

Media/ASX and NZX Release

11 September 2025

DOWNER AWARDED NEW \$3.05 BILLION AUSTRALIAN DEFENCE CONTRACT

Downer EDI Limited (**Downer**) today announced it had been awarded a new contract to deliver base and estate services to the Australian Department of Defence (**Defence**), valued at approximately \$3.05 billion over an initial term of six years.

The Property and Asset Services (**PAS**) contract, part of Defence's Base Services Transformation program, commences in February 2026. The initial term runs until 2032, with two extension options of between one to three years each. A maximum term contract could see Downer delivering PAS for a total of 10 years.

PAS is the next generation of Defence's base and estate services contract. Under the new contract, Downer will provide base and estate facilities maintenance operations, aerodrome operations, land management, training area and range management, and integration services across the combined New South Wales and Australian Capital Territory region, and Queensland region. This represents an increase in Downer's geographical footprint from the current Estate Maintenance and Operation Services (EMOS) contract to cover two of Defence's largest regions.

"Downer is a long-standing Defence partner, and has been providing sustainment, infrastructure, and estate services for more than 80 years," the Chief Executive Officer of Downer Group, Peter Tompkins, said.

"We are proud of the role we play as the custodian of Defence estates, supporting the working environments that enable an agile and capable Defence force.

"We look forward to working closely with Defence to deliver these vital services, leveraging our significant supply chain of 900-plus small and medium enterprises to drive efficiencies and improve environmental outcomes across the 30-plus major Defence bases that Downer will be responsible for."

Authorised for release by Downer's Chief Executive Officer, Peter Tompkins

About Downer

Downer EDI Limited (Downer) is a leading provider of integrated services across Australia and New Zealand, delivering and maintaining essential infrastructure that enable communities to thrive.

The demand for our services is shaped by investment in the energy transition, defence capability, government services and infrastructure expansion necessary to support population growth, and local industry revitalisation.

The sectors where we operate include roads, rail, ports and airports, power, gas, water, telecommunications, energy networks, health, education, defence, and other government sectors.

Downer is one of Australia's and New Zealand's largest private sector employers, with more than 26,000 dedicated people, who are united by our high-performance culture, known as 'The Downer Difference'.

For more information visit downergroup.com.

For further information please contact:

Media: Mitchell Dale, General Manager Corporate Affairs

+61 448 362 198

Investors: Mel Buffier, Group Head of Investor Relations

+61 411 622 899