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ASX Announcement

20 October 2025

Investor Webinar Invitation to Shareholders

Cobalt Blue Holdings Limited (ASX: COB) is pleased to announce a live online webinar with CEO Dr Andrew Tong and Investor Relations & Commercial Manager Mr Joel Crane.

TOPIC: **Reshaping the Cobalt Supply Chain**

When: Thursday 23 October2025
Time: 2.00 pm AEST (Sydney, Melbourne, Canberra)
Format: Presentation update followed by Q&A
Duration: 45 minutes

To register for this free webinar, follow the link here.

After registering, you will receive a confirmation email containing information about joining the webinar.

For enquiries, please email joel.crane@cobaltblueholdings.com

Questions may be submitted ahead of time at registration or during the event using the webinar software.

The Webinar Presentation is included below.

This announcement has been authorised for release by the Company's board of directors.

Dr Andrew Tong
Chief Executive Officer
(02) 8287 0660

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CobaltBlue

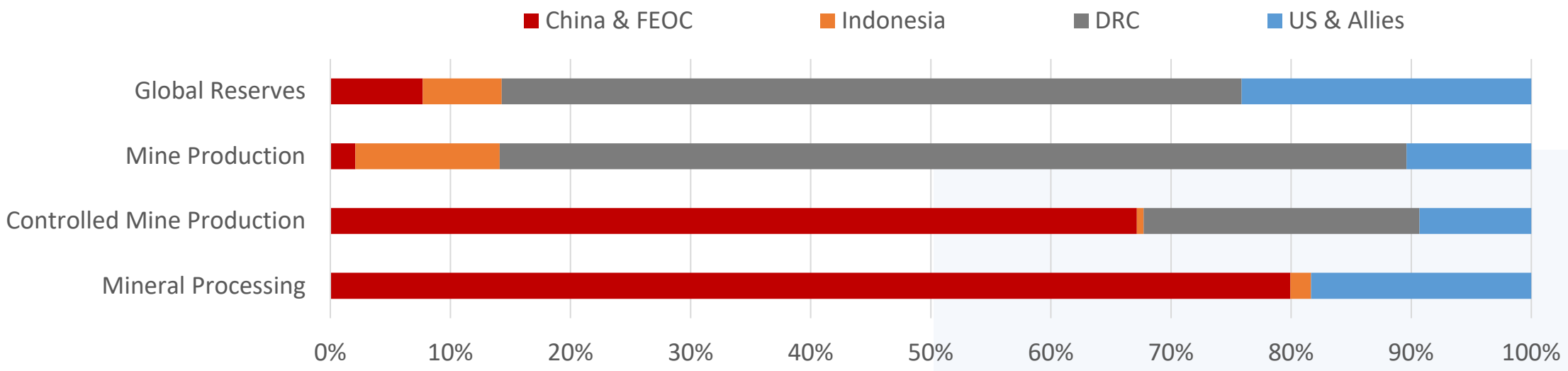
Reshaping the Cobalt Supply Chain

October 2025

Cobalt market is highly concentrated

- Markets face a constrained set of options for securing cobalt supplies
- Foreign Entities of Concern (FEOC) control ~70% of mined output, ~80% of refined production
- Availability of non-FEOC refined products is limited due to supply chain integration

Cobalt is largely controlled by China



Source: USGS, Benchmark Mineral Intelligence, Cobalt Blue Holdings Limited

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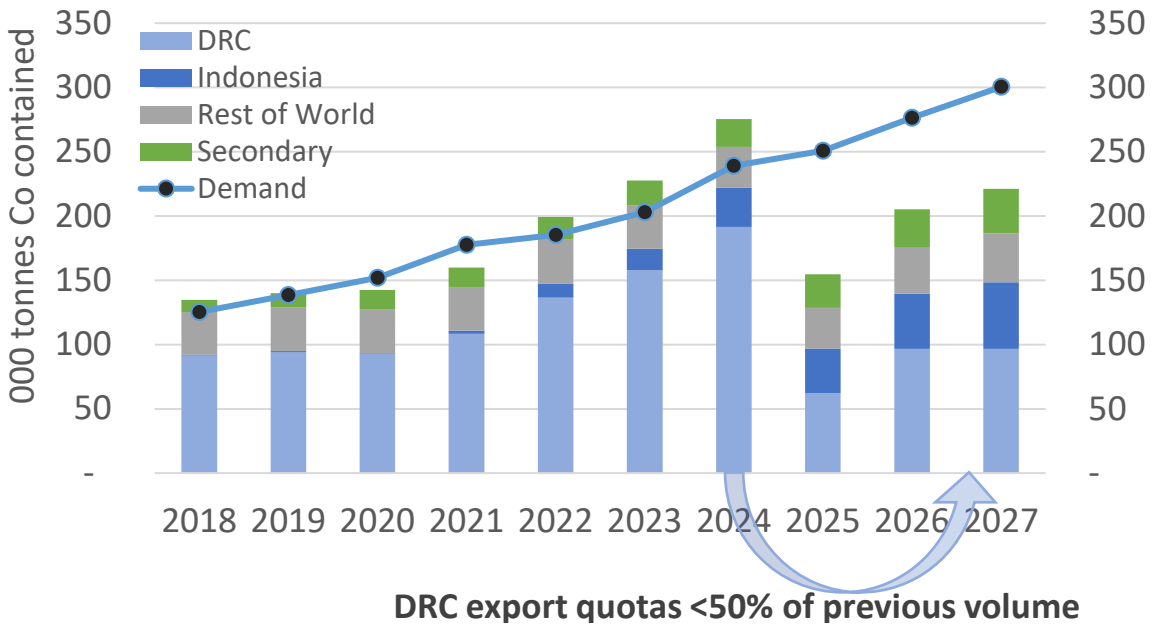
Cobalt market in a structural shift

- The DRC 2025 export ban and 2026/2027 export quota system is rebalancing the market after +3 years of predatory oversupply
- Demand for cobalt from the battery and industrial sectors will grow +5% through 2030
- Prices are rapidly reverting toward long-term averages (50yr avg =$27/lb)

Global Cobalt Supply/Demand post DRC export quota policy



The cobalt price is at a 3-year high, and rising

Source: Benchmark Minerals Intelligence, Fastmarkets, Cobalt Blue Holdings Limited

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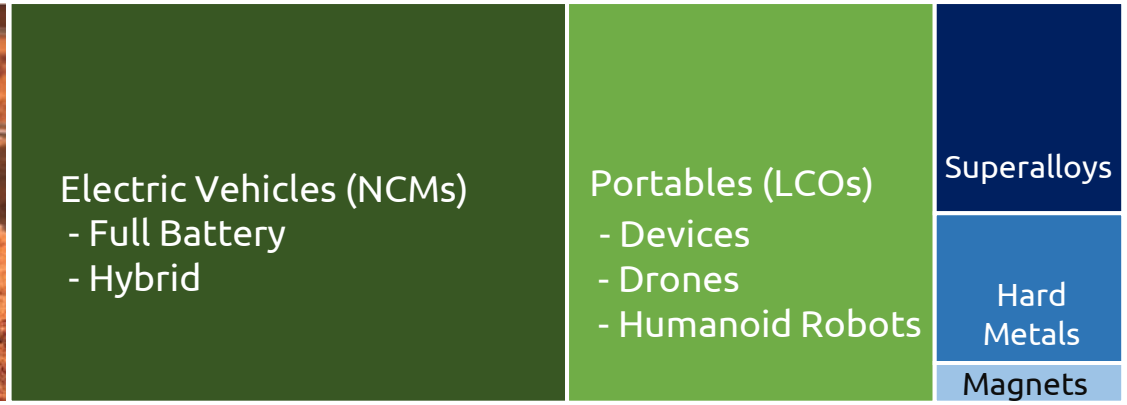
Cobalt is required for modern defence systems

In 2025, for the first time, all 32 NATO member countries are projected to meet or exceed the target of spending 2% of GDP on defence

- Temperature resistant superalloys for jet engines
- Armour piercing alloys (2-4% cobalt)
- Precision-guided munitions
- Magnets for stealth technology and communications (SmCo)
- Wearable electronics and drones (LCO batteries)

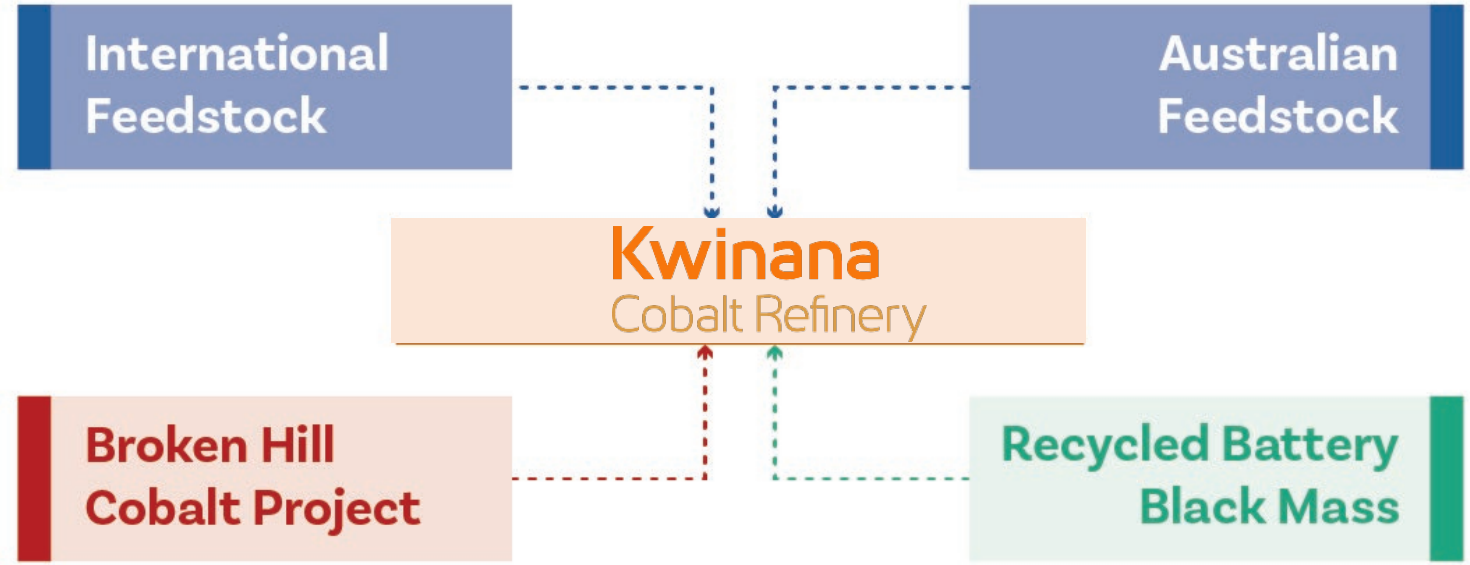
Critical for technical applications and supply chain vulnerability



2025 Batteries 83% **2025 Industrial 17%**

Source: Benchmark Mineral Intelligence, Project Blue, Cobalt Blue Holdings Limited

Meeting today's market gap and de-risking future mine development



We aim to build a secure cobalt supply chain by developing mid-stream processing of intermediates & black mass

Source: Cobalt Blue Holdings Limited

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Kwinana Cobalt Refinery

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Speed to market

- Targeting ~10% of non-FEOC cobalt supply chain
- Producing cobalt metal & sulphate
- First operations within 18-24 months

Investment ready

- ✓ Project partner: Iwatani 30% / 70% COB*
- ✓ FS completed in 2024
- ✓ Flowsheet fully piloted, samples available
- ✓ Engineering (together with Tetra Tech) ~90% complete
- ✓ Glencore feedstock contract executed
- ✓ Works permitting granted

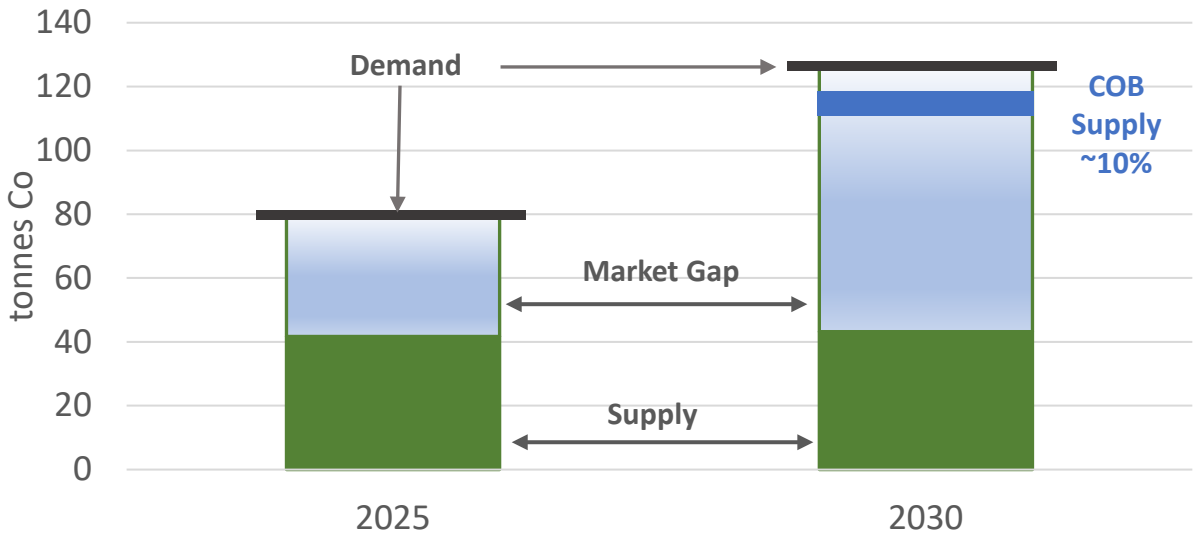
Next 3 months

- ❑ Conversion of offtake LOIs (USA, Japan, France)
- ❑ Project finance

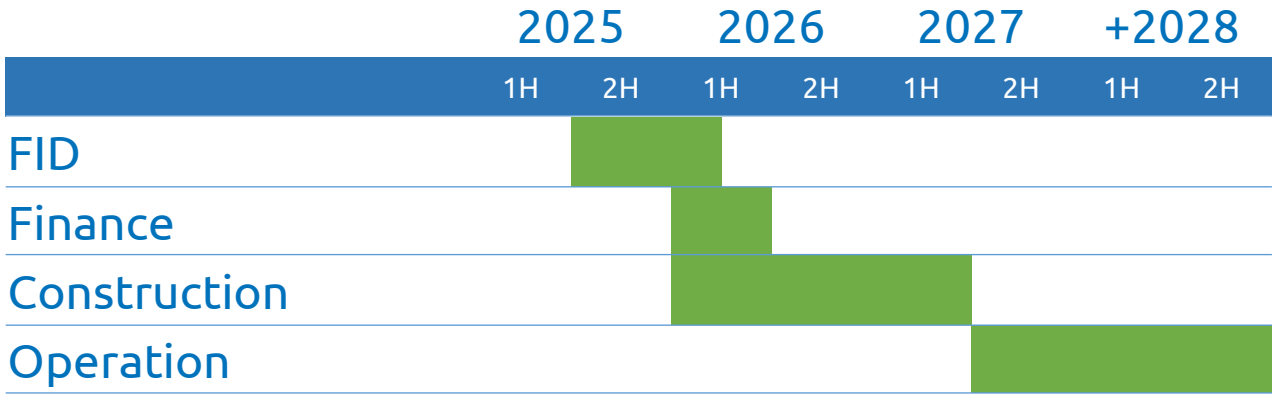
** Subject to final agreement*

Source: Cobalt Blue Holdings Limited

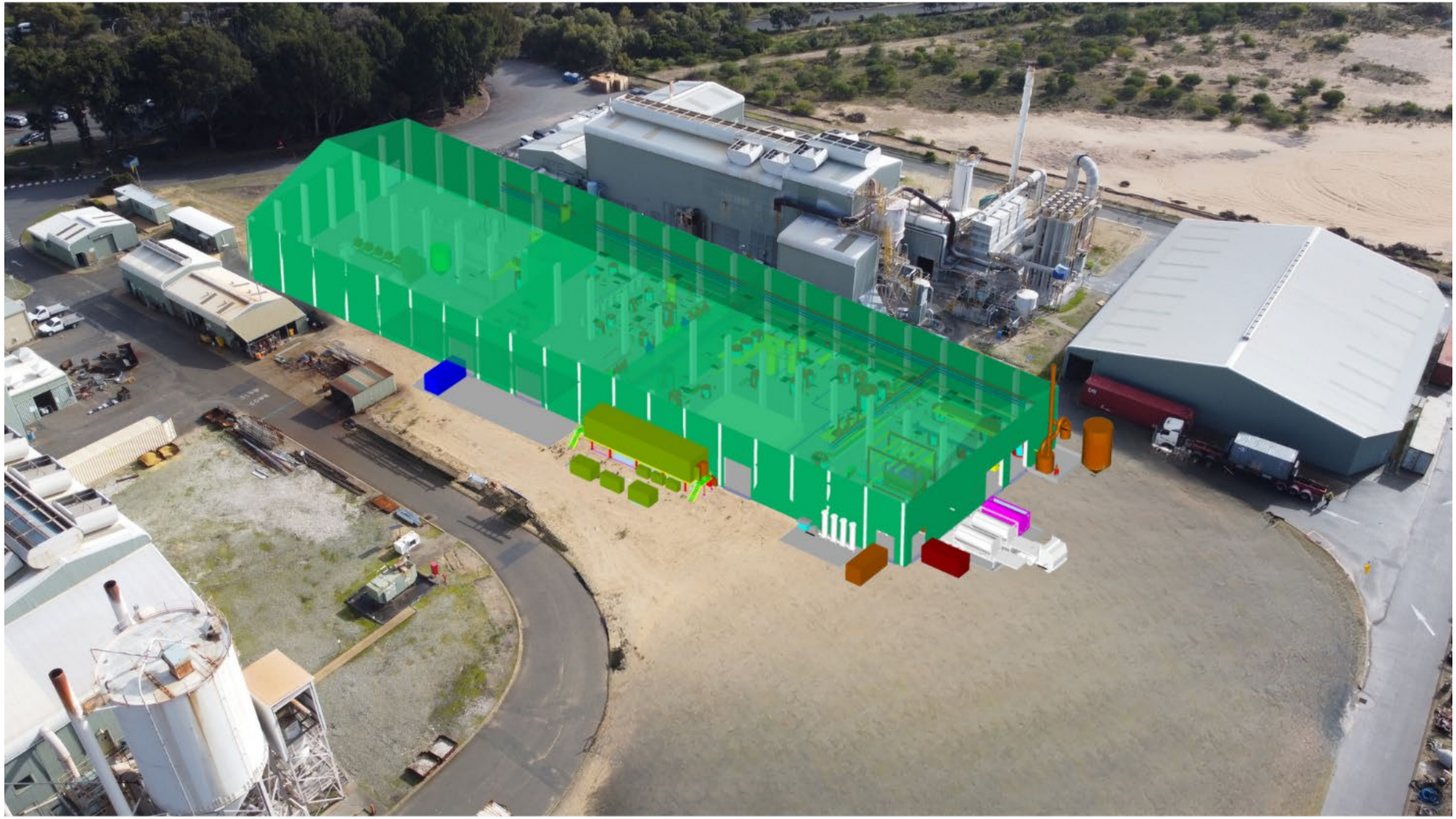
Non-FEOC Demand and Supply



Project Timeline



Australia's first cobalt sulphate refinery



Source: Cobalt Blue Holdings Limited

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Broken Hill Technology Centre

COB has invested over A$15m in developing a facility that has successfully demonstrated all stages of our minerals processing technology.

- ✓ Currently producing cobalt metal and cobalt sulphate
- ✓ Supports ongoing R&D activities and contract testwork
- ✓ Opportunity to commercially treat domestic black mass into Co, Ni, Mn, Li, graphite products:
  - Commercial relationships with Australia's largest black mass producers (e.g. EcoCycle)
  - Contribute to the circular economy
  - Permitting in place

Source: Cobalt Blue Holdings Limited

Broken Hill
Cobalt Project

One of the world's largest undeveloped cobalt resources, set to become a generational operation at the heart of Australia's rise as a critical minerals superpower.

- ✓ 100% owned
- ✓ Federal '<u>Major Project Status</u>' renewed (Jul 25)
- ✓ Completed successful flowsheet demonstration
- ✓ Cobalt & Nickel MHP & Elemental Sulphur
- ✓ Key part of the COB integrated mine to market strategy
- ✓ Ongoing studies to optimise capex and opex

Mineral Resource:

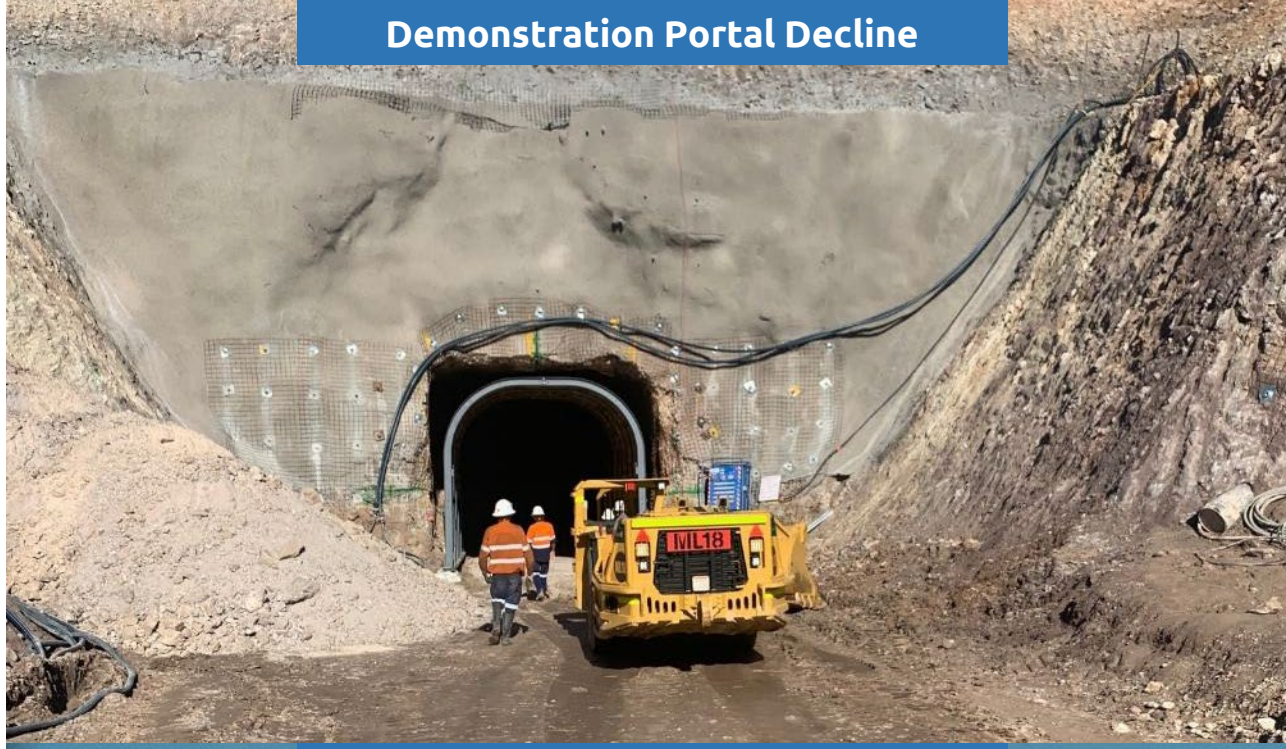
126.5 Mt at 867 ppm CoEq 690 ppm Co, 7.5% S and 134 ppm Ni) *

87 kt contained Co, 9,510 kt S & 17 kt Ni (at a 275 ppm CoEq cut-off)*

**A complete summary of the Mineral Resource estimate by classification is provided at slide 12.*

Source: Cobalt Blue Holdings Limited

Demonstration Portal Decline



Demonstration Concentration Circuit

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Compliance Statements

Information included in this presentation is, in part, extracted from reports available via https://www.cobaltblueholdings.com
Statements.

The Company confirms that it is not aware of any new information or data that materially affects the information included in the original market announcements. In the case of Mineral Resources, all material assumptions and technical parameters underpinning the estimates continue to apply and have not materially changed, and the form and context in which the Competent Person's findings are presented have not been materially modified. The Company further confirms that it is not aware of any new information or data that materially affects production target information or the forecast financial information derived therefrom included in the original announcements, and that all material assumptions underpinning those production targets and forecast financial information continue to apply and have not materially changed.

Slide 6: Financial metrics for the Kwinana Cobalt Refinery were set out in an ASX Announcement released on 9 October 2024 entitled Kwinana Cobalt Refinery Update.

Slide 9: The information related to the Mineral Resource estimate is extracted from the report titled 'BHCP Resource Update' issued on 30 November 2023. The Mineral Resource has been reported at a cut-off of 275 ppm cobalt equivalent based on an assessment of material that has reasonable prospects of eventual economic extraction. In addition to cobalt, the cut-off grade incorporates revenue streams from elemental sulphur and nickel; by-products of the processing pathway defined in the 2018 PFS and subsequent 2020 Project Update. The cobalt equivalent grade has been derived from the following calculation; CoEq ppm = Co ppm + (S ppm × (S price / Co price) × (S recovery / Co recovery)) + (Ni ppm × (Ni price / Co price) × (Ni recovery / Co recovery)). This equates to CoEq = Co + S % × 18.1398 + Ni ppm × 0.3043. The parameters used for this calculation are listed to the right.

A complete summary of the Mineral Resource by classification is provided on Slide 12.

Assumption	Input
Cobalt Price	US$60,186/t (AU$85,980)
Sulphur Price	US$145/t (AU$207)
Nickel Price	US$18,317/t (AU$26,167)
Cobalt Recovery	85%
Sulphur Recovery	64%
Nickel Recovery	85%
Exchange rate (A$ to US$)	0.70

Source: Cobalt Blue Holdings Limited

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Source: Cobalt Blue Holdings Limited

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Compliance Statements

The Mineral Resource estimate for the BHCP deposits (at a 275 ppm CoEq cut-off) detailed by Mineral Resource classification. Note minor rounding errors may have occurred in compilation of this table.

Classification	**Tonnes** (Mt)	**CoEq** (ppm)	**Co** (ppm)	**S** (%)	**Ni** (ppm)	**Contained Co** (kt)	**Contained S** (kt)	**Contained Ni** (kt)
Pyrite Hill								
Measured	18.0	1,273	1,020	10.8	189	18.3	1,935	3.4
Indicated	8.7	889	703	8.0	137	6.1	693	1.2
Inferred	7.2	1,188	946	10.3	181	6.8	742	1.3
Total	33.9	1,156	923	9.9	174	31.3	3,371	5.9
Big Hill								
Measured	5.7	735	592	6.0	110	3.4	342	0.6
Indicated	10.1	745	599	6.0	120	6.0	609	1.2
Inferred	2.8	750	596	6.4	123	1.7	181	0.3
Total	18.6	742	596	6.1	118	11.1	1,131	2.2
Railway								
Measured	–	–	–	–	–	–	–	–
Indicated	41.1	809	643	7.1	125	26.4	2,915	5.1
Inferred	33	713	563	6.4	115	18.5	2,093	3.8
Total	74.1	766	607	6.8	121	45.0	5,008	8.9
Total								
Measured	23.7	1,143	917	9.6	170	21.7	2,277	4.0
Indicated	59.9	810	644	7.0	126	38.6	4,217	7.6
Inferred	43.0	795	629	7.0	127	27.0	3,016	5.4
Total	126.5	867	690	7.5	134	87.3	9,510	17.0

Source: Cobalt Blue Holdings Limited