 50% carbon reduction by 2030 per Bloomberg and Morningstar research

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