

NOTICE OF ANNUAL GENERAL MEETING
CHAMPION IRON LIMITED
ABN 34 119 770 142

Notice is hereby given that the Annual General Meeting (“**AGM**” or the “**Meeting**”) of Champion Iron Limited (the “**Company**” or “**Champion**”) will be held at 1000 De La Gauchetière Street West, Suite MZ400, Montréal, Québec, H3B 0A2, Canada at **7.00 am** (Sydney time) on 28 August 2025, which corresponds to **5.00 pm** (Montréal time) on 27 August 2025, for the purposes of transacting the business set out below.

The Company invites all Shareholders (as defined below) to participate in the AGM by attending in person or by appointing a proxy to attend on their behalf. You will be able to listen to a livestream of the AGM but you will not be able to vote or ask questions via the livestream. The livestream is accessible via <https://app.webinar.net/VzOmoEzrpb9>. A summary of the information Shareholders and proxyholders will need to attend the Meeting is provided below.

If you have any questions or need more information about voting your Ordinary Shares (as defined below), please contact the Company’s strategic shareholder advisors and proxy solicitation agents, Kingsdale Advisors, by calling 1-866-581-0508 (toll free in North America), 1-437-561-5007 (call and text enabled outside North America), 1-800-155-612 (toll free in Australia) or by email at contactus@kingsdaleadvisors.com or Sodali & Co. by calling +61 2 8234 0128.

AGENDA

ORDINARY BUSINESS

Annual Report

To receive and consider the Financial Report, together with the Directors' Report and Auditor's Report, for the financial year ended 31 March 2025.

The Annual Report can be accessed on the Company's website: <https://www.championiron.com/reports-maps/financial-reports-champion-iron/>.

Resolution 1 – Remuneration Report

To consider and, if thought fit, to pass, with or without amendment, the following resolution as an **ordinary resolution**:

“That the Remuneration Report, as set out in the Annual Report for the financial year ended 31 March 2025, be adopted.”

Note: The vote on this resolution is advisory only and does not bind the Company or its directors (**Directors**).

Resolution 2 - Appointment of Director (Mr Michael O'Keeffe)

To consider and, if thought fit, to pass the following resolution as an **ordinary resolution**:

“That, Mr Michael O'Keeffe, who automatically retires in accordance with Clause 3.12(c)(i) of the Company's constitution and being eligible, be re-elected as a member of the Company's Board of Directors.”

Resolution 3 - Appointment of Director (Mr David Cataford)

To consider and, if thought fit, to pass the following resolution as an **ordinary resolution**:

“That, Mr David Cataford, who automatically retires in accordance with Clause 3.12(c)(i) of the Company's constitution and being eligible, be re-elected as a member of the Company's Board of Directors.”

Resolution 4 - Appointment of Director (Mr Gary Lawler)

To consider and, if thought fit, to pass the following resolution as an **ordinary resolution**:

“That, Mr Gary Lawler, who automatically retires in accordance with Clause 3.12(c)(i) of the Company's constitution and being eligible, be re-elected as a member of the Company's Board of Directors.”

Resolution 5 - Appointment of Director (Ms Michelle Cormier)

To consider and, if thought fit, to pass the following **resolution** as an **ordinary resolution**:

“That, Ms Michelle Cormier, who automatically retires in accordance with Clause 3.12(c)(i) of the Company’s constitution and being eligible, be re-elected as a member of the Company’s Board of Directors.”

Resolution 6 - Appointment of Director (Ms Louise Grondin)

To consider and, if thought fit, to pass the following **resolution** as an **ordinary resolution**:

“That, Ms Louise Grondin, who automatically retires in accordance with Clause 3.12(c)(i) of the Company’s constitution and being eligible, be re-elected as a member of the Company’s Board of Directors.”

Resolution 7 - Appointment of Director (Ms Jessica McDonald)

To consider and, if thought fit, to pass the following resolution as an **ordinary resolution**:

“That, Ms Jessica McDonald, who automatically retires in accordance with Clause 3.12(c)(i) of the Company’s constitution and being eligible, be re-elected as a member of the Company’s Board of Directors.”

Resolution 8 - Appointment of Director (Mr Jyothish George)

To consider and, if thought fit, to pass the following resolution as an **ordinary resolution**:

“That, Mr Jyothish George, who automatically retires in accordance with Clause 3.12(c)(i) of the Company’s constitution and being eligible, be re-elected as a member of the Company’s Board of Directors.”

Resolution 9 - Appointment of Director (Mr Ronnie Beever)

To consider and, if thought fit, to pass the following resolution as an **ordinary resolution**:

“That, Mr Ronnie Beever, who automatically retires in accordance with Clause 3.12(c)(i) of the Company’s constitution and being eligible, be re-elected as a member of the Company’s Board of Directors.”

By order of the Board

Steve Boucraie

Senior Vice President – General Counsel and Corporate Secretary

July 22, 2025

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EXPLANATORY STATEMENT

This Notice should be read in conjunction with the attached Explanatory Statement. The Explanatory Statement forms part of this Notice

VOTING ENTITLEMENT

In accordance with Regulation 7.11.37 of the *Corporations Regulations 2001* (Cth) (the “**Corporations Regulations**”), the Company’s board of Directors (the “**Board**”) has determined that, for the purposes of the Meeting, Ordinary Shares (as defined below) will be taken to be held by the persons who are registered holders as at **7.00 pm** (Sydney time) on 26 August 2025, which corresponds to **5.00 am** (Montréal time) on 26 August 2025 (“**Shareholders**”) and that in accordance with NI 54-101, Canadian beneficial shareholders (as defined below) as of **7.00 pm** (Montréal time) on 17 July 2025 are entitled to receive notice of the Meeting and to provide instructions to vote at the Meeting.

Share transfers registered after **7.00 pm** (Sydney time) on 26 August 2025, which corresponds to **5.00 am** (Montréal time) on 26 August 2025 will be disregarded in determining entitlements to attend and vote at the Meeting.

ATTENDING THE MEETING

The Company invites Shareholders and proxyholders to attend the Meeting in person at 1000 De La Gauchetière Street West, Suite MZ400, Montréal, Québec, H3B 0A2, Canada.

Voting at the Meeting will only be available for registered Shareholders and duly appointed proxies who attend the Meeting in person (those watching the livestream of the Meeting will not be able to vote or ask questions). Non-registered Shareholders who have not been appointed as proxies may attend the Meeting in person but may not vote or submit questions.

Registered Shareholders and duly appointed proxyholders can vote at the appropriate times during the Meeting. Guests, including beneficial shareholders, can physically attend the Meeting, but are not able to vote or submit questions.

Shareholders who wish to appoint a third party proxy to represent them at the Meeting **must submit their Proxy Form or voting instruction form (as applicable) prior to registering their proxy for attendance at the Meeting.**

All persons attending the Meeting are asked to arrive at least 20 minutes prior to the start of the Meeting, so that their shareholding may be checked against the register of members of the Company maintained by the applicable registry (a “**Registry**” and together the “**Registries**”), their proxy, power of attorney or appointment as corporate representative verified (as applicable) and their attendance noted.

VOTING

To vote, Shareholders should attend the Meeting or appoint a proxy (or attorney or corporate representative) to vote on their behalf at the Meeting.

In accordance with Section 250JA of the Corporations Act, the Company has determined that each vote on the business to be conducted at the Meeting will be conducted by way of a ballot. As such, each Shareholder is entitled to one vote on each resolution for each fully paid ordinary share in the Company (“**Ordinary Share**”) held by such Shareholder.

If you have any questions or need more information about voting your Ordinary Shares, please contact the Company's strategic shareholder advisors and proxy solicitation agents, Kingsdale Advisors, by calling 1-866-581-0508 (toll free in North America), 1-437-561-5007 (call and text enabled outside North America), 1-800-155-612 (toll free in Australia) or by email at contactus@kingsdaleadvisors.com or Sodali & Co. by calling +61 2 8234 0128.

If your name appears on the certificate representing your Ordinary Shares or the register of members of the Company maintained by the applicable Registry, you are a registered shareholder of the Company (a "**Registered Shareholder**").

Your Ordinary Shares may be registered not in your name but in the name of an intermediary (which is usually a bank, trust company, securities dealer or stockbroker, or a clearing agency in which such an intermediary participates). If Ordinary Shares are listed in an account statement provided to you by a broker, then it is likely that those Ordinary Shares are not registered in your name, but under the broker's name or under the name of a depository (such as The Canadian Depository for Securities Limited), the nominee for many Canadian brokerage firms. If your Ordinary Shares are registered in the name of an intermediary or a nominee, you are a non-registered, or beneficial, shareholder (a "**beneficial shareholder**").

VOTING BY PROXY

Appointing a proxy

A Shareholder entitled to attend and vote at the Meeting may appoint an individual or a body corporate as a proxy. If a body corporate is appointed as a proxy, that body corporate must ensure that it appoints a corporate representative in accordance with section 250D of the Corporations Act to exercise its powers as proxy at the Meeting. Please see section titled 'Corporate Representatives' below for further information.

A proxy need not be a Shareholder.

Unless the appointment states otherwise, the proxy may exercise all of the powers that the appointing body could exercise at a general meeting or in voting on a resolution.

A Shareholder may appoint up to two proxies and specify the number or proportion of votes each proxy may exercise. If the Shareholder does not specify the number or proportion of votes to be exercised, each proxy may exercise half of the Shareholder's votes.

The appointment of a proxy or proxies does not preclude a Shareholder from attending and voting at the Meeting. However, if the Shareholder casts its vote, its proxy or proxies are not entitled to vote.

If you wish a question to be put to the chair of the Meeting (the "**Chair**") or auditor and you are not able to attend the Meeting, please submit those questions by email to championcorporatesecretary@championiron.com.

The electronic transmission of the question form must be received at least five business days prior to the AGM (by no later than **7.00 am** (Sydney time) on 21 August 2025, which corresponds to **5.00 pm** (Montréal time) on 20 August 2025 or any adjournment). This is to allow time to collate questions and to prepare answers.

Directing your proxy how to vote

Shareholders should consider how they wish their proxy to vote – that is, whether they wish their proxy to vote “For” or “Against”, or to “Abstain” from voting on, a particular resolution, or whether to leave the decision to the appointed proxy after discussion at the Meeting.

If a Shareholder does not instruct their proxy on how to vote, their proxy may vote (or abstain from voting) as they see fit at the Meeting (subject to any applicable voting exclusions).

If the appointment of a proxy specifies the way the proxy is to vote on a particular resolution:

- the proxy is not required to vote on a show of hands, but if the proxy does so, the proxy must vote as directed (subject to any applicable voting exclusions);
- if the proxy has two or more appointments that specify different ways to vote on the resolution, the proxy must not vote on a show of hands;
- unless the proxy is the Chair of the Meeting, the proxy need not vote on a poll but if the proxy does so, the proxy must vote as directed (subject to any applicable voting restrictions); and
- if the proxy is the Chair of the Meeting, the proxy must vote on a poll and must vote as directed.

Appointing the Chair of the Meeting to act as your proxy

Shareholders entitled to vote on the resolutions at the Meeting who return their Proxy Forms but do not nominate a proxy will be taken to have nominated the Chair of the Meeting as their proxy to vote on their behalf. If the Proxy Form is returned, but the nominated proxy does not attend the Meeting, the Chair of the Meeting will act in the place of the nominated proxy and vote (or abstain from voting) in accordance with the instructions on the Proxy Form.

If (i) the appointment of the proxy specifies the way the proxy is to vote on a particular resolution, (ii) the Chair of the Meeting is not named as the proxy, (iii) a poll has been called on the resolution, and (iv) the proxy attends the Meeting but does not vote on the resolution, then the Chair of the Meeting will act in the place of the nominated proxy and vote (or abstain from voting) in accordance with the instructions on the Proxy Form.

If a Shareholder has appointed the Chair of the Meeting as their proxy and the Shareholder does not give any voting instructions for Resolution 1 (Remuneration Report) then by signing and returning the Proxy Form they will be expressly authorising the Chair to exercise the proxy as the

Chair sees fit in respect of that item of business, even though Resolution 1 is connected directly or indirectly with the remuneration of the Company's key management personnel.

The Chair intends to vote all valid undirected proxies, able to be voted, for (or in favour of) each item of business, subject to any voting exclusions that may apply to the proxy.

Details for completion and lodgement of Proxy Forms are on the reverse side of the **Proxy Form**. To be effective, the Proxy Form must be received at the relevant Registry by no later than **7.00 am** (Sydney time) on 26 August 2025, which corresponds to **5.00 pm** (Montréal time) on 25 August 2025. Proxy Forms must be received before that time by one of the following methods:

Depositing, Mailing or Faxing a Proxy Form In Advance of the Meeting

A Proxy Form accompanies this Notice of Meeting. To vote by proxy, please complete the attached Proxy Form and return it as soon as possible by following the applicable instructions.

Australian Registered Shareholders

If you are a Shareholder whose name appears on the register maintained by Computershare Investor Services Pty Limited:

Online: <https://www.investorvote.com.au/>

By post and delivery:

Computershare Investor Services Pty Limited
GPO Box 242
Melbourne VIC 3001
Australia

Facsimile: 1800 783 447 within Australia
or
+61 3 9473 2555 outside Australia

You will need your 6-digit control number, and Security Reference Number (SRN) or Holder Identification Number (HIN), located on the Proxy Form to identify yourself to the system.

Shareholders who wish to appoint a third-party proxy to represent them at the Meeting **must submit their Proxy Form or voting instruction form (as applicable) prior to registering their proxy.**

If you have any questions or need more information about voting your Ordinary Shares, please contact the Company's strategic shareholder advisors and proxy solicitation agents, Kingsdale Advisors, by calling 1-866-581-0508 (toll free in North America), 1-437-561-5007 (call and text enabled outside North America), 1-800-155-612 (toll free in Australia) or by email at contactus@kingsdaleadvisors.com or Sodali & Co. by calling +61 2 8234 0128.

Canadian Registered and Beneficial Shareholders

Forms of proxy to be exercised at the Meeting on behalf of Shareholders whose name appear on the register maintained by Computershare Investor Services Inc. in Canada and voting instructions from Canadian beneficial shareholders must be mailed to or deposited with the Company's registrar and transfer agent in Canada, Computershare Investor Services Inc., Proxy Department, 320 Bay Street, 14th floor, Toronto, ON, M5H 4A6 Canada, such that they are received at least 48 hours (excluding Saturdays, Sundays and statutory holidays) prior to the commencement of the Meeting or any adjournment thereof, in default of which they may be treated as invalid.

A form of proxy is valid only at the meeting in respect of which it is given or any adjournment of that meeting.

VOTING BY ATTORNEY

A Proxy Form or voting instruction form and the original power of attorney, if any, under which the Proxy Form or voting instruction form is signed (or a certified copy of that power of attorney or other authority) must be received by the Company no later than **7.00 am** (Sydney time) on 26 August 2025, which corresponds to **5.00 pm** (Montréal time) on 25 August 2025, being not less than 48 hours before the Meeting.

The appointment of an attorney does not preclude a Shareholder from attending the Meeting and voting at the Meeting. In these circumstances, if the Shareholder votes, its attorney (or the attorney's proxy) – is not entitled to vote.

CORPORATE REPRESENTATIVES

A body corporate that is a Shareholder or that has been appointed as a proxy is entitled to appoint any natural person to act as its representative at the Meeting. The appointment of the representative must comply with the requirements under section 250D of the Corporations Act. The representative should have available at the Meeting (and should email to the applicable Registry prior to the Meeting, using the details above) a properly executed "Certificate of Appointment of Corporate Representative" (available from the Registries) confirming their authority to act as the Shareholder's representative.

JOINTLY HELD ORDINARY SHARES

If any Ordinary Share is jointly held, only one of the joint holders is entitled to vote at the Meeting. If more than one Shareholder votes in respect of a jointly held Ordinary Share, only the vote of the Shareholder whose name appears first on the Register will be counted.

DEADLINE FOR SUBMISSION OF PROXIES

All Shareholders must submit their proxy votes by no later than 7.00 am (Sydney time) on 26 August 2025, which corresponds to 5.00 pm (Montréal time) on 25 August 2025, respectively, or 48 hours (excluding Saturdays, Sundays and holidays) before the time and day of any adjourned Meeting.

VOTING EXCLUSIONS

The Voting Exclusion Statement set out below will apply in relation to Resolution 1 (Remuneration Report). There are no voting exclusions with respect to Resolutions 2-9 (inclusive), which relate to the re-election of Directors.

Resolution 1 – Remuneration Report

The Corporations Act restricts members of the Company's Key Management Personnel ("KMP") and their closely related parties from voting on these resolutions. A "closely related party" of a KMP is defined in the Corporations Act and includes a spouse, dependant and certain other close family members, as well as any companies controlled by a member of the KMP.

For the purposes of sections 250R(2) and 250BD(1) of the Corporations Act 2001 (Cth):

1. subject to paragraph 2, a vote must not be cast (in any capacity) on Resolution 1 by or on behalf of a member of the Company's KMP, details of whose remuneration are included in the Remuneration Report or their closely related parties, whether as a shareholder or as a proxy except that a vote may be cast on Resolution 1 by a KMP, or a closely related party of a KMP if:
 - (a) the vote is cast as a proxy appointed in writing that specifies how the proxy is to vote on Resolution 1; and
 - (b) the vote is not cast on behalf of a KMP or a closely related party of a KMP.
2. if you appoint the Chair of the AGM as your proxy, and you do not direct your proxy how to vote on Resolution 1 on the Proxy Form, you will be expressly authorising the Chair of the AGM to exercise your proxy even if Resolution 1 is connected directly or indirectly with the remuneration of a KMP of the Company, which includes the Chair of the Meeting. The Chair of the Meeting intends to vote undirected proxies able to be voted in favour of Resolution 1.

INFORMATION ABOUT THE PROPOSED RESOLUTIONS

Annual Report

Section 317 of the Corporations Act requires the Financial Report, Directors' Report and Auditor's Report for the past financial year to be tabled before the AGM. There is no requirement in the Corporations Act or the Company's constitution for Shareholders to vote on, approve or adopt such reports. The AGM provides a forum for Shareholders to ask questions and make comments on the Company's reports and accounts for the financial year ended 31 March 2025 and on the management of the Company.

In addition, Shareholders may, at the Meeting, ask questions of the auditor in relation to the conduct of the audit, the preparation and content of the auditor's report, the accounting policies adopted by the Company for the preparation of the financial statements and the auditor's independence in relation to the conduct of the audit.

Resolution 1 – Remuneration Report

The Remuneration Report is required to be considered for adoption in accordance with section 250R(2) of the Corporations Act. The Remuneration Report, which details the Company's policy on the remuneration of non-executive Directors, executive Directors and senior executives for the financial year ending 31 March 2025, is part of the Director's Report contained in the Company's 2025 Annual Report.

At the Company's annual general meeting held in August 2024 (the "**2024 AGM**"), 32.1% of the votes cast by Shareholders were against the adoption of the Remuneration Report for the financial year ended March 31, 2024. While Champion acknowledges this as a significant improvement compared to the vote on the adoption of the Remuneration Report for the preceding financial year ended March 31, 2023 (the "**2023 AGM**") (53.6% against), this nevertheless was the second consecutive year where more than 25% of eligible Shareholders (i.e., excluding KMPs and their closely related parties) cast votes against the Company's Remuneration Report – referred to as a "second strike". As a result, a conditional spill resolution was put to the 2024 AGM, where Shareholders had the opportunity to vote on whether an additional Shareholders meeting should be held at which all non-executive directors would be required to seek re-election (the "**Spill Resolution**"). The Spill Resolution was near-unanimously rejected, with 99.7% of Shareholders' votes cast against the Spill Resolution, reflecting Shareholders' very strong support of the Company's current Board.

Nevertheless, the Board was disappointed with the result of the vote on the Remuneration Report, especially considering the active Shareholder engagement undertaken by the Board and the Company ahead of the 2024 AGM. Following the Company's "first strike" at the 2023 AGM and in anticipation of the 2024 AGM, the Company had diligently sought and considered Shareholders' feedback, where possible, and wider perspectives through meetings with investors, proxy advisers and other Shareholder representatives. The objective of this process was to identify opportunities and mechanisms to improve the Company's executive remuneration practices and disclosure thereof that would address Shareholders' concerns. The Company took this opportunity to explain to Shareholders and their representatives the need to ensure remuneration practices remain competitive compared to the Company's peers in the jurisdiction of the business operations and

within the context of an extremely competitive employment market for mining executives with successful project development and operation experience in North America. In connection therewith and in order to address the concerns raised by Shareholders, the Company's annual report for the financial year ended 31 March 2024 included fulsome and transparent disclosures of the Board's response to the "first strike" and provided clear explanations of its remuneration philosophy, approach and limitations as to the remuneration decisions taken by the Board.

The Board has given serious consideration to all feedback received and has taken it into consideration as part of its decision-making. Detailed in the Remuneration Report are feedback topics and the Board's response identified in the table on pages 74 to 78 of the Annual Report for the year ended 31 March 2025, of which the Remuneration Report forms part.

The vote on this Resolution is advisory only and does not bind the Directors of the Company.

The Directors of the Company will take into consideration the outcome of voting on this Resolution when assessing the remuneration policy for senior executives and executive and non-executive Directors in future.

A reasonable opportunity will be given for the discussion of the Remuneration Report at the Meeting.

Directors' Recommendation

Acknowledging that every Director has a personal interest in his or her own remuneration from the Company, as described in the Remuneration Report, the Directors unanimously recommend the adoption of the Remuneration Report.

Resolution 2 – Appointment of Director (Mr Michael O'Keeffe)

In accordance with Clause 3.12(c)(i) of the Company's constitution, for such time as the Company's Ordinary Shares are admitted to the TSX, all Directors must retire annually and are eligible for re-election at a general meeting.

Mr Michael O'Keeffe was appointed as a Director at the 2024 AGM and retires in accordance with the Company's constitution. He is currently the Executive Chair of the Company. Mr O'Keeffe offers himself for re-election as a Director of the Company in accordance with Clause 3.12(c)(ii) of the Company's constitution.

Mr Michael O'Keeffe

Mr O'Keeffe is a founder and Executive Chairman of Champion, having been appointed to the role in August 2013. He served as the Company's Chief Executive Officer until April 2019. A qualified metallurgist, Mr O'Keeffe began his career in 1975 with MIM Holdings, where he held a variety of senior operating positions and advanced to Executive Management in commercial activities. In 1995, he became Managing Director of Glencore Australia (Pty) Limited, a position he held until July 2004. Mr O'Keeffe was also the founder and Executive Chairman of Riversdale

Mining Limited and currently serves as a member of the Board of Directors for Burgundy Diamond Mines Ltd.

Directors' Recommendation

The Directors (excluding Mr O'Keeffe) recommend that Shareholders vote in favour of Resolution 2 to appoint Mr O'Keeffe as a Director of the Company.

Resolution 3 – Appointment of Director (Mr David Cataford)

Mr David Cataford was appointed as a Director at the 2024 AGM and retires in accordance with Clause 3.12(c)(i) of the Company's constitution. Mr Cataford is the current Chief Executive Officer of the Company. Mr Cataford offers himself for re-election as a Director of the Company in accordance with Clause 3.12(c)(ii) of the Company's constitution.

Mr David Cataford

Mr Cataford joined Champion in 2014. He held the position of Chief Operating Officer before being appointed Chief Executive Officer of the Company in 2019. Mr Cataford steered the recovery of assets, the restart of the Bloom Lake Mine and today, with the support of a team of over 1,300 employees, he leads all of the Company's growth projects. Under his leadership, Champion has forged a strong position in the green steel supply chain, building on a trust-based partnership with First Nations communities. Prior to joining Champion, he held various management positions with other mining companies operating in the Labrador Trough, including Cliffs Natural Resources Inc. and ArcelorMittal. He was also co-founder and president of the North Shore and Labrador Mineral Processing Society. Mr Cataford holds a bachelor's degree in mining engineering from Université Laval. His career path has earned him several awards, including the Young Mining Professionals Award and the Brendan Woods International Top Gun CEO Award.

Directors' Recommendation

The Directors (excluding Mr Cataford) recommend that Shareholders vote in favour of Resolution 3 to appoint Mr Cataford as a Director of the Company.

Resolution 4 – Appointment of Director (Mr Gary Lawler)

Mr Gary Lawler was appointed as a Director at the 2024 AGM and retires in accordance with Clause 3.12(c)(i) of the Company's constitution. Mr Lawler offers himself for re-election as a Director of the Company in accordance with Clause 3.12(c)(ii) of the Company's constitution.

Mr Gary Lawler

Mr Lawler was appointed as a Non-Executive Director on April 9, 2014. He worked as an Australian corporate lawyer specializing in mergers and acquisitions for 45 years, during which time he was a partner in several leading Australian law firms. Mr Lawler is also the Chairman of Mont Royal Resources Limited. He has previously held board positions with Dominion Mining Limited, Riversdale Mining Limited, Riversdale Resources Limited and Cartier Iron Corporation, and brings a wealth of legal, governance and business experience to the Board.

Directors' Recommendation

The Directors (excluding Mr Lawler) recommend that Shareholders vote in favour of Resolution 4 to appoint Mr Lawler as a Director of the Company.

Resolution 5 – Appointment of Director (Ms Michelle Cormier)

Ms Michelle Cormier was appointed as a Director at the 2024 AGM and retires in accordance with Clause 3.12(c)(i) of the Company's constitution. Ms Cormier offers herself for re-election as a Director of the Company in accordance with Clause 3.12(c)(ii) of the Company's constitution.

Ms Michelle Cormier

Ms Cormier is a senior-level executive with experience in management, including financial management, corporate finance, turnaround and strategic advisory situations and human resources. She has a strong capital markets background, with experience in public companies listed in the United States and Canada. She has significant experience in corporate governance, having served on several boards of directors of publicly listed and privately held companies as well as government-owned institutions and not-for-profit organizations. Ms Cormier has been a consultant to Wynnchurch Capital Canada, Ltd. since 2014. Previously, she spent 13 years in senior management and as Chief Financial Officer of a large North American forest products company, and eight years in various senior management positions at Alcan Aluminum Limited (Rio Tinto). Ms Cormier articulated with Ernst & Young. She currently serves on the Board of Directors of Cascades Inc.

Due to Ms Cormier's qualification as a CPA and her past role as a chief financial officer, she is considered an "Audit and Financial Reporting Expert".

Directors' Recommendation

The Directors (excluding Ms Cormier) recommend that Shareholders vote in favour of Resolution 5 to appoint Ms Cormier as a Director of the Company.

Resolution 6 – Appointment of Director (Ms Louise Grondin)

Ms Louise Grondin was appointed as a Director at the 2024 AGM and retires in accordance with Clause 3.12(c)(i) of the Company's constitution. Ms Grondin offers herself for re-election as a Director of the Company in accordance with Clause 3.12(c)(ii) of the Company's constitution.

Ms Louise Grondin

Ms Grondin retired as Senior Vice-President of Human Resources and Culture for Agnico Eagle Mines Limited ("Agnico Eagle"), an international gold producer based in Canada, in January 2021. Joining Agnico Eagle in 2001, Ms Grondin has held various management positions, including Senior Vice-President of Environment, Sustainable Development and Human Resources and Senior Vice-President of Environment and Sustainable Development. Prior to working with Agnico Eagle, Ms Grondin was Director of Environment, Human Resources and Safety for Billiton Canada Ltd. In 2013, she was named amongst the 100 Global Inspirational Women in Mining, in

2015, she received the Rick W. Filotte Career Recognition Award and, in 2016, she was the recipient of the Women in Mining Canada Trailblazer award. She also sits on the Board of the Canadian Mining Hall of Fame and Wesdome Gold Mines Ltd. Ms Grondin is a member of the Association of Professional Engineers of Ontario, the Ordre des ingénieurs du Québec and a fellow of the Canadian Academy of Engineering.

Directors' Recommendation

The Directors (excluding Ms Grondin) recommend that Shareholders vote in favour of Resolution 6 to appoint Ms Grondin as a Director of the Company.

Resolution 7 – Appointment of Director (Ms Jessica McDonald)

Ms Jessica McDonald was appointed as a Director at the 2024 AGM and retires in accordance with Clause 3.12(c)(i) of the Company's constitution. Ms McDonald offers herself for re-election as a Director of the Company in accordance with Clause 3.12(c)(ii) of the Company's constitution.

Ms Jessica McDonald

Ms McDonald joined Champion in August 2023. She has been a corporate director since 2014 and has been certified by the Institute of Corporate Directors since 2017. She is currently a member of the board of directors of GFL Environmental Inc. and Foran Mining Corporation. Ms McDonald was also a director of Coeur Mining, Inc. from 2018 to 2023, a director of Hydro One Limited from 2018 to 2022 and a director and chair of Trevali Mining Corporation between 2017 and 2020. From 2014 to 2017, Ms McDonald was President and Chief Executive Officer of the BC Hydro and Power Authority, a clean energy utility with over \$5.5 billion in annual revenue and more than 5,000 employees. She acted as interim President and Chief Executive Officer of Canada Post Corporation from April 2018 to March 2019 and was the chair of its board of directors between 2017 and 2020. Ms McDonald served as the Chair of Powertech Labs, one of the largest testing and research laboratories in North America and a director of Powerex, an energy trading company. Ms McDonald has extensive government experience, including serving as Deputy Minister to the Premier and Head of the BC Public Service. Ms McDonald holds a Bachelor of Arts degree in Political Science from the University of British Columbia, is a graduate of the Institute of Corporate Directors and holds a certification in cybersecurity oversight from the National Association of Corporate Directors and Carnegie Mellon University.

Directors' Recommendation

The Directors (excluding Ms McDonald) recommend that Shareholders vote in favour of Resolution 7 to appoint Ms McDonald as a Director of the Company.

Resolution 8 – Appointment of Director (Mr Jyothish George)

Mr Jyothish George was appointed as a Director at the 2024 AGM and retires in accordance with Clause 3.12(c)(i) of the Company's constitution. Mr George offers himself for re-election as a Director of the Company in accordance with Clause 3.12(c)(ii) of the Company's constitution.

Mr Jyothish George

Mr George joined Champion in October 2017. Mr George is currently Head of Copper Marketing at Glencore. Immediately prior to his current role, Mr George served as head of marketing for iron ore at Glencore. Prior to that he was the Chief Risk Officer of Glencore. He earlier held a number of roles at Glencore's head office in Baar, Switzerland, and from 2009 onwards focused on iron ore, nickel and ferroalloys physical and derivatives trading, and has been involved with iron ore marketing since its inception at Glencore. Mr George joined Glencore in 2006 in London. He was previously a Principal at Admiral Capital Management in Greenwich, Connecticut, a Vice-President in equity derivatives trading at Morgan Stanley in New York, and started his career at Wachovia Securities in New York as a Vice-President in convertible bonds trading. Mr George received a Bachelor's in Technology from IIT Madras, India and a PhD in Mechanical Engineering from Cornell University.

Directors' Recommendation

The Directors (excluding Mr George) recommend that Shareholders vote in favour of Resolution 8 to appoint Mr George as a Director of the Company.

Resolution 9 – Appointment of Director (Mr Ronnie Beevor)

Mr Ronnie Beevor was appointed as a Director at the 2024 AGM and retires in accordance with Clause 3.12(c)(i) of the Company's constitution. Mr Beevor offers himself for re-election as a Director of the Company in accordance with Clause 3.12(c)(ii) of the Company's constitution.

Mr Ronnie Beevor

Mr Beevor was appointed as a Non-Executive Director in March 2024. Mr Beevor has over 40 years of experience in investment banking and the mining sector, including as Chair and non-executive director of several mining companies in Australia and internationally. He is presently Chairman of Felix Gold, which has substantial gold exploration properties in Alaska, director of Mont Royal Resources, building a dominant position in underexplored greenstone belts in Québec, and director of Lucapa Diamond Company Limited, an international producer of high value diamonds. He recently retired as Chairman of Bannerman Energy Limited, owner of the large Etango uranium deposit in Namibia. Previously, Mr Beevor served as head of investment banking at Rothschild Australia, Chair of EMED Mining, which acquired, developed and operated the Rio Tinto copper mine in Southern Spain, board member of Riversdale Resources, which was acquired by Hancock Prospecting for A\$800 million, as well as Talison Lithium which acquired the Greenbushes lithium mine in West Australia, prior to its acquisition by Tianqi Industry Group for nearly C\$700 million. Mr Beevor also served on the board of Oxiana Limited, which developed substantial gold and copper operations in Laos, acquired the Golden Grove polymetallic mine in Western Australia, developed the Prominent Hill mine in South Australia and merged with Zinifex Limited to form OZ Minerals, which was acquired in 2023 by BHP Group Limited for A\$9.5 billion. Mr Beevor holds an Honours degree in Philosophy, Politics and Economics from Oxford University, and qualified as a chartered accountant in England and Wales.

Directors' Recommendation

The Directors (excluding Mr Beevor) recommend that Shareholders vote in favour of Resolution 9 to appoint Mr Beevor as a Director of the Company.

Glossary

In this Explanatory Statement, the following definitions apply:

Reference	Definition
A\$, \$ or dollar	Australian dollars
ASX	Australian Securities Exchange
Board	means the Board of the Company
Corporations Act	<i>Corporations Act 2001 (Cth)</i>
Director	a member of the Board
NI 54-101	National Instrument 54-101 – <i>Communication with Beneficial Owners of Securities of a Reporting Issuer</i>
Registered Office	means Level 1, 91 Evans Street Rozelle, NSW 2039
Shareholders	As defined under Voting Entitlements in the Explanatory Statement of this Notice
Share Registry	means Computershare Investor Services Inc. and Computershare Investor Services Pty Limited
TSX	Toronto Stock Exchange

Need assistance?



Phone:
1300 850 505 (within Australia)
+61 3 9415 4000 (outside Australia)



Online:
www.investorcentre.com/contact



YOUR VOTE IS IMPORTANT

For your proxy appointment to be effective it must be received by **7:00 am (Sydney time)** on **Tuesday, 26 August 2025**.

Proxy Form

How to Vote on Items of Business

Subject to applicable voting exclusions, all your securities will be voted in accordance with your directions.

APPOINTMENT OF PROXY

Voting 100% of your holding: Direct your proxy how to vote by marking one of the boxes opposite each item of business. If you do not mark a box your proxy may vote or abstain as they choose (to the extent permitted by law). If you mark more than one box on an item your vote will be invalid on that item.

Voting a portion of your holding: Indicate a portion of your voting rights by inserting the percentage or number of securities you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement or 100%.

Appointing a second proxy: You are entitled to appoint up to two proxies to attend the meeting and vote on a poll. If you appoint two proxies you must specify the percentage of votes or number of securities for each proxy, otherwise each proxy may exercise half of the votes. When appointing a second proxy write both names and the percentage of votes or number of securities for each in Step 1 overleaf.

A proxy need not be a securityholder of the Company.

SIGNING INSTRUCTIONS FOR POSTAL FORMS

Individual: Where the holding is in one name, the securityholder must sign.

Joint Holding: Where the holding is in more than one name, all of the securityholders should sign.

Power of Attorney: If you have not already lodged the Power of Attorney with the registry, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: Where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the Corporations Act 2001) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please sign in the appropriate place to indicate the office held. Delete titles as applicable.

PARTICIPATING IN THE MEETING

Corporate Representative

If a representative of a corporate securityholder or proxy is to participate in the meeting you will need to provide the appropriate "Appointment of Corporate Representative". A form may be obtained from Computershare or online at www.investorcentre.com/au and select "Printable Forms".

Lodge your Proxy Form:

Online:

Lodge your vote online at www.investorvote.com.au using your secure access information or use your mobile device to scan the personalised QR code.

Your secure access information is

Control Number: 185040

SRN/HIN:

For Intermediary Online subscribers (custodians) go to www.intermediaryonline.com

By Mail:

Computershare Investor Services Pty Limited
GPO Box 242
Melbourne VIC 3001
Australia

By Fax:

1800 783 447 within Australia or
+61 3 9473 2555 outside Australia



PLEASE NOTE: For security reasons it is important that you keep your SRN/HIN confidential.

You may elect to receive meeting-related documents, or request a particular one, in electronic or physical form and may elect not to receive annual reports. To do so, contact Computershare.

☐ **Change of address.** If incorrect, mark this box and make the correction in the space to the left. Securityholders sponsored by a broker (reference number commences with 'X') should advise your broker of any changes.

Proxy Form

Please mark ☒ to indicate your directions

Step 1 Appoint a Proxy to Vote on Your Behalf

I/We being a member/s of Champion Iron Limited hereby appoint

☐ the Chairman of the Meeting **OR**

PLEASE NOTE: Leave this box blank if you have selected the Chairman of the Meeting. Do not insert your own name(s).

or failing the individual or body corporate named, or if no individual or body corporate is named, the Chairman of the Meeting, as my/our proxy to act generally at the meeting on my/our behalf and to vote in accordance with the following directions (or if no directions have been given, and to the extent permitted by law, as the proxy sees fit) at the Annual General Meeting of Champion Iron Limited to be held at 1000 De La Gauchetière Street West, Suite MZ400, Montréal, Québec, H3B 0A2, Canada on Thursday, 28 August 2025 at 7:00 am (Sydney time) (Wednesday, 27 August 2025 at 5:00 pm (Montréal time)) and at any adjournment or postponement of that meeting.

Chairman authorised to exercise undirected proxies on remuneration related resolutions: Where I/we have appointed the Chairman of the Meeting as my/our proxy (or the Chairman becomes my/our proxy by default), I/we expressly authorise the Chairman to exercise my/our proxy on Resolution 1 (except where I/we have indicated a different voting intention in step 2) even though Resolution 1 is connected directly or indirectly with the remuneration of a member of key management personnel, which includes the Chairman.

Important Note: If the Chairman of the Meeting is (or becomes) your proxy you can direct the Chairman to vote for or against or abstain from voting on Resolution 1 by marking the appropriate box in step 2.

Step 2 Items of Business

PLEASE NOTE: If you mark the **Abstain** box for an item, you are directing your proxy not to vote on your behalf on a show of hands or a poll and your votes will not be counted in computing the required majority.

		For	Against	Abstain
Resolution 1	Remuneration Report	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resolution 2	Re-Election of Director (Michael O' Keeffe)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resolution 3	Re-Election of Director (David Cataford)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resolution 4	Re-Election of Director (Gary Lawler)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resolution 5	Re-Election of Director (Michelle Cormier)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resolution 6	Re-Election of Director (Louise Grondin)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resolution 7	Re-Election of Director (Jessica McDonald)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resolution 8	Re-Election of Director (Jyothish George)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Resolution 9	Re-Election of Director (Ronnie Beevor)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

The Chairman of the Meeting intends to vote undirected proxies, able to be voted, in favour of each item of business. In exceptional circumstances, the Chairman of the Meeting may change his/her voting intention on any resolution, in which case an ASX announcement will be made.

Step 3 Signature of Securityholder(s) *This section must be completed.*

Individual or Securityholder 1

Sole Director & Sole Company Secretary

Securityholder 2

Director

Securityholder 3

Director/Company Secretary

/ /

Date

Update your communication details (Optional)

Mobile Number

Email Address

By providing your email address, you consent to receive future Notice of Meeting & Proxy communications electronically

22 July 2025

2025 Annual General Meeting

Dear Shareholder

On behalf of the Board of Champion Iron Limited (**Champion or the Company**), I am pleased to invite you to attend the 2025 Annual General Meeting (**AGM or the Meeting**).

Champion's 2025 AGM will be held in person at 1000 De La Gauchetiere Street West, Suite MZ400, Montréal, Québec, H3B 0A2, Canada at 7:00 am (Sydney time) on **Thursday 28 August 2025**, which corresponds to 5:00 pm (Montréal time) on **Wednesday 27 August 2025**.

Notice of Meeting and Proxy Form

The Notice of Meeting includes details on the business of the meeting and how you can participate. The Notice of Meeting has been released to the ASX and is available on our website at <https://www.championiron.com/investors/financial-regulatory-reports/> or on the Company's ASX market announcements platform at <https://www.asx.com.au/markets/trade-our-cash-market/announcements.cia>. You can also access Champion's 2025 Annual Report at the same web addresses.

A personalised proxy form is enclosed with this letter for your convenience. We encourage you to read the Notice of Meeting (including the Explanatory Memorandum) and the proxy form and consider lodging a directed proxy in advance of the AGM by following the instructions on the proxy form. You can also complete and lodge your proxy form on-line at www.investorvote.com.au and enter the control number 185040.

Shareholder communications

In accordance with Section 253RA of the *Corporations Act 2001 (Cth)*, and to support environmentally sustainable practices, Champion will no longer distribute its Notice of Meeting and other meeting-related materials in hard copy form, unless you make a one-off request or a standing election to receive the materials by mail. We encourage you to switch to paperless communications by providing us with your email address. You can update your communication preferences online at www.investorcentre.com/au. You may also request a hard copy of the Notice of Meeting by calling Champion's share registry Computershare Investor Services Pty Limited at 1300 850 505 (within Australia) or +61 3 9415 4000 (outside Australia).

Shareholders are encouraged to submit questions in advance of the Meeting to the Company. If you wish a question to be put to the chair of the Meeting or auditor and you are not able to attend the Meeting, please submit those questions by email to: championcorporatesecretary@championiron.com.

The Company encourages all Shareholders to participate in the AGM by attending in person or by appointing a proxy to attend on their behalf. You will be able to listen to an audio livestream of the AGM but you will not be able to vote or ask questions via the livestream.

Please go to <https://app.webinar.net/Vz0moEzrpb9> to listen to the audio livestream.

Thank you for your continued support of Champion and we look forward to your attendance at the 2025 AGM.

Yours faithfully,

(signed) "Steve Boucratie"

Steve Boucratie

Senior Vice-President, General Counsel and Corporate Secretary