

#### **Introduction & Important Information**

- Welcome and thank you for attending
- Fire exits use marked exits and follow instructions of venue staff
- Toilets down the foyer hallway adjacent to side of room
- Online access shareholders and proxies may ask questions and submit votes through the MUFG online platform
- Questions opportunity to ask at end of Chair's address. We will answer all questions as best we can
- Media we welcome media and all questions, but please respect shareholder priority
- Business of meeting to vote on resolutions. Quorum achieved and meeting now open

# Agenda

1	Welcome and Introductions
2	Chair's Address
3	Shareholder Questions
4	Formal Business & Resolutions

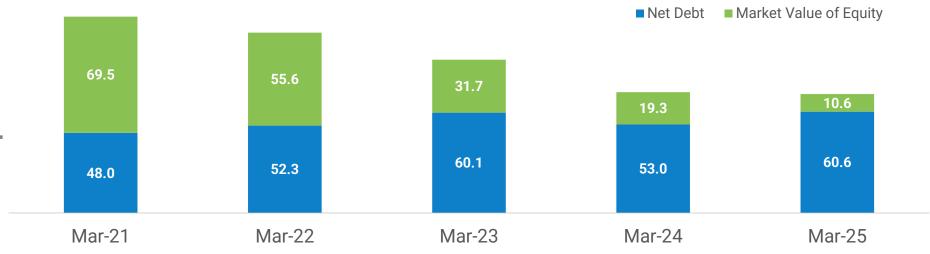




#### **Background**

- Poor financial performance over a number of years
- Too much debt

Metro net debt and market value of equity over time (NZ\$m)



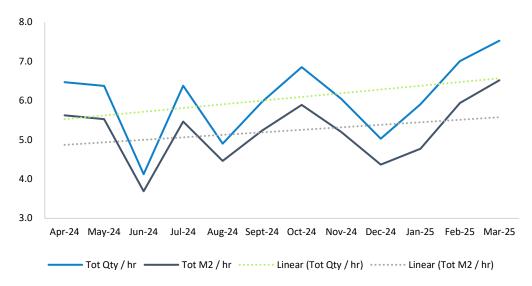
#### **Actions Taken**

- 15 months ago Board restructured with mostly new Directors / Chair
- Two key objectives:
  - Improve NZ business via people and culture focus
  - Halt AGG sale and recapitalise via equity raise
- Board re-focus: Identify real problems, make hard decisions, move with urgency
- Simon Bennett appointed as effective managing director (soon to be formalised)
- Other management changes

## **Actions Taken (cont'd)**

- Greatly improved NZ business
- Group profitability lagging due to inherent turnaround time and construction downturn

personal use only Improved service - DIFOT improvement DGU per hour 50% May 24 Jan 25 Mar 24 Sept 24 Nov 24 May 25 AKL —— CHC —— NZ



#### **Capital Strategy**

- Reducing debt essential equity raising the most achievable option
- Board pursued many options over 12 months
- None secured that met recapitalisation needs until now
- Sustainable recapitalisation means:
  - Debt repayment
  - Confidence with staff & customers
  - Capacity for future growth
- Since late 2023, Metro has approached a long list of investors, including Amari

#### **Recapitalisation Proposal**

- Proposal includes:
  - \$9 million pro-rata renounceable rights offer with oversubscription facility
  - Amari invest \$10.5 \$15.0 million for a 51% stake (through rights issue and separate top up placement)
  - \$4.5m commitment from other investors (including Simon Bennett and Pramod Khatri)
  - \$10m debt forgiveness and new debt facility
- Inseparable components all required for recapitalisation
- Board strongly recommends shareholder approval

#### Recapitalisation Proposal (cont'd)

Recapitalisation will raise between \$15 and 24 million

Metro's forecast net debt and leverage:

Amount Raised:	\$15 n	nillion	\$24 million		
	FY26	FY27	FY26	FY27	
Net debt	36.7	24.0	27.5	14.2	
EBITDA	15.4	21.4	15.4	21.4	
Net Debt / EBITDA	2.4x	1.1x	1.8x	0.7x	

# **Key considerations**

<u></u>	Dilution	<ul> <li>Large equity raise dilutes existing shareholdings, but oversubscription facility can offset</li> </ul>					
	Value	• Independent valuation of \$0.05 - \$0.09 per share (post capital raise)					
		<ul> <li>Execution of plans should increase share price over time</li> </ul>					
		<ul> <li>Amari's 51% stake represents effective control, but low risk to shareholders:</li> </ul>					
)	Amari control	<ul> <li>Amari is a long term investor with objectives aligned with other shareholders</li> </ul>					
)		<ul> <li>Governance practice and NZX rules and legislation prohibit favouring one shareholder over another</li> </ul>					
	No control	<ul> <li>Amari pays the same \$0.03 as other investors</li> </ul>					
pre	premium	Premium was not achievable or warranted					

#### **Alternative Options & Risks**

- Competing proposal from Crescent Capital (Viridian's owner):
  - Remains conditional, uncertain and not executable in short term

- If recapitalisation fails:
  - Metro must seek further bank extensions past 30 September expiry (uncertain)
  - Metro would remain over-indebted and in need of capital
  - Any future capital raise likely on worse terms

# Independent Adviser's Assessment & Board Recommendation

- Grant Samuel's independent report concludes:
  - Material uncertainty for Metro as a going concern without the recapitalisation
  - Recapitalisation improves financial position and ability to operate efficiently
  - Dilution and Amari control must be weighed against the benefits
  - No viable alternatives provide the required capital
- Overall, positives outweigh the negatives
- Board strongly recommends voting in favour





#### Voting

Voting will be conducted by way of a poll

The results of the vote will be announced via the NZX

 If you voted ahead of the meeting or appointed a proxy, you do not need to do anything

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## **Proxy Votes**

		For		Against		Discretionary		Total valid	Abstain
)		Votes	%	Votes	%	Votes	%	votes cast	
5	Resolution 1 – Amari Participation	77,629,398	91.22%	4,590,185	5.39%	2,883,608	3.39%	85,103,191 (45.91%)	368,926
	Resolution 2 – Issue of Shares	78,090,556	92.86%	3,117,130	3.71%	2,883,608	3.43%	84,091,294 (45.36%)	1,380,823
-	Resolution 3 – Director Participation	77,379,732	92.14%	3,715,027	4.42%	2,883,608	3.43%	83,978,367 (45.30%)	1,493,750

#### **Ordinary Resolution 1 – Amari's Participation**

 To consider and, if thought fit, to pass the following ordinary resolution:

That, subject to Ordinary Resolutions 2 and 3 being passed, the issuance of up to 501,655,800 Shares to Amari Metals Australia Pty Ltd for \$0.03 per Share pursuant to the Proposed Recapitalisation, where such issue will cause Amari to become the holder and controller of more than 20% of the voting rights in Metro, as described in the Notice of Meeting dated 11 August 2025, be approved under Rule 7(d) of the Takeovers Code

Please vote by selecting "FOR", "AGAINST" or "ABSTAIN" for Resolution 1 on your voting card

#### **Ordinary Resolution 2 – Issue of Shares**

 To consider and, if thought fit, to pass the following ordinary resolution:

That, subject to Ordinary Resolutions 1 and 3 being passed, the issuance of up to 798,260,738 Shares to subscribers under the Proposed Recapitalisation for \$0.03 per Share, as described in the Notice of Meeting dated 11 August 2025, be approved for all purposes, including under NZX Listing Rule 4.2.1

Please vote by selecting "FOR", "AGAINST" or "ABSTAIN" for Resolution 2 on your voting card

#### **Ordinary Resolution 3 – Director's Participation**

 To consider and, if thought fit, to pass the following ordinary resolution:

That, subject to Ordinary Resolutions 1 and 2 being passed, the issuance of up to 33,333,333 Shares to Simon Bennett and 6,666,667 Shares to Pramod Khatri under the Proposed Recapitalisation for \$0.03 per Share, as described in the Notice of Meeting dated 11 August 2025, be approved for all purposes, including under NZX Listing Rule 5.2.1

Please vote by selecting "FOR", "AGAINST" or "ABSTAIN" for Resolution 3 on your voting card

