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**Bubblegum** 1 Wick Candle

SOY STORIES

Raspberry & Rosewater

SOY STORIES

Coconut & Lime 1 Wick Candle



SOY STORIES

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SC

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Peach & Black Tea 1 Wick Candle

SOY STORIES

Fresh Coffee

SOY STORIES



& Lemonade

1 Wick Candle

# Notice of Annual General Meeting

Notice is given that the 2025 Annual General Meeting (**AGM** or **meeting**) of Dusk Group Limited (**dusk** or the **Company**) will be held in Room 7 on Level 1 at the Hilton Hotel, 488 George Street, Sydney at 10.30am (AEDT) on Friday, 24 October 2025.

Shareholders should monitor the Company's website and ASX announcements where updates will be provided if it becomes necessary or appropriate to make alternative arrangements for the holding or conduct of the AGM.



1 Wick Candle



# Agenda items

### FINANCIAL REPORT, DIRECTORS' REPORT AND AUDITOR'S REPORT

To receive and consider the financial report, directors' report and auditor's report for the Company and its controlled entities for the year ended 29 June 2025.

### **RE-ELECTION OF DIRECTORS** 2

To consider and, if thought fit, pass the following resolution as an ordinary resolution:

That Katherine Ostin, being eligible, be re-elected as a Director of the Company.

### 3 ADOPTION OF REMUNERATION REPORT

To consider and, if thought fit, pass the following resolution as an advisory resolution:

That the Remuneration Report for the year ended 29 June 2025 be adopted.

Note: The vote on this resolution is advisory only and does not bind the Directors or the Company. A voting exclusion statement applies to this resolution (see section 2 of the notes relating to voting).

### ISSUE OF PERFORMANCE RIGHTS TO CHIEF EXECUTIVE OFFICER AND MANAGING DIRECTOR

To consider and, if thought fit, pass the following resolution as an ordinary resolution:

That approval is given for the purposes of ASX Listing Rule 10.14 and for all other purposes, for the grant of performance rights to the Chief Executive Officer and Managing Director, Vlad Yakubson, on the terms set out in the Explanatory Memorandum.

Note: A voting exclusion statement applies to this resolution (see section 2 of the notes relating to voting).

The notes relating to voting and the Explanatory Memorandum form part of this Notice of Meeting.

By Order of the Board

Gordon Squire

Chief Financial Officer and Company Secretary

24 September 2025

# or personal use only

# Notes relating to voting

### ENTITLEMENT TO VOTE

In accordance with Regulation 7.11.37 of the Corporations Regulations 2001 (Cth), the Board has determined that persons who are registered holders of shares in the Company as at 7.00pm (AEDT) on Wednesday, 22 October 2025 will be entitled to attend and vote at the AGM as a shareholder. Share transfers registered after that time will be disregarded in determining entitlements to attend and vote at the meeting.

If more than one joint holder of shares is present at the AGM (whether personally, by proxy or by attorney or by representative) and tenders a vote, only the vote of the joint holder whose name appears first on the register will be counted.

All items of business set out in the Notice of Meeting will be decided by way of a poll. On a poll, shareholders have one vote for every fully paid ordinary share held (subject to the restrictions on voting referred to below).

### **VOTING EXCLUSIONS**

### Resolution 3

The Company will disregard any votes cast on resolution 3:

- by or on behalf of a member of the Company's key management personnel (KMP) whose remuneration details are included in the Company's Remuneration Report for the year ended 29 June 2025 or their closely related parties, regardless of the capacity in which the vote is cast; or
- as a proxy by a person who is a member of the Company's KMP at the date of the meeting or their closely related

unless the vote is cast as proxy for a person entitled to vote on

- in accordance with a direction as to how to vote in the proxy
- by the Chair of the meeting pursuant to an express authorisation to exercise the proxy even though resolution 3 is connected with the remuneration of the Company's KMP.

### Resolution 4

The Company will disregard any votes cast on resolution 4:

- in favour of the resolution by or on behalf of Vlad Yakubson or his associates, regardless of the capacity in which the vote is cast; or
- as a proxy by a person who is a member of the Company's KMP on the date of the meeting or their closely related parties.

unless the vote is cast on resolution 4:

- as proxy or attorney for a person entitled to vote on the resolution in accordance with a direction given to the proxy or attorney to vote on the resolution in that way; or
- by the Chair of the meeting a proxy for a person entitled to vote on the resolution, in accordance with an express authorisation to exercise the proxy as the Chair decides; or

- by a holder acting solely in a nominee, trustee, custodial or other fiduciary capacity on behalf of a beneficiary provided the following conditions are met:
  - the beneficiary provides written confirmation to the holder that the beneficiary is not excluded from voting, and is not an associate of a person excluded from voting, on the resolution; and
  - the holder votes on the resolution in accordance with directions given by the beneficiary to the holder to vote in

### **PROXIES**

- a. A shareholder entitled to attend and vote at the AGM has a right to appoint a proxy to attend and vote instead of the shareholder. A proxy need not be a shareholder and can be either an individual or a body corporate. A shareholder can appoint a proxy by completing and returning a signed proxy form (see section 4 of these notes relating to voting and the proxy form).
- b. A shareholder that is entitled to cast two or more votes may appoint up to two proxies and may specify the proportion or number of votes each proxy is appointed to exercise. If no proportion or number is specified, each proxy may exercise half of the shareholder's votes.
- c. If you wish to indicate how your proxy should vote, please mark the appropriate boxes on the proxy form. If you do not direct your proxy how to vote on a particular item of business, you are authorising your proxy to vote as they decide, subject to any applicable voting exclusions.
- d. Unless the Chair of the meeting is your proxy, members of the Company's KMP (which includes each of the Directors) will not be able to vote as proxy on resolutions 3 and 4 unless you direct them how to vote. If you intend to appoint any of those persons as your proxy, you should ensure that you direct that person how to vote on resolutions 3 and 4.
- e. If you intend to appoint the Chair of the meeting as your proxy, you can direct the Chair how to vote by marking the boxes for the relevant resolution on the proxy form (for example, if you wish to vote "for", "against" or to "abstain" from voting). However, if you do not mark a box next to resolutions 3 and 4, then by signing and submitting the proxy form, you will be expressly authorising the Chair to vote as he sees fit in respect of resolutions 3 and 4 even though they are connected with the remuneration of the Company's KMP.

### f. On a poll, if:

- a shareholder has appointed a proxy (other than the Chair of the meeting) and the appointment of the proxy specifies the way the proxy is to vote on the resolution;
- that shareholder's proxy is either not recorded as attending the meeting or does not vote on the resolution,

the Chair of the meeting will, before voting on the resolution closes, be taken to have been appointed as the proxy for the shareholder for the purposes of voting on that resolution and must vote in accordance with the written direction of that shareholder.

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## Notes relating to voting continued

g. Please note that for proxies without voting instructions that are exercisable by the Chair of the meeting, the Chair intends to vote all available proxies in favour of each resolution.

### **PROXY FORM** 4

To be effective a proxy form must be completed and received no later than 10.30am (AEDT) on Wednesday, 22 October 2025 in one of the following ways:

Online: www.investorvote.com.au

Mail: Computershare Investor Services Pty Limited

> GPO Box 242 Melbourne VIC 3001

Australia

Facsimile: (within Australia) 1800 783 447

(outside Australia) +61 3 9473 2555

### CORPORATE REPRESENTATIVES

A body corporate that is a shareholder, or which has been appointed as a proxy, may appoint an individual to act as its representative at the AGM. The appointment must comply with the requirements of section 250D of the Corporations Act. The representative must ensure that the Company has received evidence of his or her appointment, including any authority under which it has been signed, prior to the start of the meeting, unless it has previously been given to the Company.

### **VOTING BY ATTORNEY**

A shareholder entitled to attend and vote may appoint an attorney to act on his or her behalf at the AGM. An attorney may but need not be a member of the Company.

An attorney may not vote at the meeting unless the instrument appointing the attorney, and the authority under which the instrument is signed or a certified copy of the authority, are received by the Company in the same manner, and by the same time, as outlined above for proxy forms.

### QUESTIONS FOR THE COMPANY 7 BEFORE THE MEETING

Shareholders may submit written questions to the Company before the meeting. Any questions should be emailed to investorrelations@dusk.com.au by no later than 5.00pm (AEDT) on Friday, 17 October 2025. The Chair will endeavour to address as many of the more frequently raised relevant questions as possible. However, there may not be sufficient time available at the meeting to address all of the questions raised. Please note that individual responses will not be sent to any shareholder.

### QUESTIONS FOR THE AUDITOR BEFORE THE MEETING

Shareholders may submit written questions to the Company's auditor, regarding the content of the auditor's report or the conduct of its audit of the annual financial report for the year ended 29 June 2025.

Written questions must be received by the Company by no later than 5:00 pm (AEDT) on Friday, 17 October 2025. Please send any written questions to investorrelations@dusk.com.au

The Company will make available to shareholders participating in the meeting a copy of the list of the relevant questions directed to the auditor that were received in writing. If written answers are tabled at the meeting, they will be made available to shareholders as soon as practicable after the meeting. The auditor is not required to provide individual responses to shareholders.

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# **Explanatory Memorandum**

This Explanatory Memorandum has been prepared to help shareholders understand the items of business at the forthcoming AGM.

### FINANCIAL REPORT, DIRECTORS' REPORT AND AUDITOR'S REPORT

The Corporations Act requires the annual financial report of the Company for the year ended 29 June 2025 (which includes the financial statements, notes to the financial statements and Directors' declaration), Directors' report and the auditor's report to be laid before the AGM.

Neither the Corporations Act nor the Company's Constitution requires a vote of shareholders on the reports. However, shareholders will be given an opportunity to raise questions or comment on the management of the Company.

A reasonable opportunity will also be given to shareholders as a whole at the meeting to ask the Company's auditor questions relevant to the conduct of the audit, the preparation and content of the auditor's Report, the accounting policies adopted by the Company in relation to the preparation of the financial statements and the independence of the auditor in relation to the conduct of the audit.

Shareholders can access a copy of the annual report on the Company's website at https://investors.dusk.com.au.

### **RE-ELECTION OF DIRECTOR**

### Re-election of Katherine Ostin

Rule 8.1 of the Constitution of the Company requires that no Director who is not the Managing Director may hold office without re-election beyond the third AGM following the meeting at which the Director was last elected or re-elected.

Katherine was appointed a Director of the Company in 2020 and was re-elected on 21 November 2022. She is a Non-Executive Director of the Company and Chair of the Audit and Risk Committee.

Katherine has deep and diverse experience in audit, assurance and risk management, built upon 12 years of experience as an audit partner at KPMG until 2017 and from her Non-Executive Director portfolio chairing Audit & Risk Committees of a wide range of listed, unlisted and not-for-profit companies. She is a Chartered Accountant with a proven track record in strategic and superior business outcomes in a broad range of industries. Her current Non-Executive Director roles include: 3P Learning Limited, Next Science Limited, Elanor Investors Group & Elanor Commercial Property Fund and Healius Limited.

The Board considers Katherine Ostin to be independent.

### Recommendation

The Board (with Katherine Ostin abstaining) recommends that shareholders vote in favour of Katherine Ostin's re-election as a Director of the Company.

# ADOPTION OF REMUNERATION

Shareholders will have a reasonable opportunity at the meeting to ask questions about or make comments on the Remuneration Report. The Remuneration Report in the Company's 2025 Annual Report sets out the remuneration policies of the Company and reports on the remuneration arrangements in place for the Company's KMP during the year ended 29 June 2025.

As prescribed by the Corporations Act, the vote on the adoption of the Remuneration Report is advisory only and does not bind the Directors or the Company. However, the Board will take the outcome of the vote and discussion at the meeting into account in setting remuneration policy for future years.

A voting exclusion statement applies to this resolution, as set out in the Notice of Meeting.

### Recommendation

The Board recommends that shareholders vote in favour of the adoption of the Remuneration Report.

### ISSUE OF PERFORMANCE RIGHTS TO CHIEF EXECUTIVE OFFICER AND MANAGING DIRECTOR

Pursuant to ASX Listing Rule 10.14, the Company is seeking shareholder approval for the grant of performance rights to Vlad Yakubson, the Chief Executive Officer and Managing Director (CEO), as his Long-Term Incentive (LTI) award for FY26.

ASX Listing Rule 10.14 provides that a listed company must not issue securities to a Director under an employee incentive scheme unless it obtains the approval of its shareholders. As Mr Yakubson is an Executive Director of the Company, shareholder approval is being sought for this purpose.

If shareholder approval is obtained, the performance rights pursuant to resolution 4 will be granted under the Dusk Group Limited Equity Incentive Plan (the Plan) within 12 months of the meeting.

### Key terms of the FY26 LTI grant

The LTI grant is designed to align the interests of the CEO with the interests of shareholders by providing the opportunity to receive an equity interest in the Company through the granting of performance rights.

The performance measures of the performance rights focus on outcomes that are in the reasonable control of management (e.g. Earnings Per Share), and over the long-term are expected to correlate strongly with the value created for shareholders.

It is proposed that Mr Yakubson be granted 533,030 performance rights. The number of performance rights to be granted has been calculated based on the 5-day volume weighted average price (VWAP) of the Company's shares following the day of release of the Company's FY25 annual results, being \$0.88. The total value of the grant is therefore \$468,000, which equates to approximately 80% of Mr Yakubson's fixed annual remuneration of \$585,000 in FY26.

## Explanatory Memorandum continued

The performance rights do not entitle Mr Yakubson to dividends or voting rights however shares allocated following the vesting and exercise of performance rights rank pari passu in all respects with other ordinary shares (including with respect to dividends and voting rights).

### Performance Period

The performance period is 3 financial years from 30 June 2025 to 25 June 2028.

### **Vesting conditions**

### Service condition and escrow

For any performance rights to vest, the CEO must remain employed on a full time basis by dusk at the vesting date and have not given notice of his resignation.

The service condition will be tested on the vesting date for the performance rights, being 25 June 2028. Any shares awarded under the LTI will be subject to escrow until the announcement of the FY29 financial results.

### Performance conditions

The performance rights will be subject to two separate performance conditions as follows:

- 70% will be subject to the Company achieving underlying Earnings Per Share (EPS) targets over the performance period (EPS Rights); and
- 30% will be subject to the Company achieving Total Shareholder Return (TSR) targets over the performance period (TSR Rights).

### EPS performance condition

The EPS performance condition will be measured by reference to the Company's EPS for the financial year ended 25 June 2028.

EPS measures the underlying earnings generated by the Company attributable to each share on issue on a fully diluted basis.

The percentage of EPS Rights that vest, if any, will be determined by reference to the following vesting schedule:

EPS in FY28	Percentage of EPS Rights that vest
Less than 15 cents	Nil
Equal to 15 cents	30%
Between 15 and 22 cents	Straight line pro rata vesting between 30% and 100%
Equal to, or above, 22 cents	100%

### TSR performance condition

The TSR performance condition is structured as an absolute TSR growth target, as determined by the Board. TSR combines both share price appreciation and dividends received to show the total return to shareholders with the result expressed as a percentage of the starting share price. The percentage is then converted into a compound annual growth rate (CAGR) over the relevant performance period.

The starting share price for the TSR performance hurdle is \$0.88 representing the 5-day VWAP of the Company's shares following the day of release of the Company's FY25 annual results. The TSR closing price will be the 5-day VWAP of the Company's shares following the day of release of the Company's FY28 annual results.

The percentage of TSR Rights that vest, if any, will be determined by reference to the following vesting schedule:

TSR over the performance period	Percentage of TSR Rights that vest	
Less than 5% per annum	Nil	
Equal to 5% per annum	30%	
Between 5% and 15% per annum	Straight line pro rata vesting between 30% and 100%	
Equal to, or above, 15% per annum	100%	

### Testing of the vesting conditions

Testing of the vesting conditions will occur at the end of the performance period. Calculation of the vesting conditions and achievement against the vesting conditions will be determined by the Board in its absolute discretion, having regard to any matters that it considers relevant (including any adjustments for unusual or non-recurring items that the Board considers appropriate).

Any performance rights that remain unvested at the end of the performance period will lapse (subject to Board discretion).

### Cessation of employment

Where the employment of the CEO is terminated for cause or if he resigns, all performance rights will lapse, unless otherwise determined by the Board.

In all other circumstances, unless the Board determines otherwise, a pro rata portion of the performance rights (calculated based on the portion of the performance period that has elapsed up until the date employment ceases) will remain on foot and be tested in the ordinary course, as though Mr Yakubson had not ceased employment.

### Change of control

If a change of control event occurs with respect to the Company, the Board may determine, in its discretion, the manner in which all performance rights will be dealt with. This may include determining that some or all of the performance rights will vest, lapse or remain on foot.

### Clawback

The Board has broad "clawback" powers to determine that performance rights lapse, any shares allocated on vesting of performance rights are forfeited or that amounts are to be repaid in certain circumstances (for example, in the case of serious misconduct).

### Restrictions on dealing

The CEO must not sell, transfer, encumber, hedge or otherwise deal with performance rights.

The CEO will be free to deal with the shares allocated on vesting of the performance rights, subject to the requirements of the Company's Securities Dealing Policy.

### Additional information provided in accordance with ASX Listing Rules

- Mr Yakubson's total remuneration package as at 1 September 2025 is \$1,115,000.00, comprising 52.47% as total fixed remuneration (inclusive of superannuation) and 47.53% as the maximum amount he can earn as variable remuneration.
- As the performance rights form part of Mr Yakubson's remuneration they are granted at nil consideration.
- No loan will be provided to Mr Yakubson in relation to the performance rights.
- The Company uses performance rights because they seek to align the interests of executives and shareholders in creating long-term shareholder value but do not provide the executive with the full benefits of share ownership (such as dividend or voting rights) unless they vest.
- Mr Yakubson was previously granted 414,953 and 401,447 performance rights respectively in FY24 and FY25 under the Dusk Group Limited Equity Incentive Plan.
- If shareholder approval is not obtained, the Board will consider alternative arrangements to appropriately remunerate and incentivise Mr Yakubson.
- Details of any performance rights or shares issued under the Plan will be published in the Company's Annual Report relating to the period in which they were issued, along with a statement that approval for this issue was obtained under ASX Listing Rule 10.14.
- Any additional persons covered by ASX Listing Rule 10.14 who become entitled to participate in an issue of securities under the Plan after the resolution is approved and who are not named in this Notice of Meeting will not participate until approval is obtained under ASX Listing Rule 10.14.

### Recommendation

The Board (with Vlad Yakubson abstaining) unanimously recommends that shareholders vote in favour of the grant of performance rights to Vlad Yakubson.

# Notes

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# dusk





### Need assistance?



Phone:

1300 850 505 (within Australia) +61 3 9415 4000 (outside Australia)



Online:

www.investorcentre.com/contact

### DSK

MR SAM SAMPLE FLAT 123 123 SAMPLE STREET THE SAMPLE HILL SAMPLE ESTATE SAMPLEVILLE VIC 3030

## **Dusk Group Limited Annual General Meeting**

The Dusk Group Limited Annual General Meeting will be held on Friday, 24 October 2025 at 10:30am (AEDT). You are encouraged to participate in the meeting using the following options:



### MAKE YOUR VOTE COUNT

To lodge a proxy, access the Notice of Meeting and other meeting documentation visit www.investorvote.com.au and use the below information:



Control Number: 999999 SRN/HIN: I9999999999

PIN: 99999

For Intermediary Online subscribers (custodians) go to www.intermediaryonline.com

For your proxy appointment to be effective it must be received by 10:30am (AEDT) on Wednesday, 22 October 2025.



### ATTENDING THE MEETING IN PERSON

The meeting will be held at: Room 7, Level 1, the Hilton Hotel, 488 George Street, Sydney, NSW 2000

You may elect to receive meeting-related documents, or request a particular one, in electronic or physical form and may elect not to receive annual reports. To do so, contact Computershare.



### Need assistance?



### Phone:

1300 850 505 (within Australia) +61 3 9415 4000 (outside Australia)



### Online:

www.investorcentre.com/contact



### YOUR VOTE IS IMPORTANT

For your proxy appointment to be effective it must be received by 10:30am (AEDT) on Wednesday, 22 October 2025.

# **Proxy Form**

### How to Vote on Items of Business

All your securities will be voted in accordance with your directions.

### APPOINTMENT OF PROXY

Voting 100% of your holding: Direct your proxy how to vote by marking one of the boxes opposite each item of business. If you do not mark a box your proxy may vote or abstain as they choose (to the extent permitted by law). If you mark more than one box on an item your vote will be invalid on that item.

**(Noting a portion of your holding:** Indicate a portion of your voting rights by inserting the percentage or number of securities you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement or 100%.

Appointing a second proxy: You are entitled to appoint up to two proxies to attend the meeting and vote on a poll. If you appoint two proxies you must specify the percentage of votes or number of securities for each proxy, otherwise each proxy may exercise half of the votes. When appointing a second proxy write both names and the percentage of votes or number of securities for each in Step 1 overleaf.

A proxy need not be a securityholder of the Company.

### SIGNING INSTRUCTIONS FOR POSTAL FORMS

**Individual:** Where the holding is in one name, the securityholder must sign.

**Joint Holding:** Where the holding is in more than one name, all of the securityholders should sign.

**Power of Attorney:** If you have not already lodged the Power of Attorney with the registry, please attach a certified photocopy of the Power of Attorney to this form when you return it.

**Companies:** Where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the Corporations Act 2001) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please sign in the appropriate place to indicate the office held. Delete titles as applicable.

### PARTICIPATING IN THE MEETING

### **Corporate Representative**

If a representative of a corporate securityholder or proxy is to participate in the meeting you will need to provide the appropriate "Appointment of Corporate Representative". A form may be obtained from Computershare or online at www.investorcentre.com/au and select "Printable Forms".

### **Lodge your Proxy Form:**

### Online:

Lodge your vote online at www.investorvote.com.au using your secure access information or use your mobile device to scan the personalised QR code.

Your secure access information is

Control Number: 188077 SRN/HIN:

For Intermediary Online subscribers (custodians) go to www.intermediaryonline.com

### By Mail:

Computershare Investor Services Pty Limited GPO Box 242 Melbourne VIC 3001 Australia

### By Fax:

1800 783 447 within Australia or +61 3 9473 2555 outside Australia



PLEASE NOTE: For security reasons it is important that you keep your SRN/HIN confidential.

You may elect to receive meeting-related documents, or request a particular one, in electronic or physical form and may elect not to receive annual reports. To do so, contact Computershare.

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Change of address. If incorrect,
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broker (reference number
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<b>Proxy</b>	<b>Form</b>
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# Appoint a Proxy to Vote on Your Behalf

	I/We being a member/s of Dus	k Group Limited hereby app	int	
	the Chairman of the Meeting OR			PLEASE NOTE: Leave this box blank if you have selected the Chairman of the Meeting. Do not insert your own name(s)
)	act generally at the meeting on a the extent permitted by law, as thotel, 488 George Street, Sydnomeeting.  Chairman authorised to exerce Meeting as my/our proxy (or the on Items 3 and 4 (except where indirectly with the remuneration)	my/our behalf and to vote in active proxy sees fit) at the Annual ey, NSW 2000 on Friday, 24 Coise undirected proxies on reach a Chairman becomes my/our pullywe have indicated a different of a member of key management of the Meeting is (or become	cordance with the following directions (or if no General Meeting of Dusk Group Limited to be tober 2025 at 10:30am (AEDT) and at any admuneration related resolutions: Where I/we boxy by default), I/we expressly authorise the Covoting intention in step 2) even though Items 3 int personnel, which includes the Chairman.	n of the Meeting, as my/our proxy to directions have been given, and to e held at Room 7, Level 1, the Hiltor ljournment or postponement of that have appointed the Chairman of the hairman to exercise my/our proxy 3 and 4 are connected directly or
	Step 2 Items of E	Kileindee	: If you mark the <b>Abstain</b> box for an item, you are di w of hands or a poll and your votes will not be counted	
				For Against Abstair
	Item 2 Re-election of Kathy C	ostin as a Director		
	Item 3 Adoption of Remunera	tion Report		
	Item 4 Issue of performance r	rights to Chief Executive Office	and Managing Director	
_	of the Meeting may change his/h	•	s in favour of each item of business. In except lution, in which case an ASX announcement v This section must be completed.	*
	Individual or Securityholder 1	Securityholder 2	Securityholder 3	
	Sole Director & Sole Company Sec	cretary Director	Director/Company Secretary	/ / / Date
	Update your communication	•	By providing your email address, yo	



