Champion Iron Limited

(ACN: 119 770 142)

Condensed Interim Consolidated Financial Statements
For the Three and Nine-Month Periods Ended December 31, 2025 and 2024

(Expressed in thousands of Canadian dollars - unaudited)

Champion Iron Limited

Interim Consolidated Statements of Financial Position

(Expressed in thousands of Canadian dollars - unaudited)

	Notes	As at December 31, 2025	As at March 31, 2025
Assets			
Current			
Cash and cash equivalents		**245,092**	117,451
Receivables	**4**	**251,498**	202,470
Income and mining taxes receivable		**9,965**	3,173
Prepaid expenses and advances	**5**	**36,600**	51,722
Inventories	**6**	**283,832**	357,489
		826,987	732,305
Non-current			
Non-current investments		**12,730**	15,393
Advance payments	**7**	**78,786**	76,307
Intangible assets		**4,039**	5,219
Property, plant and equipment	**8**	**2,265,233**	2,046,406
Exploration and evaluation assets	**9**	**97,095**	148,029
Other non-current assets	**10**	**72,831**	6,542
Investment in a joint venture	**21**	**71,408**	—
Total assets		**3,429,109**	3,030,201
Liabilities			
Current			
Accounts payable and other	**11**	**264,261**	289,660
Income and mining taxes payable		**5,810**	25,895
Current portion of long-term debt	**12**	**40,204**	40,725
Current portion of provisions	**13**	**12,360**	2,402
		322,635	358,682
Non-current			
Long-term debt	**12**	**916,101**	666,576
Deferred grant	**12**	**7,654**	8,573
Lease liabilities		**80,854**	78,619
Provisions	**13**	**127,522**	141,628
Other long-term liabilities	**3**	**86,762**	15,620
Net deferred tax liabilities		**377,762**	325,105
Total liabilities		**1,919,290**	1,594,803
Shareholders' equity			
Share capital	**14**	**470,085**	411,047
Contributed surplus		**16,647**	16,647
Warrants	**14**	**—**	22,288
Accumulated other comprehensive income (loss)		**(855)**	374
Retained earnings		**1,023,942**	985,042
Total equity		**1,509,819**	1,435,398
Total liabilities and equity		**3,429,109**	3,030,201
Commitments and contingencies	**23**		

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

Approved on January 29, 2026 on behalf of the Board of Directors

/s/ Michael O'Keeffe
Executive Chairman

/s/ Gary Lawler
Lead Director

Champion Iron Limited

Interim Consolidated Statements of Income

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

		Three Months Ended December 31,		Nine Months Ended December 31,	
	Notes	**2025**	2024	**2025**	2024
Revenues	**15**	**472,309**	363,170	**1,355,226**	1,181,234
Cost of sales	**16**	**(287,712)**	(258,728)	**(895,038)**	(776,599)
Depreciation	**24**	**(44,851)**	(36,361)	**(136,755)**	(107,158)
Gross profit		**139,746**	68,081	**323,433**	297,477
Other expenses					
Share-based payments	**14**	**(6,745)**	1,084	**(11,046)**	(6,109)
General and administrative expenses		**(14,744)**	(11,813)	**(37,219)**	(36,277)
Sustainability and other community expenses		**(4,754)**	(4,380)	**(14,224)**	(13,590)
Innovation and growth initiatives		**(2,504)**	(2,181)	**(6,618)**	(5,626)
Operating income		**110,999**	50,791	**254,326**	235,875
Net finance costs	**17**	**(2,101)**	(30,508)	**(14,488)**	(46,253)
Other income (expenses)	**18**	**(2,439)**	1,064	**(5,094)**	879
Share of loss of a joint venture	**21**	**(1,003)**	—	**(1,003)**	—
Income before income and mining taxes		**105,456**	21,347	**233,741**	190,501
Current income and mining taxes		**(16,759)**	(20,826)	**(35,534)**	(44,957)
Deferred income and mining taxes		**(23,725)**	1,220	**(52,657)**	(42,639)
Net income		**64,972**	1,741	**145,550**	102,905
Earnings per share		(in dollars)	(in dollars)	(in dollars)	(in dollars)
Basic	**19**	**0.12**	0.00	**0.27**	0.20
Diluted	**19**	**0.12**	0.00	**0.27**	0.19
Weighted average number of ordinary shares outstanding		(in thousands)	(in thousands)	(in thousands)	(in thousands)
Basic	**19**	**533,251**	518,251	**529,760**	518,147
Diluted	**19**	**534,504**	527,641	**532,520**	527,796

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

Champion Iron Limited

Interim Consolidated Statements of Comprehensive Income

(Expressed in thousands of Canadian dollars - unaudited)

		Three Months Ended December 31,		Nine Months Ended December 31,	
	Note	**2025**	2024	**2025**	2024
Net income		**64,972**	1,741	**145,550**	102,905
Other comprehensive income (loss)					
Item that may be reclassified subsequently to the consolidated statements of income					
Net movement in foreign currency translation reserve		**15**	(56)	**40**	(53)
Cost of hedging reserve	**20**	**(1,269)**	—	**(1,269)**	—
Total other comprehensive loss		**(1,254)**	(56)	**(1,229)**	(53)
Total comprehensive income		**63,718**	1,685	**144,321**	102,852

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

Interim Consolidated Statements of Changes in Equity

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

		Attributable to Champion Shareholders							
		Share Capital				Accumulated Other Comprehensive Income (Loss)			
		Ordinary Shares							
	Notes	Shares[1] (in thousands)	$	Contributed Surplus	Warrants	Foreign Currency Translation Reserve	Cost of Hedging Reserve	Retained Earnings	Total
March 31, 2025		**518,251**	**411,047**	**16,647**	**22,288**	**374**	**—**	**985,042**	**1,435,398**
Net income		**—**	**—**	**—**	**—**	**—**	**—**	**145,550**	**145,550**
Other comprehensive income (loss)	**20**	**—**	**—**	**—**	**—**	**40**	**(1,269)**	**—**	**(1,229)**
Total comprehensive income (loss)		**—**	**—**	**—**	**—**	**40**	**(1,269)**	**145,550**	**144,321**
Exercise of warrants	**14**	**15,000**	**59,038**	**—**	**(22,288)**	**—**	**—**	**—**	**36,750**
Dividends on ordinary shares	**14**	**—**	**—**	**—**	**—**	**—**	**—**	**(106,650)**	**(106,650)**
December 31, 2025		**533,251**	**470,085**	**16,647**	**—**	**414**	**(1,269)**	**1,023,942**	**1,509,819**
March 31, 2024		518,071	409,785	17,372	22,288	429	—	946,636	1,396,510
Net income		—	—	—	—	—	—	102,905	102,905
Other comprehensive loss		—	—	—	—	(53)	—	—	(53)
Total comprehensive income (loss)		—	—	—	—	(53)	—	102,905	102,852
Exercise of stock options	**14**	150	1,073	(323)	—	—	—	—	750
Release of performance share units	**14**	30	189	(403)	—	—	—	(4)	(218)
Dividends on ordinary shares	**14**	—	—	—	—	—	—	(103,635)	(103,635)
Share-based payments	**14**	—	—	1	—	—	—	—	1
December 31, 2024		518,251	411,047	16,647	22,288	376	—	945,902	1,396,260

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

[1] All issued ordinary shares are fully paid and have no par value.

Champion Iron Limited

Interim Consolidated Statements of Cash Flows

(Expressed in thousands of Canadian dollars - unaudited)

		Three Months Ended December 31,		Nine Months Ended December 31,	
	Notes	**2025**	2024	**2025**	2024
Cash provided by (used in)					
Operating activities					
Net income		**64,972**	1,741	**145,550**	102,905
Adjustments for non-cash items					
Depreciation	**24**	**44,851**	36,361	**136,755**	107,158
Share-based payments	**14**	**6,745**	(1,084)	**11,046**	6,109
Change in fair value of non-current investments	**20**	**192**	(953)	**3,352**	(898)
Change in fair value of embedded derivative asset	**20**	**2,215**	—	**2,215**	—
Unrealized foreign exchange loss (gain)		**(9,220)**	21,101	**(19,562)**	18,899
Accretion expense of provisions	**13, 17**	**768**	319	**2,248**	965
Amortization of transaction costs and accretion of long-term debt	**17**	**1,328**	1,146	**5,438**	3,498
Amortization of deferred grant	**12, 17**	**(306)**	(306)	**(919)**	(918)
Loss on disposal of property, plant and equipment	**8**	**421**	663	**2,199**	3,796
Share of loss of a joint venture	**21**	**1,003**	—	**1,003**	—
Deferred income and mining taxes		**23,725**	(1,220)	**52,657**	42,639
Other		**—**	—	**325**	130
Utilization of provisions	**13**	**(457)**	—	**(1,253)**	—
		136,237	57,768	**341,054**	284,283
Changes in non-cash operating working capital	**24**	**(54,524)**	(64,211)	**(57,185)**	(124,643)
Net cash flows from (used in) operating activities		**81,713**	(6,443)	**283,869**	159,640
Investing activities					
Acquisition of non-current investments	**20**	**(689)**	—	**(689)**	—
Increase in advance payments	**7**	**(4,427)**	(2,535)	**(9,787)**	(9,200)
Purchase of intangible assets		**(64)**	(1,242)	**(631)**	(1,403)
Purchase of property, plant and equipment	**8, 24**	**(87,121)**	(182,269)	**(305,695)**	(476,912)
Proceeds from disposal of property, plant and equipment	**8**	**—**	—	**85**	—
Investment in exploration and evaluation assets	**9**	**(1,140)**	(9,244)	**(16,320)**	(16,635)
Increase in other non-current financial assets	**10**	**(14)**	(31)	**(4)**	(31)
Net cash flows used in investing activities		**(93,455)**	(195,321)	**(333,041)**	(504,181)
Financing activities					
Issuance of long-term debt	**12**	**—**	174,874	**765,600**	174,874
Repayment of long-term debt	**12**	**(8,490)**	(13,517)	**(491,952)**	(32,516)
Transaction costs on long-term debt	**12**	**—**	(715)	**(14,329)**	(1,029)
Payment of lease liabilities	**24**	**(4,563)**	(2,462)	**(12,054)**	(6,035)
Exercise of warrants	**14**	**—**	—	**36,750**	—
Exercise of stock options	**14**	**—**	—	**—**	750
Withholding taxes paid pursuant to the settlement of PSUs	**14**	**—**	—	**—**	(218)
Dividends paid on ordinary shares	**14**	**(53,325)**	(51,825)	**(106,650)**	(103,635)
Net cash flows from (used in) financing activities		**(66,378)**	106,355	**177,365**	32,191
Net increase (decrease) in cash and cash equivalents		**(78,120)**	(95,409)	**128,193**	(312,350)
Cash and cash equivalents, beginning of the period		**325,504**	183,776	**117,451**	400,061
Effects of exchange rate changes on cash and cash equivalents		**(2,292)**	4,729	**(552)**	5,385
Cash and cash equivalents, end of the period		**245,092**	93,096	**245,092**	93,096
Interest paid		**8,261**	9,582	**31,693**	34,268
Interest received		**2,523**	1,391	**6,474**	9,834
Income and mining taxes paid		**24,883**	5,154	**62,411**	87,183

Should be read in conjunction with the notes to the condensed interim consolidated financial statements

1. Description of Business

Champion Iron Limited ("Champion" or the "Company") was incorporated under the laws of Australia in 2006 and is dual-listed on the Toronto Stock Exchange (TSX: CIA) and the Australian Securities Exchange (ASX: CIA), and trades on the OTCQX Best Market (OTCQX: CIAFF). The Company is domiciled in Australia and its principal administrative office is located on 1155 René-Lévesque Blvd. West, Suite 3300, Montréal, QC, H3B 3X7, Canada.

Champion, through its wholly-owned subsidiary Quebec Iron Ore Inc. ("QIO"), owns and operates the Bloom Lake Mining Complex ("Bloom Lake" or "Bloom Lake Mine"), located on the south end of the Labrador Trough, approximately 13 kilometres north of Fermont, Québec. Bloom Lake is an open-pit operation with two concentration plants that primarily source energy from renewable hydroelectric power, having a combined nameplate capacity of 15 million wet metric tonnes per year that produce lower contaminant high-grade 66.2% Fe iron ore concentrate with a proven ability to produce a 67.5% Fe direct reduction quality iron ore concentrate. Benefiting from one of the highest purity resources globally, Champion is investing to upgrade half of the Bloom Lake's mine capacity to a direct reduction quality pellet feed iron ore with up to 69% Fe (the "DRPF Project"). Bloom Lake's high-grade and lower contaminant iron ore products have attracted a premium to the Platts IODEX 62% Fe iron ore benchmark. Champion transports its iron ore concentrate from Bloom Lake by rail, to a ship loading port in Sept-Îles, Québec, and has delivered its iron ore concentrate to global markets, including China, Japan, the Middle East, Europe, South Korea, India and Canada. In addition to Bloom Lake, Champion holds a 51% interest in Kami Iron Mine Partnership (the "Kami Partnership"), an entity also owned by Nippon Steel Corporation ("Nippon Steel") and Sojitz Corporation ("Sojitz", and collectively with Nippon Steel, the "Partners"), which owns the Kamistiatusset project (the "Kami Project"). The Kami Project is located near available infrastructure and only 21 kilometres southeast of Bloom Lake. Champion also owns a portfolio of exploration and development projects in the Labrador Trough, including the Cluster II portfolio of properties, located within 60 kilometres south of Bloom Lake.

2. Material Accounting Policy Information and Future Accounting Changes

a) Basis of Preparation and Statement of Compliance

The Company's condensed interim consolidated financial statements ("financial statements") are those of the group consisting of Champion Iron Limited and its subsidiaries.

These financial statements have been prepared for a for-profit enterprise in accordance with the requirements of Australian Accounting Standards Board ("AASB") 134 and International Accounting Standards ("IAS") 34, Interim Financial Reporting.

These financial statements do not include certain information and disclosures normally included in the audited annual consolidated financial statements prepared in accordance with AASB and International Financial Reporting Standards ("IFRS") and should be read in conjunction with the Company's audited annual consolidated financial statements for the year ended March 31, 2025.

These financial statements have been prepared on the historical cost basis, except for the revaluation of certain financial assets and financial liabilities recorded at fair value.

The nature of the operations and principal activities of the Company are described in the Directors' Report for the year ended March 31, 2025.

These financial statements were approved and authorized for release by the Board of Directors (the "Board") on January 29, 2026.

b) Material Accounting Policies

The accounting policies used in these financial statements are consistent with those disclosed in the Company's audited consolidated financial statements for the year ended March 31, 2025, except for accounting policies applied resulting from transactions occurred during the reporting period, and new accounting standards issued and adopted by the Company, which are described below.

Joint arrangement

On September 29, 2025, the Company entered into a definitive partnership agreement with Nippon Steel and Sojitz for the joint ownership and potential development of the Kami Project through the Kami Partnership, in which the Company holds a 51% interest. Under the terms of the agreement, the key strategic decisions that significantly affect the entity's returns require the unanimous consent of the parties. As a result, the arrangement was considered to be jointly controlled and was classified as a joint venture in which the parties have rights to the net assets of the Kami Partnership. Investment in the joint venture is accounted for using the equity method.

2. Material Accounting Policy Information and Future Accounting Changes (continued)

b) Material Accounting Policies (continued)

Joint arrangement (continued)

The equity method involves recording the initial investment at cost, including transaction costs, and subsequently adjusting the carrying value of the investment for the Company's share of profit (loss), other comprehensive income (loss) and any other changes in the joint venture's net assets. The Company's share of profit (loss) of a joint venture is presented outside operating income in the consolidated statement of income and represents profit (loss) before taxes of the joint venture. Unrealized gains on transactions between the Company and its joint venture are eliminated to the extent of the Company's interest in the entity. The carrying amount of investment in a joint venture is tested for impairment at each reporting date. The financial statements of the joint venture are prepared for the same reporting period as the Company and in accordance with IFRS under the same accounting policies.

Financial instruments

Derivative financial instruments and hedge accounting

On December 23, 2025, the Company entered into a foreign currency put/call option to hedge its exposure to fluctuations of the USD/NOK exchange rate associated with the contemplated acquisition of a Norwegian company. Such derivative financial instrument is initially recognized at fair value on the date on which the derivative contract is entered into and is subsequently remeasured at fair value.

For the purpose of hedge accounting, hedges are classified as cash flow hedges when the Company is hedging its exposure to variability in cash flows that is attributable to a particular risk associated with a highly probable forecast transaction. At the inception, of a hedge relationship, the Company designates and documents the hedge relationship between the hedging instrument and the hedged item, as well as the risk management objective and strategy for undertaking the hedging transaction. The Company also documents its assessment, both at hedge inception and on an ongoing basis, as to whether the derivative used in the hedging transaction is highly effective in offsetting changes in cash flows of the hedged item.

In a cash flow hedge relationship, the effective portion of the gain or loss on the hedging instrument is recognized in other comprehensive income (loss) in the cash flow hedge reserve, while any ineffective portion is recognized immediately in the consolidated statement of income. The cash flow hedge reserve is adjusted to the lower of the cumulative gain or loss on the hedging instrument and the cumulative change in fair value of the hedged item. The Company designates only the intrinsic value of option contracts as a hedging instrument. The time value element is recognized in other comprehensive income (loss) and accumulated in a separate component of equity under cost of hedging reserve.

Amounts accumulated in other comprehensive income (loss) are reclassified to profit or loss in the same reporting period in which the hedged cash flows subsequently affect profit or loss. When the hedging instrument expires, or when the hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss in other comprehensive income (loss) remains in equity and is recognized when the forecast transaction affects profit or loss. If the forecast transaction does not occur, the cumulative gain or loss in other comprehensive income (loss) is immediately reclassified to the consolidated statement of income.

c) Material Accounting Judgments, Estimates and Assumptions

The preparation of financial statements in conformity with AASB and IFRS requires the Company's management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future years affected.

Joint arrangement

Judgment is required to determine when the Company has joint control, which requires an assessment of the key strategic activities of the arrangement to determine which activities most significantly affect the returns of the arrangement over its life. When unanimous consent is required over the decisions about the key strategic activities, the parties whose consent is required have joint control over the arrangement. The judgments around which activities are considered to be strategic are subject to analysis by each of the parties to the arrangement and may be interpreted differently. When performing this assessment, the Company has determined that the key strategic activities for the Kami Partnership relate to the managing of the asset while it is being designed, developed and constructed, during its operating life and during the closure period. Those activities include the determination of the life of mine plan, entering into decisive long-term operating contracts for rail and port services, approval of budgets for significant operating costs and capital expenditures, obtaining funding, management of financial assets, and appointment, remuneration and termination of key management personnel. The control and key strategic activities of the arrangement are reassessed whenever there is a change in circumstances or contractual terms.

2. Material Accounting Policy Information and Future Accounting Changes (continued)

c) Material Accounting Judgments, Estimates and Assumptions (continued)

Joint arrangement (continued)

Judgment is also required to classify a joint arrangement as either a joint operation or a joint venture. Classifying the arrangement requires the Company to assess its rights and obligations arising from the arrangement. In making this determination, the structure and the legal form of the arrangement, the contractual terms and other facts and circumstances are analyzed. This assessment requires judgment and has led the Company to conclude that the Kami Partnership is a joint venture for the purposes of the consolidated financial statements, as the Company only has rights to the net assets of the arrangement proportionate to its ownership interest.

d) New Accounting Amendments Issued and Adopted by the Company

No amendments to existing standards have been adopted by the Company on April 1, 2025.

e) New Accounting Standards or Amendments Issued to be Adopted at a Later Date

The following amendments to existing standards and the new standard have been issued and are applicable to the Company for its annual period beginning on April 1, 2026, and thereafter, with an earlier application permitted:

Amendments to AASB 9 (IFRS 9), Financial Instruments ("IFRS 9") and AASB 7 (IFRS 7), Financial Instruments: Disclosures ("IFRS 7")

The amendments clarify that a financial liability is derecognized on the 'settlement date' and introduce an accounting policy choice to derecognize financial liabilities settled using an electronic payment system before the settlement date. Other clarifications include the classification of financial assets with Environmental, Social and Governance (ESG) linked features via additional guidance on the assessment of contingent features. Clarifications have been made to non-recourse loans and contractually linked instruments.

AASB 18 (IFRS 18), Presentation and Disclosure in Financial Statements ("IFRS 18")

IFRS 18 will replace IAS 1 - Presentation of Financial Statements and will require: i) income and expenses in the income statement to be classified into three new defined categories "Operating", "Investing" and "Financing" and two new subtotals "Operating profit or loss" and "Profit or loss before financing and income tax"; ii) disclosures about management-defined performance measures, which are non-IFRS measures related to the income statement, used in public communications to communicate management's view of the entity's financial performance; and iii) an appropriate level of aggregation and disaggregation based on similar characteristics and specific disclosure requirements for entities that present operating expenses by function in the income statement.

The Company is currently evaluating the impact of adopting the amendments and the new standard on the Company's consolidated financial statements.

3. Kami Iron Mine Partnership

On September 29, 2025, the Company, Nippon Steel and Sojitz entered into a definitive partnership agreement for the joint ownership and potential development of the Kami Project (the "Kami Transaction"). The assessment of the terms of the partnership agreement led the Company to conclude that the arrangement is jointly controlled, and has been classified as a joint venture to be accounted for using the equity method in the consolidated financial statements. Refer to note 21 — Joint Venture.

The Company contributed net assets totalling $60,348 and received, at the Kami Transaction date, a 51% interest in the Kami Partnership, valued at $62,057 including capitalized transaction costs of $1,437 and a gain on loss of control of $272, as well as a non-current note receivable of $68,600 representing the Partners' initial cash contributions. Net assets mainly included the title of all Kami mining rights, permits, properties and surface rights related to the Kami Project. At the Kami Transaction date, the Partners made total cash contributions of $68,600 to the Kami Partnership, as part of the initial closing of the Kami Transaction, for an aggregate 49% interest.

Until a final investment decision is made, the Partners have different options to exit the Kami Partnership by requiring Champion to acquire their interests. In connection with these options, the Company recorded a liability of $68,600 representing the maximum amount repayable to the Partners if they exercise their options. The liability was presented in Other non-current liabilities in the consolidated statements of financial position and will be extinguished upon expiry or exercise of the options.

Pursuant to the second closing, the Partners will make subsequent total cash contributions of $176,400, subject to the completion of a definitive feasibility study, Champion and the Partners proceeding with positive interim investment elections to pursue work towards a final investment decision, as well as other customary closing conditions.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

4. Receivables

	As at December 31, 2025	As at March 31, 2025
Trade receivables (i)	**211,080**	145,457
Sales tax	**33,274**	36,345
Grants receivable	**4,095**	2,543
Other receivables (ii)	**3,049**	18,125
	251,498	202,470

(i) As at December 31, 2025, the trade receivables, associated with revenues that remained subject to provisional pricing, represented a receivable balance of $118,419 (March 31, 2025: $70,410).

(ii) Other receivables as at March 31, 2025, included $11,451 of refundable expenditures related to the Kami Project feasibility study costs representing the pro-rata share of costs to be repaid by the Partners. The related receivable balance was settled concurrently with the initial closing of the Kami Transaction, in addition to expenditure incurred by then for an aggregate amount of $15,630. Refer to notes 3 — Kami Iron Mine Partnership and 9 — Exploration and Evaluation Assets.

5. Prepaid Expenses and Advances

	Note	As at December 31, 2025	As at March 31, 2025
Railway transportation and terminal logistic (i)		**26,756**	36,644
Port handling services	**7**	**3,454**	3,965
Insurance		**1,851**	1,028
Other		**4,539**	10,085
		36,600	51,722

(i) As at December 31, 2025, the railway transportation and terminal logistic prepaid included the current portion of railway services agreements of $5,336 (March 31, 2025: $16,706) and monthly prepayments pursuant to service agreements. Refer to note 7 — Advance Payments.

6. Inventories

	As at December 31, 2025	As at March 31, 2025
Stockpiled ore	**45,504**	47,048
Iron ore concentrate inventories	**106,705**	189,955
Supplies and spare parts	**131,623**	120,486
	283,832	357,489

For the three and nine-month periods ended December 31, 2025, the amount of inventories recognized as an expense totalled $332,563 and $1,031,793, respectively (three and nine-month periods ended December 31, 2024: $295,089 and $883,757, respectively).

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

7. Advance Payments

	Note	As at December 31, 2025	As at March 31, 2025
Advance payments related to railway transportation and terminal logistic (i)		**19,331**	34,780
Prepaid future port handling services (ii)		**17,100**	18,484
Other long-term advance (iii)		**51,145**	43,714
		87,576	96,978
Less current portion classified in "Prepaid expenses and advances"	5	**(8,790)**	(20,671)
		78,786	76,307

(i) In October 2017, the Company entered into a railway and stockyard facilities access agreement with Société Ferroviaire et Portuaire de Pointe-Noire ("SFP Pointe-Noire") for the transportation, unloading, stockpiling and loading of iron ore concentrate from Sept-Îles to Pointe-Noire, Québec. In connection with the agreement, the Company makes annual payments of $3,750 to SFP Pointe-Noire to cover the investments made at the time with respect to a portion of the infrastructure. Advance payments are amortized over the life of mine. As at December 31, 2025, the related advance payments amounted to $13,995 (March 31, 2025: $15,247).

In April 2021, the Company entered into an agreement to expand an existing long-term rail contract with a third-party railway services provider to accommodate the anticipated increased production volumes associated with its second plant. Advance payments are recovered by means of a monthly credit per tonne hauled exceeding a predetermined tonnage. In connection with this agreement, the remaining advance payments totalled $5,336 as at December 31, 2025 (March 31, 2025: $19,533) and are fully included under Prepaid expenses and advances in the consolidated statements of financial position (March 31, 2025: current portion of $16,706).

(ii) Pursuant to the agreement between the Company and the Sept-Îles Port Authority ("Port"), the Company made an advance payment on its future shipping, wharfage and equipment fees. Advance payments totalled $17,100 as at December 31, 2025 (March 31, 2025: $18,484) and are recovered by means of a monthly credit per tonne sold. The current portion of the port advances totalled $3,454 as at December 31, 2025 (March 31, 2025: $3,965) and is included under Prepaid expenses and advances in the consolidated statements of financial position.

(iii) The other long-term advance totalled $51,145 as at December 31, 2025 (March 31, 2025: $43,714) and relates to amounts paid to SFP Pointe-Noire annually which are recoverable under the guarantee access agreement if certain conditions are met. It also includes advance payments for major replacement parts, transshipment and rail assets improvement expenditures incurred by railway and port service providers, which are amortized in Cost of sales based on the expected useful life of the assets.

The additional investments related to capital maintenance expenditures are presented under Investing activities in the consolidated statements of cash flows, on the line advance payments, and totalled $4,427 and $9,787, respectively, for the three and nine-month periods ended December 31, 2025 (three and nine-month periods ended December 31, 2024: $2,535 and $9,200, respectively).

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

8. Property, Plant and Equipment

	Mining and Processing Equipment	Locomotives, Railcars and Rails (i)	Tailings Dikes	Assets under Construction (ii)	Mining Development and Stripping Asset	Asset Rehabilitation Obligation and Other	Subtotal	Right-of-use Assets	Total
Cost									
March 31, 2025	**968,446**	**137,378**	**358,058**	**365,876**	**276,090**	**157,542**	**2,263,390**	**214,090**	**2,477,480**
Additions	**58,796**	**—**	**—**	**222,078**	**42,651**	**2,045**	**325,570**	**34,779**	**360,349**
Disposals, lease modifications & termination	**(25,524)**	**—**	**—**	**—**	**(223)**	**—**	**(25,747)**	**(4,302)**	**(30,049)**
Transfers	**14,944**	**1,157**	**60,241**	**(80,690)**	**—**	**4,348**	**—**	**—**	**—**
Foreign exchange and other	**—**	**(2,287)**	**—**	**—**	**(631)**	**(6,558)**	**(9,476)**	**—**	**(9,476)**
December 31, 2025	**1,016,662**	**136,248**	**418,299**	**507,264**	**317,887**	**157,377**	**2,553,737**	**244,567**	**2,798,304**
Accumulated depreciation									
March 31, 2025	**218,534**	**19,830**	**49,432**	**—**	**94,880**	**23,099**	**405,775**	**25,299**	**431,074**
Depreciation	**76,740**	**4,514**	**15,269**	**—**	**6,081**	**7,566**	**110,170**	**16,719**	**126,889**
Disposals & lease termination	**(23,240)**	**—**	**—**	**—**	**(223)**	**—**	**(23,463)**	**(650)**	**(24,113)**
Foreign exchange and other	**—**	**(779)**	**—**	**—**	**—**	**—**	**(779)**	**—**	**(779)**
December 31, 2025	**272,034**	**23,565**	**64,701**	**—**	**100,738**	**30,665**	**491,703**	**41,368**	**533,071**
Net book value - December 31, 2025	**744,628**	**112,683**	**353,598**	**507,264**	**217,149**	**126,712**	**2,062,034**	**203,199**	**2,265,233**

	Mining and Processing Equipment	Locomotives, Railcars and Rails (i)	Tailings Dikes	Assets under Construction (ii)	Mining Development and Stripping Asset	Asset Rehabilitation Obligation and Other	Subtotal	Right-of-use Assets	Total
Cost									
March 31, 2024	880,602	64,797	285,458	153,508	155,916	124,854	1,665,135	200,366	1,865,501
Additions	66,854	69,764	—	377,257	116,895	2,024	632,794	25,315	658,109
Disposals and lease terminations	(37,353)	—	(460)	—	(305)	(1,466)	(39,584)	(11,591)	(51,175)
Transfers	58,343	—	73,060	(164,889)	3,162	30,324	—	—	—
Foreign exchange and other	—	2,817	—	—	422	1,806	5,045	—	5,045
March 31, 2025	968,446	137,378	358,058	365,876	276,090	157,542	2,263,390	214,090	2,477,480
Accumulated depreciation									
March 31, 2024	159,586	15,013	33,943	—	74,754	15,999	299,295	20,245	319,540
Depreciation	92,532	3,933	15,949	—	20,244	7,410	140,068	15,682	155,750
Disposals and lease terminations	(33,584)	—	(460)	—	(305)	(123)	(34,472)	(10,628)	(45,100)
Transfers	—	—	—	—	187	(187)	—	—	—
Foreign exchange and other	—	884	—	—	—	—	884	—	884
March 31, 2025	218,534	19,830	49,432	—	94,880	23,099	405,775	25,299	431,074
Net book value - March 31, 2025	749,912	117,548	308,626	365,876	181,210	134,443	1,857,615	188,791	2,046,406

(i) Certain of the Company's railcars are subject to a rental agreement. From October 2025 to March 2026, the parties agreed to temporarily suspend the railcar operating lease contract (As at March 31, 2025: 240 railcars were leased with a net book value of $40,865). Rental income is included in Other income (expenses) in the consolidated statements of income.

(ii) For the three and nine-month periods ended December 31, 2025, the amount of borrowing costs capitalized during the development period of the DRPF Project was $7,516 and $22,638, respectively (three and nine-month periods ended December 31, 2024: $4,866 and $10,953, respectively). Borrowing costs consisted of interest expense and amortization of transaction costs on long-term debt. The capitalization rate used to determine the amount of borrowing costs eligible for capitalization for the three and nine-month periods ended December 31, 2025, was 8.2% and 8.0%, respectively (three and nine-month periods ended December 31, 2024: 7.4% and 7.6%, respectively).

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

9. Exploration and Evaluation Assets

	Labrador Trough	Newfoundland	Total
March 31, 2025	**141,742**	**6,287**	**148,029**
Additions	**16,320**	**—**	**16,320**
Refundable expenditures (i)	**11,451**	**—**	**11,451**
Contribution to a joint venture (i)	**(78,705)**	**—**	**(78,705)**
December 31, 2025	**90,808**	**6,287**	**97,095**

	Labrador Trough	Newfoundland	Total
March 31, 2024	127,275	4,552	131,827
Additions	25,918	1,735	27,653
Refundable expenditures (i)	(11,451)	—	(11,451)
March 31, 2025	141,742	6,287	148,029

(i) As at March 31, 2025, the Company recognized an amount of $11,451 as reduction of exploration and evaluation assets for the Kami Project with a corresponding receivable, representing the Partners' obligation to fund 49% of the feasibility study expenditures incurred to date by the Company. On September 29, 2025, the Company transferred to the Kami Partnership the beneficial ownership of all the exploration and evaluation assets previously capitalized for the Kami Project, including the feasibility study expenditures. Refer to note 3 — Kami Iron Mine Partnership.

10. Other Non-Current Assets

	Note	As at December 31, 2025	As at March 31, 2025
Joint venture's contribution note	**22**	**58,246**	—
Embedded derivative asset		**9,639**	—
Transaction costs related to the revolving facility (i)		**4,092**	5,692
Other		**854**	850
		72,831	6,542

(i) Transaction costs are amortized on a straight-line basis over the term of the revolving facility.

11. Accounts Payable and Other

	Note	As at December 31, 2025	As at March 31, 2025
Trade payable and accrued liabilities		**196,354**	232,944
Wages and benefits		**35,414**	39,456
Cash-settled share-based payment liability	**14**	**9,036**	3,544
Current portion of lease liabilities		**23,457**	13,716
		264,261	289,660

12. Long-Term Debt

	Interest Rate (i)	Maturity	As at December 31, 2025	As at March 31, 2025
Senior Unsecured Notes	7.875 %	July 15, 2032	**683,223**	—
Term Loan	SOFR + 2.25% to 3.25%	November 29, 2028	**—**	328,560
Revolving Facility	SOFR + 2.00% to 3.00%	November 29, 2027	**—**	71,880
IQ Loan	3.70%	April 1, 2032	**40,419**	45,798
FTQ Loan	7.75%	May 21, 2028	**74,303**	74,095
CAT Financing (ii)	SOFR + 2.35% to 3.25%	January 2026 to October 2030	**94,588**	117,053
Railcars Loan	6.66% and 6.57%	November 22 and December 4, 2034	**63,772**	69,915
			956,305	707,301
Less current portion			**(40,204)**	(40,725)
			916,101	666,576

(i) The interest rate of the Senior Credit Facilities and the CAT Financing is based on Secured Overnight Financing Rate ("SOFR"), plus a credit spread adjustment and a financial margin. For the Senior Credit Facilities, the financial margin fluctuates depending on the net debt to EBITDA ratio.

(ii) The CAT Financing matures between 3 and 6 years depending on the equipment.

	As at December 31, 2025	As at March 31, 2025
Face value of long-term debt	**965,252**	717,967
Unamortized embedded derivative prepayment options	**11,013**	—
Unamortized transaction costs	**(19,960)**	(10,666)
Long-term debt, net of derivative and transaction costs	**956,305**	707,301

The Senior Credit Facilities, FTQ Loan and the CAT Financing are subject to operational and financial covenants, all of which have been met as at December 31, 2025. The undrawn portion of the Senior Credit Facilities and the CAT Financing is subject to standby commitment fees varying from 0.50% to 0.75%.

The United States ("US") amounts stated below are expressed in thousands of US dollars.

Senior Unsecured Notes

On July 2, 2025, the Company issued $681,100 (US$500,000) senior unsecured notes (the "Notes"). The interests are payable semi-annually, on January 15 and July 15 of each year. The Notes include various prepayment options, in whole or in part, at different times, by paying premiums at decreasing rates depending on the term of the Notes. Any time after July 15, 2030, the Notes may be repaid at 100% of the principal. The Notes were bifurcated into a debt component and an embedded derivative for prepayment features. The embedded derivative asset was initially estimated at $11,854 and presented in Other non-current assets in the consolidated statements of financial position with a corresponding adjustment recorded in Long-term debt.

The Notes are guaranteed on an unsecured basis by certain of the Company's subsidiaries. The Company is subject to certain restrictions on asset sales, indebtedness, distributions and transactions with affiliates. There are no maintenance covenants with respect to the Company's financial performance. During the three-month period ended September 30, 2025, the Company incurred transaction costs of $14,329 related to the issuance of the Notes, which were presented against Long-term debt. As at December 31, 2025, the outstanding balance was $685,300 (US$500,000).

Senior Credit Facilities

On November 29, 2023, the Company completed a US$230,000 five-year term loan (the "Term Loan") with a syndicate of lenders and extended the maturity of its existing US$400,000 general purpose revolving facility to November 2027 (the "Revolving Facility" and collectively the "Senior Credit Facilities"). During the nine-month period ended December 31, 2025, the Company drew $76,004 (US$55,000) on the Revolving Facility (three and nine-month periods ended December 31, 2024: $70,210 (US$50,000)).

12. Long-Term Debt (continued)

Senior Credit Facilities (continued)

On July 2, 2025, the Company used the proceeds of the Notes to repay its $313,307 (US$230,000) Term Loan and $143,031 (US$105,000) Revolving Facility outstanding balance. This transaction resulted in the Term Loan extinguishment, leading to the recognition of $1,908 unamortized transaction costs, within Net finance costs in the consolidated statements of income. The Revolving Facility remains fully available and, as at December 31, 2025, the Company had $41,900 letters of credit issued under the $548,240 (US$400,000) Revolving Facility.

Collateral is comprised of all of the present and future undertakings, properties and assets of QIO and Lac Bloom Railcars Corporation Inc. The Company guaranteed all the obligations of QIO and Lac Bloom Railcars Corporation Inc. and pledged all of the shares it holds in QIO and Lac Bloom Railcars Corporation Inc.

For the three and nine-month periods ended December 31, 2025, the weighted average interest rate was nil and 7.21%, respectively (three and nine-month periods ended December 31, 2024: 7.21% and 7.56%, respectively).

IQ Loan

On July 21, 2021, QIO entered into an unsecured loan agreement with Investissement Québec (the "IQ Loan") to finance the Company's share of the increase in transshipment capacity by SFP Pointe-Noire for an amount up to $70,000. The repayment commenced on April 1, 2022, in ten equal annual instalments of the principal balance outstanding. The agreement comprises an option to prepay the loan at any time without penalty.

The IQ Loan was determined to be at a below-market rate. The fair value of the total advances of $70,000 was estimated at $59,386 and was determined based on the prevailing market interest rate for a similar instrument at the time the advances were made. The residual amount of $10,614 was recognized as a government grant and presented as Deferred grant in the consolidated statements of financial position. The deferred grant is amortized on a straight-line basis over the loan maturity starting in September 2023 when SFP Pointe-Noire's new infrastructure became available for use. The remaining deferred grant as at December 31, 2025 totalled $7,654 (March 31, 2025: $8,573).

During the nine-month period ended December 31, 2025, the Company repaid $6,400 (nine-month period ended December 31, 2024: $6,400). The remaining IQ Loan balance was $44,800 as at December 31, 2025 (March 31, 2025: $51,200).

FTQ Loan

On May 21, 2021, QIO entered into an unsecured loan agreement with Fonds de Solidarité des Travailleurs du Québec (the "FTQ Loan") to fund the completion of the Bloom Lake expansion project and for general purposes thereafter for an amount up to $75,000. The FTQ Loan includes an option to prepay in whole or in part at any time, but not prior to the second anniversary, by paying a premium that varies from 2% to 6% based on the prepayment date. The outstanding balance was $75,000 as at December 31, 2025 (March 31, 2025: $75,000).

CAT Financing

On April 1, 2021, the Company signed an agreement with Caterpillar Financial Services Limited (the "CAT Financing") to finance mining equipment required for the Bloom Lake expansion for a facility of up to US$75,000 and available until March 31, 2023. Over the years, the facility was increased by US$73,000 and the availability period extended to July 2025. Transaction costs of $314 were incurred in the nine-month period ended December 31, 2024, for amendments to the agreement.

The CAT Financing includes a prepayment option of the loan without penalty at any time and is collateralized by all of the financed equipment. The carrying value of the financed equipment was $80,356 as at December 31, 2025 (March 31, 2025: $98,849).

During the three and nine-month periods ended December 31, 2025, the Company drew nil and $8,496 (US$6,228), respectively (three and nine-month periods ended December 31, 2024: $34,822), and repaid $7,478 (US$5,356) and $26,252 (US$18,877), respectively (three and nine-month periods ended December 31, 2024: $13,517 and $26,116, respectively), resulting in a balance of $95,793 (US$69,891) as at December 31, 2025 (March 31, 2025: $118,660 (US$82,540)).

For the three and nine-month periods ended December 31, 2025, the weighted average interest rate was 6.95% and 7.17%, respectively (three and nine-month periods ended December 31, 2024: 7.42% and 8.20%, respectively).

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

12. Long-Term Debt (continued)

Railcars Loan

On November 1, 2024, the Company signed a loan agreement (the "Railcars Loan") to finance the purchase of 400 railcars for a facility of $69,842 (US$49,897). The Railcars Loan consists of two equal equipment notes payable in 120 progressive monthly installments, with a final payment of US$5,872 and US$5,861 at their respective maturities. Transaction costs of $715 were incurred in the three and nine-month periods ended December 31, 2024.

The Railcars Loan includes a prepayment option, in whole at any time, but not prior to the second anniversary, by paying a premium of 1% of the amount prepaid for each remaining year of the loan. The Railcars Loan is collateralized by all the financed railcars. The carrying value of the financed railcars was $65,856 as at December 31, 2025 (March 31, 2025: $68,109).

During the three and nine-month periods ended December 31, 2025, the Company repaid $1,012 (US$724) and $2,962 (US$2,137), respectively, resulting in a balance of $64,359 (US$46,957) as at December 31, 2025 (March 31, 2025: $70,579 (US$49,094)).

13. Provisions

	Note	Rehabilitation obligation	Compensation plans' obligation	Total
March 31, 2025		**89,711**	**54,319**	**144,030**
Additions to the obligation		**2,046**	**—**	**2,046**
Utilization		**—**	**(1,253)**	**(1,253)**
Accretion expense	**17**	**1,025**	**1,223**	**2,248**
Effect of change in discount rate		**(6,558)**	**(631)**	**(7,189)**
December 31, 2025		**86,224**	**53,658**	**139,882**
Less current portion		**—**	**(12,360)**	**(12,360)**
		86,224	**41,298**	**127,522**

	Rehabilitation obligation	Compensation plans' obligation	Total
March 31, 2024	84,593	—	84,593
Additions to the obligation	2,020	53,710	55,730
Utilization	—	(238)	(238)
Accretion expense	1,292	425	1,717
Effect of change in discount rate	1,806	422	2,228
March 31, 2025	89,711	54,319	144,030
Less current portion	—	(2,402)	(2,402)
	89,711	51,917	141,628

14. Share Capital and Reserves

a) Authorized

The Company's share capital consists of authorized:
- Unlimited number of ordinary shares, without par value; and
- Unlimited number of preferred shares, without par value, issuable in series.

b) Ordinary Shares

	Nine Months Ended December 31,	
	2025	2024
	(in thousands)	(in thousands)
Opening balance	**518,251**	518,071
Shares issued for exercise of warrants	**15,000**	—
Shares issued for exercise of options — incentive plan	**—**	150
Shares issued for release of performance share units — incentive plan	**—**	30
Ending balance	**533,251**	518,251

c) Dividends

The following table details the dividends declared on the Company's ordinary shares:

Results Period	Montréal Declaration Date	Payment Date	Amount per Share	Nine Months Ended December 31, 2025	2024
Final — Mar-25	May 29, 2025	July 10, 2025	0.10	**53,325**	—
Interim — Sep-25	October 29, 2025	November 27, 2025	0.10	**53,325**	—
Final — Mar-24	May 30, 2024	July 3, 2024	0.10	**—**	51,810
Interim — Sep-24	October 30, 2024	November 28, 2024	0.10	**—**	51,825
				106,650	103,635

d) Share-Based Payments

The Company has various share-based compensation plans for eligible employees and directors. The objective of the Omnibus incentive plan is to enhance the Company's ability to attract and retain talented employees and to provide the alignment of interests between such employees and the shareholders of the Company. Under the Omnibus incentive plan, the Company may grant stock option awards, restricted share unit ("RSU") awards, performance share unit ("PSU") awards and deferred share unit ("DSU") awards. If and when cash dividends are declared, the holders of RSUs, PSUs and DSUs are entitled to receive a dividend equivalent.

Stock option and RSU awards vest annually in three equal tranches from the date of grant. PSU awards vest i) at the end of three years from the date of grant or ii) according to the date of achievement, when the PSUs are specific to a project. Vesting is subject to key performance indicators established by the Board. DSU awards vest at the date of grant. The cash consideration for awards settled through cash payment is included in Accounts payable and other under Changes in non-cash operating working capital in the consolidated statements of cash flows.

As at December 31, 2025, the Company is authorized to issue 53,325,000 stock options and share rights (December 31, 2024: 51,825,000) equal to 10% (December 31, 2024: 10%) of the issued and outstanding ordinary shares for issuance under the Omnibus incentive plan.

The following table summarizes the share-based payment expense (recovery):

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
RSU	**2,805**	(489)	**4,725**	2,157
PSU	**3,259**	(47)	**5,655**	3,991
DSU	**681**	(548)	**666**	(39)
	6,745	(1,084)	**11,046**	6,109

For the nine-month period ended December 31, 2025, the amount recognized as share-based payment expense related to cash-settled awards was $11,046 (nine-month period ended December 31, 2024: share-based payment expense of $6,108 related to cash-settled awards and $1 related to equity-settled awards).

14. Share Capital and Reserves (continued)

d) Share-Based Payments (continued)

The following table summarizes the carrying amount of the Company's cash-settled share-based payment liability in the consolidated statements of financial position for PSUs, RSUs and DSUs.

	Note	As at December 31, 2025	As at March 31, 2025
Accounts payable and other	11	**9,036**	3,544
Other long-term liabilities		**13,928**	11,126
		22,964	14,670

e) Stock Options

As at December 31, 2025, the Company had no stock options outstanding (December 31, 2024: nil). During the nine-month period ended December 31, 2025, no activities occurred in connection with stock options (nine-month period ended December 31, 2024, exercise of 150,000 stock options at a weighted average share price, at the exercise date, of $5.79, equivalent ta a cash consideration of $750).

f) Restricted Share Units

The following table details the RSU activities of the share incentive plan:

	Nine Months Ended December 31, 2025		2024	
	Number of RSUs	Weighted Average Share Price	Number of RSUs	Weighted Average Share Price
	(in thousands)		(in thousands)	
Opening balance	**2,007**	**5.67**	1,510	5.62
Granted	**1,299**	**3.84**	763	5.94
Dividend equivalents	**129**	**4.36**	68	5.79
Settled through cash payment	**(467)**	**6.15**	(291)	6.16
Forfeited	**(249)**	**4.78**	(34)	5.43
Ending balance	**2,719**	**4.73**	2,016	5.67
Vested - end of the period	**738**	**5.34**	567	5.69

During the nine-month period ended December 31, 2025, 1,299,000 RSUs were granted to key management personnel (nine-month period ended December 31, 2024: 763,000 RSUs).

During the nine-month period ended December 31, 2025, 467,000 RSUs were settled in exchange for cash consideration based on a weighted average share price, at the settlement date, of $3.94 (nine-month period ended December 31, 2024: 291,000 RSUs based on a weighted average share price, at the settlement date, of $6.05).

14. Share Capital and Reserves (continued)

g) Performance Share Units

The Company assesses each reporting period if performance criteria of share-based units will be achieved in measuring the share-based payments. The actual share-based payment and the period over which the expense is being recognized may vary from the estimate.

The following table details the PSU activities of the share incentive plan:

	Nine Months Ended December 31,			
	2025		2024	
	Number of PSUs	Weighted Average Share Price	Number of PSUs	Weighted Average Share Price
	(in thousands)		(in thousands)	
Opening balance	**2,799**	**5.74**	2,212	5.74
Granted	**1,949**	**3.84**	1,145	5.94
Dividend equivalents	**189**	**4.37**	96	5.79
Settled through cash payment	**(485)**	**6.78**	(526)	6.22
Forfeited	**(379)**	**4.78**	(51)	5.42
Released through the issuance of ordinary shares	**—**	**—**	(30)	6.16
Withheld as payment of withholding taxes	**—**	**—**	(34)	6.16
Ending balance	**4,073**	**4.73**	2,812	5.74
Vested - end of the period	**—**	**—**	—	—

During the nine-month period ended December 31, 2025, 1,949,000 PSUs were granted to key management personnel (nine-month period ended December 31, 2024: 1,145,000 PSUs) and no PSUs were released through the issuance of ordinary shares (nine-month period ended December 31, 2024: 30,000 PSUs at a weighted average share price, at the release date, of $6.46 and related withholding taxes paid of $218 resulting in the Company not issuing an additional 34,000 PSUs).

During the nine-month period ended December 31, 2025, 485,000 PSUs were settled in exchange for cash consideration based on a weighted average share price, at the settlement date, of $3.84 (nine-month period ended December 31, 2024: 526,000 PSUs based on a weighted average share price, at the settlement date, of $6.13).

h) Deferred Share Units

The following table details the DSU activities of the share incentive plan:

	Nine Months Ended December 31,			
	2025		2024	
	Number of DSUs	Weighted Average Share Price	Number of DSUs	Weighted Average Share Price
	(in thousands)		(in thousands)	
Opening balance	**492**	**5.00**	336	4.72
Granted	**—**	**—**	60	6.41
Dividend equivalents	**23**	**4.56**	13	5.94
Ending balance	**515**	**4.98**	409	5.01
Vested - end of the period	**515**	**4.98**	409	5.01

During the nine-month period ended December 31, 2025, no DSUs were granted to key management personnel (nine-month period ended December 31, 2024: 60,000 DSUs).

i) Warrants

As at December 31, 2025, the Company had no warrants outstanding (December 31, 2024: 15,000,000 warrants outstanding and exercisable). During the nine-month period ended December 31, 2025, the 15,000,000 warrants were exercised at an exercise price of $2.45.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

15. Revenues

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Iron ore revenue	**467,936**	380,577	**1,336,470**	1,193,641
Provisional pricing adjustments	**4,373**	(17,407)	**18,756**	(12,407)
	472,309	363,170	**1,355,226**	1,181,234

Quarterly provisional pricing adjustments represent subsequent changes to revenue attributable to iron ore concentrate sold in prior quarters based on the final settlement price. Changes to previous periods sales that were subject to provisional pricing as at September 30, 2025, and for which the final price was determined during the current quarter, were recorded within Provisional pricing adjustments in the current period. Year-to-date provisional pricing adjustments represent the sum of the quarterly provisional pricing adjustments. Current period sales subject to provisional pricing as at December 31, 2025, were recorded within Iron ore revenue in the current period and the adjustment upon determining the final price will be recorded as Provisional pricing adjustments in the future periods.

During the three-month period ended December 31, 2025, a final price was established for the 2.5 million tonnes of iron ore that were subject to provisional pricing as at September 30, 2025, resulting in positive provisional pricing adjustments of $4,373 recorded as an increase of revenues. As at December 31, 2025, 2.5 million tonnes of iron ore sales remained subject to provisional pricing, with the final price to be determined in the subsequent reporting periods (December 31, 2024: 1.7 million tonnes).

16. Cost of Sales

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Mining and processing costs	**167,989**	174,048	**533,309**	531,394
Change in iron ore concentrate inventories	**16,462**	(1,348)	**71,411**	(15,170)
Land transportation and port handling	**103,261**	86,028	**290,318**	260,375
	287,712	258,728	**895,038**	776,599

For the three and nine-month periods ended December 31, 2025, expenses for defined contribution plans amounted to $4,354 and $12,878, of which $3,987 and $11,725, were recorded in Cost of sales, respectively (three and nine-month periods ended December 31, 2024: $4,024 and $12,820, including $3,623 and $11,275 in Cost of sales, respectively) and are presented in Mining and processing costs.

17. Net Finance Costs

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Interest expense on long-term debt	**9,776**	6,729	**26,709**	21,324
Amortization of transaction costs and accretion of long-term debt	**1,328**	1,146	**5,438**	3,498
Standby commitment fees on long-term debt	**754**	680	**2,159**	2,132
Interest expense on lease liabilities	**1,485**	1,074	**4,473**	3,082
Realized and unrealized foreign exchange loss (gain)	**(9,142)**	20,995	**(19,466)**	19,052
Amortization of deferred grant	**(306)**	(306)	**(919)**	(918)
Interest income	**(2,824)**	(1,389)	**(6,765)**	(8,615)
Accretion expense of provisions	**768**	319	**2,248**	965
Other finance costs	**262**	1,260	**611**	5,733
	2,101	30,508	**14,488**	46,253

During the development period of the DRPF Project, borrowing costs are capitalized. Refer to note 8 — Property, Plant and Equipment.

Amortization of transaction costs and accretion of long-term debt for the nine-month period ended December 31, 2025, include $1,908 of unamortized transaction costs at the Term Loan extinguishment date. Refer to note 12 — Long-Term Debt.

18. Other Income (Expenses)

		Three Months Ended December 31,		Nine Months Ended December 31,	
	Note	**2025**	2024	**2025**	2024
Rental income		**—**	111	**2,514**	111
Change in fair value of non-current investments	**20**	**(192)**	953	**(3,352)**	898
Change in fair value of embedded derivative asset	**20**	**(2,215)**	—	**(2,215)**	—
Net loss on non-financial assets		**(32)**	—	**(2,041)**	(130)
		(2,439)	1,064	**(5,094)**	879

19. Earnings per Share

Earnings per share amounts are calculated by dividing the net income by the weighted average number of shares outstanding during the period.

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Net income	**64,972**	1,741	**145,550**	102,905
	(in thousands)	(in thousands)	(in thousands)	(in thousands)
Weighted average number of common shares outstanding - Basic	**533,251**	518,251	**529,760**	518,147
Dilutive share options, warrants and equity settled awards	**1,253**	9,390	**2,760**	9,649
Weighted average number of outstanding shares - Diluted	**534,504**	527,641	**532,520**	527,796
	(in dollars)	(in dollars)	(in dollars)	(in dollars)
Basic earnings per share	**0.12**	0.00	**0.27**	0.20
Diluted earnings per share	**0.12**	0.00	**0.27**	0.19

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

20. Financial Instruments

a) Measurement Categories

Financial assets and financial liabilities have been classified into categories that determine their basis of measurement and, for items measured at fair value, whether changes in fair value are recognized in the profit or loss or in other comprehensive income. These categories are financial assets and financial liabilities at fair value through profit or loss ("FVTPL"), financial asset at fair value through other comprehensive income ("FVOCI") and financial assets and financial liabilities at amortized cost. The following tables show the carrying values and the fair value of assets and liabilities for each of these categories:

As at December 31, 2025		Financial Instruments at FVTPL	Financial Asset at FVOCI	Financial Instruments at Amortized Cost	Total Carrying Amount and Fair Value
Assets					
Current					
Cash and cash equivalents	Level 1	—	—	**245,092**	**245,092**
Trade receivables	Level 2	**188,097**	—	**22,983**	**211,080**
Other receivables (excluding sales tax and grant)	Level 2	—	**1,335**	**1,714**	**3,049**
		188,097	**1,335**	**269,789**	**459,221**
Non-current					
Equity investment in a publicly listed entity (included in non-current investments)	Level 1	**9**	—	—	**9**
Equity investment in a private entity (included in non-current investments)	Level 3	**12,721**	—	—	**12,721**
Other non-current financial assets	Level 1	—	—	**59,100**	**59,100**
Embedded derivative asset	Level 2	**9,639**	—	—	**9,639**
		210,466	**1,335**	**328,889**	**540,690**
Liabilities					
Current					
Accounts payable and other (excluding current portion of lease liabilities and cash-settled share-based payment liability)	Level 2	—	—	**231,768**	**231,768**
Current portion of long-term debt	Level 3	—	—	**40,204**	**40,204**
		—	—	**271,972**	**271,972**
Non-current					
Long-term debt	Level 3	—	—	**916,101**	**916,101**
		—	—	**1,188,073**	**1,188,073**

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

20. Financial Instruments (continued)

a) Measurement Categories (continued)

As at March 31, 2025		Financial Instruments at FVTPL	Financial Assets at Amortized Cost	Financial Liabilities at Amortized Cost	Total Carrying Amount and Fair Value
Assets					
Current					
Cash and cash equivalents	Level 1	—	117,451	—	117,451
Trade receivables	Level 2	119,345	26,112	—	145,457
Other receivables (excluding sales tax and grant)	Level 2	—	18,125	—	18,125
		119,345	161,688	—	281,033
Non-current					
Equity investment in a publicly listed entity (included in non-current investments)	Level 1	9	—	—	9
Equity investment in a private entity (included in non-current investments)	Level 3	15,384	—	—	15,384
Other non-current financial assets	Level 1	—	850	—	850
		134,738	162,538	—	297,276
Liabilities					
Current					
Accounts payable and other (excluding the current portion of lease liabilities and cash-settled share-based payment liability)	Level 2	—	—	272,400	272,400
Current portion of long-term debt	Level 3	—	—	40,725	40,725
		—	—	313,125	313,125
Non-current					
Long-term debt	Level 3	—	—	666,576	666,576
		—	—	979,701	979,701

Current financial assets and financial liabilities are valued at their carrying amounts, which are reasonable estimates of their fair value due to their near-term maturities; this includes cash and cash equivalents, short-term investments and restricted cash if any, other receivables, and accounts payable and other (excluding current portion of lease liabilities and cash-settled share-based payment liability). Long-term debt was accounted for at amortized cost using the effective interest method, and its fair value approximate its carrying value, given that it is subject to terms and conditions, including variable interest rates, similar to those available to the Company for instruments with comparable terms.

b) Fair Value Measurement Hierarchy

Subsequent to initial recognition, the Company uses a fair value hierarchy to categorize the inputs used to measure the financial instruments at fair value grouped into the following levels based on the degree to which the fair value is observable.

- Level 1: Inputs derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Inputs derived from other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices); and
- Level 3: Inputs that are not based on observable market data (unobservable inputs).

There were no transfers between Level 1, Level 2 and Level 3 during the three and nine-month periods ended December 31, 2025 (three and nine-month periods ended December 31, 2024: nil).

20. Financial Instruments (continued)

c) Financial Instruments Measured at FVTPL

Trade receivables

The trade receivables are classified as Level 2 in the fair value hierarchy. Their fair values are a recurring measurement. The measurement of the trade receivables is impacted by the Company's provisional pricing arrangements, where the final sale price is determined based on iron ore prices subsequent to the date of the sale. The Company initially recognizes sales trade receivables at the contracted provisional price on the shipment date and re-estimates the consideration to be received using forecast iron ore prices at the end of each reporting period. The impact of iron ore price movements until the final settlement is recorded as an adjustment to sales trade receivables.

Equity instruments publicly listed

Equity instruments publicly listed are classified as a Level 1 in the fair value hierarchy. Their fair values are a recurring measurement and are estimated using the closing share price observed on the relevant stock exchange. No fair value adjustment was recorded during the three and nine-month periods ended December 31, 2025 (three and nine-month periods ended December 31, 2024: nil).

Equity instruments in private entity

The Company holds equity instruments in a European-based private entity which collaborates with the Company in industrial trials related to cold pelletizing technologies. The fair value of the equity instruments is a recurring measurement and is classified as Level 3. The determination of fair value is conducted on a quarterly basis and it is based on the entity's financial performance from the latest financial statements as well as enterprise values used in financing, if any. The change in fair value also reflects the foreign exchange gains or losses.

During the three and nine-month periods ended December 31, 2025, the Company made an additional investment of $689 as part of a new financing round initiated during the previous quarter. As this investment was based at a reduced enterprise value, the Company recognized a $2,673 decrease in the fair value of the equity instrument during the three-month period ended September 30, 2025. During the three and nine-month periods ended December 31, 2025, the Company also recognized a decrease in the fair value of the equity instruments, amounting to $192 and $679, respectively, attributable to the changes in exchange rates (three and nine-month periods ended December 31, 2024: increase of $953 and $898, respectively). As at December 31, 2025, the equity instruments totalled $12,721 (March 31, 2025: $15,384).

Embedded derivative asset

The Senior Unsecured Notes issued in July 2025 include redemption options accounted for as a separate embedded derivative measured at FVTPL. The fair value of the embedded derivative asset was estimated at $11,854 at inception and was recorded in Other non-current assets in the consolidated statements of financial position with a corresponding adjustment to Long-term debt. The fair value of redemption options was categorized as Level 2 in the fair value hierarchy.

The fair value of the derivative asset was determined by using market data such as interest rate curves, volatility assumptions and credit spreads for similar instruments. The fair value of the derivative asset is a recurring measurement. During the three and nine-month periods ended December 31, 2025, the Company recognized a decrease in the fair value of the derivative asset amounting to $2,215. As at December 31, 2025, the derivative asset totalled $9,639.

d) Financial Asset Measured at FVOCI

Foreign exchange hedging derivative

In December 2025, the Company entered into a USD/NOK foreign exchange option to hedge the variability in cash flows arising from a highly probable NOK-denominated payment related to an acquisition project. The objective of the hedge is to reduce the volatility of future USD cash outflows and improve visibility over the expected settlement price of the contemplated acquisition. By paying a premium of US$1.9 million, the Company fixed a strike rate of 9.7878, until February 27, 2026, equivalent to a settlement price for the acquisition that cannot exceed US$299.3 million.

The foreign exchange option has been designated as a cash flow hedge, qualifying for hedge accounting. At inception, the fair value of the derivative asset was estimated at $2,604 and was recorded in Receivables in the consolidated statements of financial position with a corresponding entry to the premium payable included in Accounts payable and other. The fair value of the foreign exchange option was categorized as Level 2 in the fair value hierarchy.

The fair value of the foreign exchange option was determined by using mark-to-market valuation provided by the Company's banking counterparty, which used market-standard valuation techniques and observable market inputs. During the three-month period ended December 31, 2025, the Company recognized a $1,269 reduction in the fair value of the derivative asset, accounted for as a cost of hedging in Other comprehensive income (loss). As at December 31, 2025, the fair value of the foreign exchange option was $1,335.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

21. Joint Venture

Since September 29, 2025, the Company holds a 51% interest in the Kami Partnership, a joint venture currently evaluating the potential development of the Kami Project, designed to produce 9 million wet metric tonnes per year of direct reduction grade iron ore pellet feed above 67.5% Fe and which is located 21 kilometres southeast of Bloom Lake, in Canada. Refer to note 3 — Kami Iron Mine Partnership.

The Company's interest in the Kami Partnership is accounted for using the equity method in the consolidated financial statements.

This summarized financial information represents the joint venture's financial statements prepared in accordance with IFRS under the Company's accounting policies:

	As at December 31, 2025
Current assets	13,011
Non-current assets	239,426
Total assets	**252,437**
Current liabilities	4,663
Non-current liabilities	58,266
Total liabilities	**62,929**
Net assets	**189,508**
Assets above include:	
Cash and cash equivalents	11,110
Non-current restricted cash	60,460

	Three Months Ended December 31, 2025	Nine Months Ended December 31, 2025
Depreciation	(10)	(10)
General and administrative expenses	(1,859)	(1,859)
Innovation and growth initiatives	(152)	(152)
Operating expenses	**(2,021)**	**(2,021)**
Net finance income	55	55
Net loss	**(1,966)**	**(1,966)**
Champion's share of loss	**(1,003)**	**(1,003)**

Reconciliation of the above amounts with the carrying amount of the Company's investment recognized in the consolidated statements of financial position is presented below:

	As at December 31, 2025
Champion's interest	51 %
Joint venture's net assets (100%)	189,508
Champion's proportionate ownership	96,649
Fair value adjustment recognized in the joint venture	(95,278)
Contribution note payable	68,600
	69,971
Transaction costs incurred	1,437
Carrying value of Champion's investment in a joint venture	**71,408**

The joint venture does not have any future minimum payments of commitments as at December 31, 2025.

The Kami Partnership will be subject to the payment of a gross sales royalty on iron ore concentrate, refined copper, fine gold bullion, silver bullion, and other refined products; and an education and training fund for local communities.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

22. Related Parties

Joint venture

Transactions and balances with the joint venture, accounted as per the equity method, are summarized below:

	Notes	On September 29, 2025
Contributed net assets		
Current assets		313
Non-current assets (i)		78,868
Current liabilities		(3,175)
Non-current liabilities		(28)
		75,978
Cash received (feasibility study repayment)	4	(15,630)
Investment received	3	60,348

(i) Non-current assets include $78,705 of exploration and evaluation assets contributed to the Kami Partnership. Refer to note 9 — Exploration and Evaluation Assets.

During the three and nine-month periods ended December 31, 2025, Champion invoiced management fees and other services to the Kami Partnership totalling $2,082.

	Notes	As at December 31, 2025
Investment in a joint venture	21	71,408
Joint venture's contribution note	10	58,246
Other receivables (from a joint venture)		685

Key management personnel

No significant changes occurred in connection with key management personnel during the three and nine-month periods ended December 31, 2025.

23. Commitments and Contingencies

The Company's future minimum payments of commitments as at December 31, 2025 are as follows:

	Less than a year	1 to 5 years	More than 5 years	Total
Impact and Benefits Agreement with the Innu community	7,592	32,612	99,427	139,631
Take-or-pay fees related to the Port Agreement	8,165	35,040	82,999	126,204
Capital expenditure obligations	26,931	—	—	26,931
Other obligations	62,374	2,564	150	65,088
	105,062	70,216	182,576	357,854

The Company has obligations for services related to fixed charges for the use of infrastructure over a defined contractual period of time. Such service commitments are excluded from the above figure as the services are expected to be used by the Company. To the extent that this changes, the commitment amount may change.

On December 21, 2025, the Company entered into a transaction agreement with Rana Gruber ASA ("Rana Gruber"), a leading Norwegian producer of high-grade iron ore, on terms of a conditional recommended voluntary cash tender offer to acquire all of the issued and outstanding shares of Rana Gruber at a price of NOK 79 per share, representing an implied total equity value of approximately NOK 2,930 million (the "Rana Gruber Transaction"). To finance the Rana Gruber Transaction, the Company received financial support from Caisse de dépôt et placement du Québec, who has agreed to participate in a US$100 million equity private placement of subscription receipts by the Company, and from the Scotiabank, who has provided a binding commitment for a new term loan of US$150 million. The completion of the Rana Gruber Transaction is subject to customary conditions, including minimum acceptance thresholds (including the acquisition of more than 90% of the shares and voting rights of Rana Gruber), and other closing conditions.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

23. Commitments and Contingencies (continued)

In September 2025, the Company and the Partners entered into a definitive partnership agreement as outlined in note 3 — Kami Iron Mine Partnership, as a result of which the Partners made initial cash contributions in the Kami Partnership and committed to further contribute $176,400. Subsequent cash contributions of the Partners are subject to the completion of a definitive feasibility study, Champion and the Partners proceeding with positive interim investment elections to pursue work towards a final investment decision, as well as other customary closing conditions. Until a final investment decision is made, the Partners have different options to exit the Kami Partnership by requiring Champion to acquire their interests. The Partners are expected to make further contributions on a pro-rata basis for expenses necessary to advance the Kami Project towards a potential interim investment decision and, ultimately, a potential final investment decision.

Contingent upon the Kami Project advancing to commercial production, the Company will be subject to a fixed production payment on future tonnes sold. The Company is also subject to limited production payments on its Consolidated Fire Lake North, Lac Lamêlée, Moiré Lake, O'Keefe-Purdy and Harvey-Tuttle properties.

24. Financial Information Included in the Consolidated Statements of Cash Flows

a) Changes in non-cash operating working capital

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Receivables	**(33,947)**	(7,703)	**(50,983)**	(76,329)
Prepaid expenses and advances	**14,743**	2,474	**11,527**	(7,290)
Inventories	**4,537**	(16,785)	**61,083**	(22,983)
Advance payments	**1,235**	3,900	**7,308**	15,413
Accounts payable and other	**(33,104)**	(61,675)	**(55,998)**	15,261
Income and mining taxes receivable or payable	**(8,124)**	15,671	**(26,877)**	(42,228)
Other long-term liabilities	**136**	(93)	**(3,245)**	(6,487)
	(54,524)	(64,211)	**(57,185)**	(124,643)

b) Reconciliation of additions presented in the property, plant and equipment schedule to the net cash flows used in investing activities

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Additions of property, plant and equipment as per note 8	**95,662**	249,675	**360,349**	548,510
Additions of right-of-use assets	**(810)**	(19,616)	**(34,779)**	(21,670)
Depreciation of property, plant and equipment allocated to stripping activity asset	**(1,039)**	(90)	**(4,519)**	(1,345)
Non-cash increase of the asset related to provisions	**(859)**	(47,520)	**(2,046)**	(48,166)
Government grant recognized	**1,551**	—	**2,158**	—
Government grant received	**(405)**	—	**(607)**	—
Non-cash capitalization of borrowing costs	**(6,979)**	(180)	**(14,861)**	(417)
Net cash flows used in investing activities - Purchase of property, plant and equipment	**87,121**	182,269	**305,695**	476,912

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

24. Financial Information Included in the Consolidated Statements of Cash Flows (continued)

c) Reconciliation of depreciation presented in the property, plant and equipment schedule to the consolidated statements of income

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Depreciation of property, plant and equipment as per note 8	**45,527**	39,886	**126,889**	114,402
Depreciation of property, plant and equipment allocated to stripping activity asset	**(1,039)**	(90)	**(4,519)**	(1,345)
Depreciation of intangible assets	**316**	359	**1,811**	1,070
Net effect of depreciation of property, plant and equipment allocated to inventory	**47**	(3,794)	**12,574**	(6,969)
Depreciation as per consolidated statements of income	**44,851**	36,361	**136,755**	107,158

d) Changes in liabilities arising from financing activities

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Opening balance - Long-Term Debt	**977,569**	520,154	**707,301**	539,428
Cash from (used in) financing activities				
Issuance	**—**	174,874	**765,600**	174,874
Repayment	**(8,490)**	(13,517)	**(491,952)**	(32,516)
New transaction costs	**—**	(715)	**(14,329)**	(1,029)
Non-cash changes				
Embedded derivative recognition	**—**	—	**11,854**	—
Foreign exchange movement	**(13,236)**	30,978	**(26,363)**	29,496
Amortization of transaction costs and accretion	**462**	792	**4,194**	2,313
Ending balance - Long-Term Debt	**956,305**	712,566	**956,305**	712,566

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2025	2024	**2025**	2024
Opening balance - Lease Liabilities	**109,268**	74,389	**92,335**	76,978
Cash from (used in) financing activities				
Capital payments	**(6,048)**	(3,536)	**(16,527)**	(9,117)
Interest expense	**1,485**	1,074	**4,473**	3,082
Non-cash changes				
Foreign exchange movement	**(1,204)**	4,172	**(3,502)**	3,935
New lease liabilities (i)	**810**	19,616	**31,184**	21,670
Lease modification	**—**	—	**(3,652)**	(833)
Ending balance - Lease Liabilities	**104,311**	95,715	**104,311**	95,715

(i) New lease liabilities for the nine-month period ended December 31, 2025, differ from the additions of right-of-use assets presented in note 8 — Property, Plant and Equipment, as they excluded $3,595 of deposits paid in advance to secure the delivery of equipment.

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

25. Segmented Information

The Company is conducting mining operations and exploration and evaluation activities in Canada. The operating segments reflect the management structure of the Company and are consistent with the internal reporting reviewed by the Company's chief operating decision-maker to assess the business performance and make strategic decisions. The Company evaluates the performance of its operating segments primarily based on segment operating income, as defined below. The Bloom Lake mine site, which is comprised of two facilities in operation, was identified as a segment, namely Iron Ore Concentrate. Exploration and Evaluation and Corporate were identified as separate segments due to their specific nature.

Three Months Ended December 31, 2025	Iron Ore Concentrate	Exploration and Evaluation	Corporate	Total
Revenues	**472,309**	**—**	**—**	**472,309**
Cost of sales	**(287,712)**	**—**	**—**	**(287,712)**
Depreciation	**(44,293)**	**(54)**	**(504)**	**(44,851)**
Gross profit (loss)	**140,304**	**(54)**	**(504)**	**139,746**
Share-based payments	**—**	**—**	**(6,745)**	**(6,745)**
General and administrative expenses	**—**	**—**	**(14,744)**	**(14,744)**
Sustainability and other community expenses	**(2,100)**	**—**	**(2,654)**	**(4,754)**
Innovation and growth initiatives	**—**	**—**	**(2,504)**	**(2,504)**
Operating income (loss)	**138,204**	**(54)**	**(27,151)**	**110,999**
Net finance costs and other expenses	**—**	**—**	**(4,540)**	**(4,540)**
Share of loss of a joint venture	**—**	**—**	**(1,003)**	**(1,003)**
Tax expenses	**—**	**—**	**(40,484)**	**(40,484)**
Net income	**138,204**	**(54)**	**(73,178)**	**64,972**
Segmented total assets	**3,127,551**	**100,297**	**201,261**	**3,429,109**
Segmented total liabilities	**(1,096,663)**	**—**	**(822,627)**	**(1,919,290)**
Segmented property, plant and equipment	**2,253,869**	**3,202**	**8,162**	**2,265,233**

Three Months Ended December 31, 2024	Iron Ore Concentrate	Exploration and Evaluation	Corporate	Total
Revenues	363,170	—	—	363,170
Cost of sales	(258,728)	—	—	(258,728)
Depreciation	(35,762)	(31)	(568)	(36,361)
Gross profit (loss)	68,680	(31)	(568)	68,081
Share-based payments	—	—	1,084	1,084
General and administrative expenses	—	—	(11,813)	(11,813)
Sustainability and other community expenses	(2,197)	—	(2,183)	(4,380)
Innovation and growth initiatives	—	—	(2,181)	(2,181)
Operating income (loss)	66,483	(31)	(15,661)	50,791
Net finance costs and other income	—	—	(29,444)	(29,444)
Tax expenses	—	—	(19,606)	(19,606)
Net income	66,483	(31)	(64,711)	1,741
Segmented total assets	2,764,616	144,151	42,434	2,951,201
Segmented total liabilities	(1,527,311)	—	(27,630)	(1,554,941)
Segmented property, plant and equipment	1,965,672	2,027	9,558	1,977,257

(Expressed in thousands of Canadian dollars, except where otherwise indicated - unaudited)

25. Segmented Information (continued)

Nine Months Ended December 31, 2025	Iron Ore Concentrate	Exploration and Evaluation	Corporate	Total
Revenues	**1,355,226**	**—**	**—**	**1,355,226**
Cost of sales	**(895,038)**	**—**	**—**	**(895,038)**
Depreciation	**(134,978)**	**(142)**	**(1,635)**	**(136,755)**
Gross profit (loss)	**325,210**	**(142)**	**(1,635)**	**323,433**
Share-based payments	**—**	**—**	**(11,046)**	**(11,046)**
General and administrative expenses	**—**	**—**	**(37,219)**	**(37,219)**
Sustainability and other community expenses	**(6,109)**	**—**	**(8,115)**	**(14,224)**
Innovation and growth initiative expenses	**—**	**—**	**(6,618)**	**(6,618)**
Operating income (loss)	**319,101**	**(142)**	**(64,633)**	**254,326**
Net finance costs and other expenses	**—**	**—**	**(19,582)**	**(19,582)**
Share of loss of a joint venture	**—**	**—**	**(1,003)**	**(1,003)**
Tax expenses	**—**	**—**	**(88,191)**	**(88,191)**
Net income	**319,101**	**(142)**	**(173,409)**	**145,550**
Segmented total assets	**3,127,551**	**100,297**	**201,261**	**3,429,109**
Segmented total liabilities	**(1,096,663)**	**—**	**(822,627)**	**(1,919,290)**
Segmented property, plant and equipment	**2,253,869**	**3,202**	**8,162**	**2,265,233**

Nine Months Ended December 31, 2024	Iron Ore Concentrate	Exploration and Evaluation	Corporate	Total
Revenues	1,181,234	—	—	1,181,234
Cost of sales	(776,599)	—	—	(776,599)
Depreciation	(105,528)	(93)	(1,537)	(107,158)
Gross profit (loss)	299,107	(93)	(1,537)	297,477
Share-based payments	—	—	(6,109)	(6,109)
General and administrative expenses	—	—	(36,277)	(36,277)
Sustainability and other community expenses	(5,729)	—	(7,861)	(13,590)
Innovation and growth initiative expenses	—	—	(5,626)	(5,626)
Operating income (loss)	293,378	(93)	(57,410)	235,875
Net finance costs and other income	—	—	(45,374)	(45,374)
Tax expenses	—	—	(87,596)	(87,596)
Net income	293,378	(93)	(190,380)	102,905
Segmented total assets	2,764,616	144,151	42,434	2,951,201
Segmented total liabilities	(1,527,311)	—	(27,630)	(1,554,941)
Segmented property, plant and equipment	1,965,672	2,027	9,558	1,977,257