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ventia.com

ASX and NZX Release

12 April 2024

2024 Annual General Meeting

Ventia Services Group Limited (**Ventia**) will hold its Annual General Meeting (**2024 AGM**) at 10.00am on Thursday 23 May 2024 (AEST).

Enclosed are the following documents relating to the 2024 AGM:

- Notice of Meeting
- Voting Form

or personal use only

2024 AGM Access Notice

Copies of the above documents and associated materials will be made available on:

- Computershare's Investor Vote page for Ventia's 2024 AGM at: www.investorvote.com.au
 - Ventia's website at: www.ventia.com/AGM

This announcement was authorised by the Company Secretary.

-Ends-

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Dear Shareholder,

On behalf of the Board of Ventia Services Group Limited (**Ventia** or **Company**), I am pleased to invite you to participate in our 2024 Annual General Meeting (**AGM**).

Ventia's AGM will take place on Thursday, 23 May at 10:00am (AEST) as a virtual only meeting. Registration will open from 9.30am (AEST).

The AGM is an essential part of Ventia's corporate governance calendar. It is an important and valued way shareholders can be informed of, and involved in, Ventia's progress on delivering on our strategy of Redefining Service Excellence, whilst putting health and safety at the centre of everything that we do.

The following matters will be considered at the AGM:

- receipt, consideration and discussion of the Company's Annual Financial Report, together with the Directors' Report and Auditor's Report for the financial year ended 31 December 2023;
- adoption of the Company's 2023 Remuneration Report;
- the election of Lynne Saint as an Independent Non-Executive Director;
- the election of Anne Urlwin as an Independent Non-Executive Director;
- the election of Damon Rees as an Independent Non-Executive Director; and
- the granting of share appreciation rights and dividend equivalent rights to the Managing Director and Group Chief Executive Officer, Dean Banks under Ventia's LTI plan. This resolution is voluntary and proposed in the interests of transparency.

We encourage shareholders to participate in the AGM online at meetnow.global/MNPMW7P.

Whilst shareholders will be able to vote online during the AGM, you are encouraged to lodge a direct vote or appoint a proxy ahead of the AGM, even if you are participating online. If you are unable to participate in the AGM, please lodge your direct vote or appoint a proxy ahead of the AGM. Further details on how you can participate in the AGM are set out in the following pages.

We encourage shareholders to actively participate through the online platform and ask questions online or by phone. It is important that you have the opportunity to communicate your views to us. This will include asking questions to our auditor, Deloitte.

We will attempt to address the more frequently asked questions in the Chairman's and/or Group CEO's presentations at the AGM.

Shareholders who are unable to attend the AGM or who may prefer to register questions in advance are encouraged to do so by clicking here **ventia.com/investor-centre**.

Enclosed with this letter are both the Notice of Meeting and Explanatory Statement, which contain more detailed information in respect of the items of business of the AGM and voting procedures.

I would like to thank all shareholders for your continuing support of Ventia and I look forward to engaging with you at our AGM.

Qavid Moffatt

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Notice of Meeting

The 2024 Annual General Meeting (**AGM**) of Ventia Services Group Limited (**Company** or **Ventia**) will be held online at <u>meetnow.global/MNPMW7P</u>, on Thursday, 23 May 2024 at 10:00am (AEST). Registration will open from 9:30am (AEST).

The Explanatory Statement that accompanies and forms part of this Notice of Meeting describes in more detail the items of business to be considered at the AGM.

Ordinary Business

1. 2023 Annual Report

To receive and consider the financial report, the directors' report and the auditor's report for the financial year ended 31 December 2023.

Notes:

- This item of ordinary business is for discussion only and is not a resolution.
- Pursuant to the Corporations Act, Shareholders will be given a reasonable opportunity at the AGM to ask questions about, or make comments in relation to, each of the aforementioned reports during consideration of this item.

2. Adoption of 2023 Remuneration Report

To consider and, if thought fit, pass the following resolution as a non-binding ordinary resolution:

"To adopt the 2023 Remuneration Report for the financial year ended 31 December 2023."

Notes:

- The vote on this Resolution is advisory only and does not bind the Directors or the Company. However, the Board will take the outcome of the vote into consideration in future reviews of the remuneration policy for KMP.
- This Resolution is subject to voting exclusions as outlined in the notes accompanying this Notice of Meeting.
- The Chairman intends to vote all available proxies in favour of this Resolution.

3. Election of Directors

To consider and, if thought fit, pass the following resolutions as ordinary resolutions:

3a: "That Lynne Saint, who retires in accordance with Rule 8.1 of the Company's Constitution and, being eligible, be elected as a Director of the Company."

3b: "That Anne Urlwin, who retires in accordance with Rule 8.1 of the Company's Constitution and, being eligible, be elected as a Director of the Company." 3c: "That Damon Rees, having been appointed to the Board by the Directors in July 2023, retires in accordance with Rule 8.1 of the Company's Constitution and, being eligible, be elected as a Director of the Company."

Note: The Chairman intends to vote all available proxies in favour of these Resolutions.

4. Issue of Securities to the Managing Director and Group Chief Executive Officer under Ventia's Long-Term Incentive Plan

To consider and, if thought fit, pass the following resolution as an ordinary resolution:

"That approval is given, for the purposes of ASX Listing Rule 10.14 and for all other purposes, for the Company to issue to the Managing Director and Group Chief Executive Officer, Dean Banks, Share Appreciation Rights and Dividend Equivalent Rights pursuant to Ventia's Long-Term Incentive Plan on the terms outlined in the Explanatory Notes".

Notes

- This Resolution is subject to voting exclusions as outlined in the notes accompanying this Notice of meeting. ¬
- The Chairman intends to vote available proxies in favour of this Resolution.

Renewal of proportional takeover provisions

To consider and, if thought fit, pass the following resolution as a special resolution:

"That the Company renew the proportional takeover provisions contained in rule 6 of the Company's Constitution for a period of three years from the date of this AGM".

Notes:

 The Chairman intends to vote available proxies in favour of this Resolution.

Notes

If it is necessary for Ventia to give further updates on the arrangements for the AGM, we will inform Shareholders through our investor website (ventia.com/investor-centre) and via an announcement on the ASX and NZX.

Participating in the AGM online

Shareholders must use the Share Registry's Meeting Platform to attend and participate in the AGM. To participate in the AGM, Shareholders can log in by entering the following URL meetnow.global/MNPMW7P on a computer, tablet or smartphone.

If Shareholders choose to participate in the AGM online, registration will open at 9:30am (AEST) on Thursday, 23 May 2024.

To participate in the AGM online follow the instructions below.

- 1. Click on 'Join Meeting Now'.
- Enter the SRN/HIN. Proxyholders and corporate representatives will need to contact Computershare on +61 3 9415 4024 prior to the AGM to obtain their login details.
- 3. Enter the postcode registered to the Shareholder's holding if you are an Australian Shareholder. If an overseas Shareholder select the country of the registered holding from the drop-down list.
- 4. Accept the Terms and Conditions and 'Click Continue'. Shareholders can view the AGM live, ask questions verbally or via a live text facility and cast votes at the appropriate times while the AGM is in progress.

Whilst Shareholders will be able to vote on the Resolutions online during the AGM in real-time, Shareholders are encouraged to lodge a direct vote or appoint a proxy ahead of the AGM, even if they are participating online. If Shareholders are unable to attend the AGM, Shareholders are encouraged to appoint a proxy or vote directly on the Voting Form.

Further information regarding participating in the AGM online, including browser requirements, is detailed in the Online Meeting Guide available at computershare.com.au/virtualmeetingguide.

Shareholders are also able to ask questions verbally via telephone on the number that will be available on the online platform.

Technical difficulties

Technical difficulties may arise during the course of the AGM. The Chairman has discretion as to whether and how the AGM should proceed in the event that a technical difficulty arises.

In exercising this discretion, the Chairman will have regard to the number of Shareholders impacted and the extent to which participation in the business of the AGM is affected.

Where the Chairman considers it appropriate, the Chairman may continue to hold the AGM and transact business, including conducting a poll and voting in accordance with valid proxy instructions. For this reason, Shareholders are encouraged to lodge a direct vote or appoint a proxy by 10:00am (AEST) on Tuesday, 21 May 2024 even if they plan to attend through the virtual platform.

Entitlement to vote

Shareholders are eligible to participate and vote at the AGM if they are registered holders of the Company's Shares at 7:00pm (AEST) on Tuesday, 21 May 2024, subject to the voting restrictions described in this Notice of Meeting and Explanatory Statement.

Direct voting - prior to the AGM

Shareholders are entitled to vote directly by marking Section A "Vote Directly" on the Voting Form that accompanies this Notice of Meeting. Shareholders will then not need to appoint a proxy to act on its behalf.

A direct vote will take priority over the appointment of a proxy. For a valid direct vote to be recorded Shareholders must mark 'For', 'Against', or 'Abstain' on each Resolution. Where a direct vote has been validly submitted in advance of the AGM, the Shareholder's attendance or participation in the AGM cancels the direct vote, unless the Shareholder instructs the Company or, at its instruction, the Share Registry otherwise.

Voting by Proxy

A Shareholder is entitled to appoint a proxy to attend and vote on their behalf. To do so, Shareholders should mark Section B "Appoint a Proxy" on the Voting Form to appoint the Chairman of the AGM as its proxy or insert the name of its alternative proxy in the space provided.

The following applies in terms of proxy appointments:

- a proxy need not be a Shareholder, and may be an individual or a body corporate;
- a Shareholder entitled to cast two or more votes may appoint two proxies; and
- where two proxies are appointed, each proxy may be appointed to represent a specified proportion of the Shareholder's voting rights. If a Shareholder appoints two proxies and the appointment does not specify the proportion or number of the votes each proxy may exercise, each proxy may exercise half of that Shareholder's votes.

Chairman's Voting Intentions

The Chairman intends to vote undirected proxies in favour of the Resolutions set out in this Notice of Meeting.

If a Shareholder appoints the Chairman as their proxy, expressly or by default, and they do not direct the Chairman how to vote on a Resolution, by completing and returning the Voting Form, they will be expressly authorising the Chairman to exercise the proxy and vote as the Chairman sees fit on a Resolution, even if the Resolution is connected directly or indirectly with the remuneration of a member of the KMP of the Company.

Corporate Representatives

A body corporate that is a Shareholder, or that has been appointed as a proxy, must appoint an individual to act as its representative at the AGM. The appointment must comply with the requirements of section 250D of the Corporations Act. The representative should provide satisfactory evidence of their appointment prior to the commencement of the AGM, including any authority under which it is signed, unless it has been given previously to the Company.

How to submit a Voting Form

Online	Lodge your vote online at investorvote.com.au using your secure access information or use your mobile device to scan the personalised QR code
By Mail	Computershare Investor Services Pty Limited GPO Box 242 Melbourne VIC 3001 Australia
By Fax	1800 783 447 within Australia or +61 3 9473 2555 outside Australia

To be effective, direct votes or proxy appointments must be received by 10:00am (AEST) on Tuesday, 21 May 2024. All Resolutions set out in the Notice of Meeting will be voted on by way of a poll.

Voting restrictions on Agenda Item 2 (2023 Remuneration Report)

The Company will disregard any votes cast on Agenda Item 2:

- by or on behalf of a member of the Company's KMP whose remuneration details are included in the 2023 Remuneration Report, or their Closely Related Parties, regardless of the capacity in which the vote is cast;
- as a proxy by a person who is a member of the Company's KMP on the date of the AGM or their Closely Related Parties.

However, votes will not be disregarded if they are cast as proxy for a person entitled to vote on Agenda Item 2:

- in accordance with a direction on the proxy form; or
- by the Chairman pursuant to an express authorisation to exercise the proxy even though Agenda Item 2 is connected with the remuneration of the Company's KMP.

Voting restrictions on Agenda Item 4 (Issue of Securities to the Managing Director and Group Chief Executive Officer under Ventia's Long-Term Incentive Plan)

The Company will disregard any votes cast on Agenda Item 4:

- in favour of the resolution by or on behalf of Dean Banks or any of his associates, regardless of the capacity in which the vote is cast; or
- as a proxy by a person who is a member of the Company's KMP at the date of the AGM or their Closely Related Parties,

unless the vote is cast on Agenda Item 4:

- as proxy or attorney for a person entitled to vote on the resolution in accordance with a direction given to the proxy or attorney to vote on the resolution in that way; or
- by the Chairman as proxy for a person entitled to vote on the resolution, pursuant to an express authorisation to exercise the proxy as the Chairman decides; or
- by a holder acting solely in a nominee, trustee, custodial or other fiduciary capacity on behalf of a beneficiary provided the following conditions are met:
 - the beneficiary provides written confirmation to the holder that the beneficiary is not excluded from voting, and is not an associate of a person excluded from voting, on the resolution; and
 - the holder votes on the resolution in accordance with directions given by the beneficiary to the holder to vote in that way.

Questions and comments from Shareholders

A reasonable opportunity will be given to Shareholders, as a whole, to ask questions at the AGM about, or make comments on, the 2023 Annual Report and the management of the Company.

Similarly, a reasonable opportunity will be given to Shareholders, as a whole, to ask the External Auditor, questions relevant to:

- the conduct of the audit;
- the preparation and content of the 2023 Auditor's Report;
- the accounting policies adopted by the Company in relation to the preparation of the financial statements; and
- the independence of the auditor in relation to the conduct of the audit.

Shareholders attending the AGM will have the opportunity to ask questions using the online platform or by telephone (via the online platform). Please note that Shareholders may only ask questions once they have been verified.

To submit written questions to the Company or questions relating to the conduct of the audit and the content of the 2023 Auditor's Report to the External Auditor in advance of the AGM, Shareholders may do so by completing an online form on Ventia's website at ventia.com/investor-centre no later than 10:00am (AEST) on Thursday, 16 May 2024. The auditor is not obliged to provide written answers.

Questions will be collated and, during the AGM, the Chairman will seek to address as many of the more frequently raised topics as possible. However, there may not be sufficient time available at the AGM to address all topics raised, and individual responses will not be sent to Shareholders.

Definitions

Words that are defined in the Glossary have the same meaning when used in the Notice of Meeting unless the context or the definitions in the Glossary provide otherwise.

By Order of the Board

Rebecca Tweedie

Group Company Secretary Ventia Services Group Limited

Dated: 12 April 2024

Explanatory Statement

The purpose of this Explanatory Statement (which is included in and forms part of the Notice of Meeting) is to provide Shareholders with an explanation of the items of business of the AGM as well as to assist Shareholders to determine how they wish to vote on each Resolution.

Agenda Item 1: 2023 Annual Report

Ventia's 2023 Annual Report, which includes the 2023 Financial Report, the 2023 Directors' Report and the 2023 External Auditor's Report was lodged with the ASX and NZX on 21 February 2024 and is available at wentia.com/investor-centre/announcements.

Printed copies of the 2023 Annual Report have been mailed to those Shareholders who have elected to receive a printed copy.

At the AGM, a reasonable opportunity will be given to Shareholders, as a whole, to ask questions about, and make comments on, the 2023 Annual Report, however there will be no formal Resolution put to at the AGM. Ventia's External Auditor will also participate in the AGM to answer questions in relation to the conduct of the audit (including the independence of the External Auditor), the preparation and content of the 2023 Auditor's Report and the accounting policies adopted by Ventia.

Agenda Item 2: Adoption of 2023 Remuneration Report

Listed companies, such as Ventia, are required to provide detailed disclosures of non-executive director and executive KMP remuneration in their directors' reports. These disclosures are set out in the 2023 Remuneration Report (which forms part of the 2023 Directors' Report).

The Board strives to ensure that Ventia's remuneration framework aligns with Shareholder interests by:

- ensuring remuneration is performance driven with a focus on setting challenging targets for both financial and nonfinancial measures;
- placing substantial emphasis on variable ('at risk' incentive based) remuneration linked to short and long-term performance benchmarks that support Ventia's corporate strategy and future success; and
- implementing share-based remuneration on a short and long-term basis.

There will be a reasonable opportunity for Shareholders to comment on, and ask questions about, the 2023 Remuneration Report.

The vote on Agenda item 2 is advisory only and will not bind the Directors or the Company. However, the Board will take the outcome of the vote into consideration when reviewing the Company's remuneration practices and policies.

For the voting exclusions applicable to Agenda Item 2, please refer to page 3 of this Notice of Meeting.

What is the Board's recommendation?

The Board unanimously recommends that Shareholders vote in favour of Agenda Item 2.

Agenda Item 3: Election of Directors

Each year, the Nominations Committee reviews the skills and experience represented on the Board and considers whether there are any issues that should be addressed through Board renewal and succession. As part of this process, the Board has reviewed the performance of each Director standing for election and has considered the contribution made to the Board and its committees by, and the skills and expertise of those Directors. For these reasons, and those outlined in each of the Directors' profiles below, the Board recommends the election of each of the following Directors.

Agenda Item 3a: Election of Lynne Saint



Lynne joined the Board in October 2021 as an Independent Non-Executive Director and is the Chair of the Audit, Risk and Compliance Committee and Member of the Nominations Committee, People and Remuneration Committee and Safety and Sustainability Committee.

Lynne has broad financial and commercial experience from a global career including more than 20 years with Bechtel Group where she served as Chief Audit Executive and Chief Financial Officer of the Mining and Metals Global Business Unit. Her expertise encompasses strong financial skills, corporate governance, enterprise risk, supply chain risk and project management.

Lynne is currently a Non-Executive Director of Nufarm Limited and Iluka Resources Limited.

Lynne holds a Bachelor of Commerce and a post-graduate diploma in Education Studies from the University of Queensland. She is a Fellow of the Australian Society of Certified Practising Accountants and the Australian Institute of Company Directors.

Lynne is considered by the Board to be an Independent Director.

What is the Board's recommendation?

The Board, with Ms. Saint abstaining, unanimously recommends that Shareholders vote in favour of Agenda Item 3a.

Agenda item 3b: Election of Anne Urlwin



Anne joined the Board as an Independent Non-Executive Director in October 2021 and is the Chair of the Safety and Sustainability Committee, and Member of the Nominations Committee, Audit, Risk and Compliance Committee and People and Remuneration Committee.

Anne is a New Zealand based professional director with experience in a range of sectors including construction, infrastructure, property development, telecommunications, energy, regulation, airports, health and financial services.

Anne is Chair of Precinct Properties New Zealand Limited and a Non-Executive Director of Infratil Limited and Vector Limited. She is also a director of City Rail Link Limited.

In June 2022, Anne received an Officer of the New Zealand Order of Merit award for services to business.

Anne holds a Bachelor of Commerce from the University of Canterbury and is a Chartered Fellow of the Institute of Directors in New Zealand, a member of the Australian Institute of Company Directors, a Fellow of Chartered Accountants Australia and New Zealand and associate member of Governance New Zealand (the NZ Division of the Chartered Governance Institute).

Anne is considered by the Board to be an Independent Director.

What is the Board's recommendation?

The Board, with Ms. Urlwin abstaining, unanimously recommends that Shareholders vote in favour of Agenda Item 3b.

Agenda item 3c: Election of Damon Rees



Damon joined the Board in July 2023 as an Independent Non-Executive Director.

Damon is a Sydney-based business leader focused on customer centricity, culture, digital enablement, and innovation, with more than twenty years of experience driving transformational change, organisational performance, and better customer outcomes.

He is currently the Managing Principal & CEO at Better As Usual, Chair of eHealth NSW, and Co-Founder of ServiceGen.

Damon holds a Bachelor of Information Technology from UTS, a MBA from the University of Sydney and he was awarded the Sir James Wolfhenson scholarship to study at the Harvard Kennedy School. Damon was also awarded a Public Service Medal as part of the 2023 Kings Honours.

Ventia has successfully undertaken checks into Damon's background and experience. Damon is considered by the Board to be an Independent Director.

What is the Board's recommendation?

The Board, with Mr. Rees abstaining, unanimously recommends that Shareholders vote in favour of Agenda Item 3c.

Agenda Item 4: Issue of Securities to the Managing Director and Group Chief Executive Officer under Ventia's Long-term Incentive Plan

Background

The Board considers that its executives should be remunerated in a manner that encourages them to become Shareholders as this is the best mechanism to align their interests with those of Ventia's Shareholders. It is the Company's policy that the performance-based (that is, at risk) pay of executives represents a significant component of their total remuneration. Granting incentives under a long-term incentive plan seeks to encourage and reward long-term sustainable performance.

Ventia has developed a fit-for-purpose LTI that is strongly aligned with the delivery of Ventia's strategy of redefining service excellence. The LTI is considered to promote long-term shareholder value creation as follows:

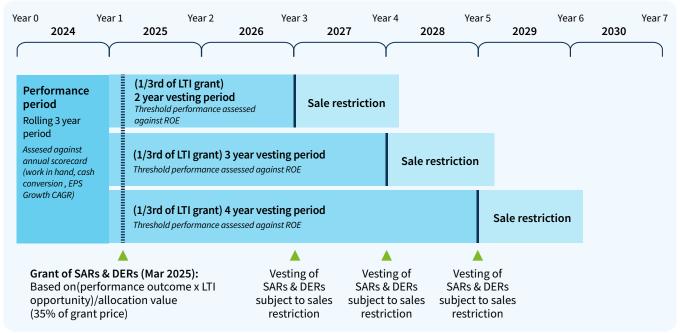
- delivery via Share Appreciation Rights (SARs) and Dividend Equivalent Rights (DERs) promotes strong focus on shareholder alignment by only rewarding for share price growth and dividends (to the extent the SARs and DERs vest and there has been share price growth);
- performance in the year prior to the LTI being granted (which will over time build to a three-year rolling average) will moderate the actual LTI value to be awarded to LTI participants, thereby ensuring that the awards granted are not excessive and are set in the context of the Company's overall performance;
- 3. a fixed and transparent allocation value of 35% of Ventia's VWAP will apply to determine the number of SARs actually granted each year, minimising fluctuations that might otherwise occur if a more variable annual Black-Scholes allocation value were to apply. In setting the allocation value, the Board considered a formal fair value approach and the 35% allocation basis selected. The 35% allocation basis results in a lower number of SARs being granted to LTI participants;

- 4. A threshold level of 15% return on equity (**ROE**) performance must be met before any vesting can occur to ensure long-term financial sustainability objectives are met; and
- 5. progressive time vesting over four years provides LTI participants with 'skin in the game', with additional sale restrictions promoting long-term value creation and talent retention.

The Company is proposing to issue SARs and DERs to the Managing Director and Group Chief Executive Officer, Dean Banks, (**Group CEO**) under Ventia's Long Term Incentive Plan (**Plan**).

Plan Overview

Outlined below is an overview of the operation of the Plan for FY2024:



Term	Description							
Opportunity (maximum)		ual LTI awarded to the Group CEO will depend on Ventia's pard approved FY24 LTI scorecard and performance measures.						
LTI grant value	The LTI grant value (expressed as a percentage of individual's maximum LTI opportunity) is based on an assessment of measures relating to performance affecting the grant (see below), based on the following:							
	Performance achieved	LTI grant value (% of maximum LTI Opportunity)						
	Below threshold	Zero						
	Threshold	50%*						
	Target	75%*						
	Maximum	100%						
	* LTI grant value assessed on straight-line basis between threshold and target, and target and maximum.							
Vehicle	SARs, which provide a right to be allocated a number of fully paid ordinary shares in Ventia at a future date, based on the difference in share price across the applicable vesting period.							
	The Group CEO will also receive DERs which provide a right to be allocated a number of fully paid ordinary shares in Ventia at a future date equivalent to the value of any dividends that the Group CEO would have received on SARs as if those SARs had been Shares since the grant date of the SARs. DERs only vest to the extent that there has been share price growth over the vesting periods. The Board has discretion to settle the SARs or DERs in cash in lieu of Shares.							
	SARs and DERs will be granted at no cost to the Group CEO and no amount is payable on vesting of the SARs and DERs.							
Allocation methodology	The number of SARs granted will be of Allocation Price.	determined based on a set market valuation, being 35% of Ventia's						
Allocation price	Based on the Volume Weighted Average Price (VWAP) of Shares for the 10 trading days immedi-ately after the release of Ventia's annual financial statements for FY24.							
Performance period	Performance affecting grant: FY2024							
Performance measures	Performance affecting grant							
	Work in hand (33.33%)							
	Pro-forma cash flow conversion rate (33.33%)							
	• Earnings per share (EPS) compound annual growth rate (CAGR) (33.33%).							
	Performance affecting vesting							
		nce, longer-term performance will be assessed against ROE f 15% (i.e. subject to a minimum level of acceptable performance).						
Performance Measure Explained – Work in Hand	Work in hand is defined as comprising i) the future revenue from contracted projects with agreed volumes and scope, and ii) an estimate of future revenue that is likely to be generated from con-traprojects where the project scope and volumes are variable.							
		tails of this performance measure and the extent to which the osed in the Company's Remuneration Report at the com-pletion of						

Term	Description							
Performance Measure Explained – Pro forma	Pro forma cash conversion ratio will be measured by pro forma operating cash flow divided by pro forma EBITDA for FY22, FY23 and FY24 combined.							
cash conversion	Under the Plan for FY24, the Board has set cash flow conversion as follows:							
	Weighting	Weighting Threshold (50%) Target (75%)		Stretch (100%)				
	33%	85%	92.5%	100%				
Performance Measure Explained – EPS Growth	EPS Growth CAGR is measured by comparing Ventia's compound annual EPS growth rate over a rolling three-year period against a range approved by the Board at the beginning of the performance period.							
CAGR	Under the Plan for	FY24, the Board has set the EF	S CAGR as follows:					
	Weighting Threshold (50%) Target (75%)		Target (75%)	Stretch (100%)				
	33%	5%	7.5%	10%				
Vesting periods	After the one-year performance period affecting grant, SARs vest in three equal tranches afte two, three and four years, subject to threshold ROE performance. Including the annual perfor period affecting grant, nothing is available to vest until after a minimum of three years. Based on a 10-day VWAP of Shares immediately after the release of Ventia's annual financial s following the relevant vesting date.							
Vesting Date Price								
Vesting and number of shares to be allocated	increase in the Sha price growth over to the Group CEO if they were Share	When SARs vest, the Group CEO will be awarded with a number of Shares calculated by reference to the increase in the Share price from the Allocation Price to the Vesting Date Price. If there has been Share price growth over the relevant vesting period, DERs will also vest and additional Shares will be allocate to the Group CEO based on the value of dividends that would have been payable on the vested SARs as if they were Shares held from the original grant date (Dividend Value). The number of additional Shares will be calculated as the Dividend Value divided by the Vesting Date Price (rounded up to the nearest whole number).						
Sale restriction		ed on vesting of the SARs will I lve months following the end c						

Why approval is being sought?

Under Listing Rule 10.14, Shareholder approval is required for the issue of securities to any Director under an employee incentive scheme. The Company is seeking Shareholder approval for the proposed grant of SARs and DERs to the Group CEO under the Plan.

The Company intends to source the Shares allocated on vesting of any SARs and DERs through on-market purchases for which approval is not required under Listing Rule 10.14. Nevertheless, the Board intends to seek approval in the interests of transparency and good governance, and also to preserve flexibility for the Company to issue shares in the event that it is not in the Company's best interests to purchase shares on market at the relevant times in the future.

The Group CEO is the only Director entitled to participate under the Plan.

If Agenda Item 4 is not approved by Shareholders, the Board will consider alternative arrangements to appropriately remunerate and incentivise the Group CEO.

Additional terms

Term	Description					
Other restrictions	Mr Banks is prohibited from hedging his exposure to vested or unvested Company equity. Mr Banks is not permitted to use shares or rights to shares for margin lending.					
Clawback	The Board may lapse SARs or DERs, or require Shares (or cash paid in lieu of Shares) to be forfeited in certain circumstances, including where in the opinion of the Board:					
	he has acted fraudulently, dishonestly or engaged in serious misconduct;					
	 he breached his duties, responsibilities or obligations to the Company; or 					
	 there occurs any other circumstance, which the Board has determined in good faith provides grounds for the Board to exercise its discretion for the treatment of Mr. Banks' grant 					
Change of control	Where there is a change of control event, the Board may waive any vesting conditions and/or deter-mine the vesting conditions is satisfied.					
Cessation of employment	The treatment of LTI grants on ceasing employment will depend on the circumstances of cessation.					
	Unvested Awards					
	Good leaver: Unless the Board determines otherwise, LTI grants will remain on foot, subject to achievement of performance-related vesting conditions.					
	Bad leaver: Unless the Board determines otherwise, all LTI grants will lapse.					
	Vested Awards					
	Participants will continue to hold shares that have been awarded.					

Effect of approval

Number of Share Appreciation Rights

The maximum number of SARs to be issued to the Group CEO will be determined by applying the following formula:

FORMULA: MAX = 100% TFR being \$1,400,000/ (35% of Allocation Price being 10 Day VWAP post release of FY24 annual results)

EXAMPLE: (using estimated \$4 Allocation Price): Max number of SARs = \$1,400,000/ (\$4 x 35%) = 1,000,000.

An equivalent number of DERs will also be granted to the Group CEO.

Under the Plan Rules, the Board has discretion to reduce the number of awards allocated.

Timing of issue

If Shareholder approval is obtained, it is intended that the SARs and DERs will be allocated to the Group CEO shortly after the release of the annual financial results for FY24.

Additional information required by the Listing Rules

Mr. Banks maximum potential total remuneration package effective from 1 January 2024 is set out below.

Remuneration element	Maximum (\$) FY2024
Fixed Remuneration (FR) inclusive of superannuation	1,400,000
Short Term Incentive opportunity awarded as cash	892,500
Short Term Incentive opportunity awarded as deferred share rights	892,500
Long Term Incentive opportunity (face value)	1,400,000
Total Remuneration (TR) at maximum	4,585,000

Ventia uses SARs and DERs for the Plan because they create alignment between executives and Shareholders and are subject to forfeiture. They may be lapsed or reduced depending upon achievement against an external performance condition and/or by the Board's review of performance against a suite of underpinning conditions.

In addition, executives do not receive any benefit unless and until the SARs and DERs vest.

Details of any securities issued under the Plan will be published in the Company's Appendix 3G and Annual Report relating to the period in which they were issued, along with a statement that approval for the issue was obtained under Listing Rule 10.14. Any additional persons covered by Listing Rule 10.14 who become entitled to participate in an issue of securities under the Plan after this resolution is approved, and who were not named in the Notice of Meeting, will not participate until approval is obtained under that rule.

Previous Issue of securities

The Group CEO has previously been granted 2,057,766 SARS and 2,057,766 DERs under the Plan at no cost.

Directors' Recommendation

The Board, with Mr. Banks abstaining, recommends that Shareholders vote **IN FAVOUR** of Agenda Item 4.

A voting exclusion statement with regard to Agenda Item 4 is set out on page 4 of the Notice of Meeting.

Agenda Item 6: Renewal of proportional takeover provisions

Background

Ventia's Constitution contains provisions which prohibit the registration of transfers of shares acquired under a proportional takeover bid unless a resolution is passed by the shareholders approving the bid. As provided in rule 6, the provisions will cease to have effect at the end of three years after their adoption (25 October 2024) unless renewed.

It is proposed that the proportional takeover provisions are renewed for a period of three years from the date of the AGM.

What is a proportional takeover bid?

A proportional takeover bid is one where the takeover offer made by a bidder to each shareholder is only for a proportion of that shareholder's shares – for example, the bidder only makes a bid for 30 per cent of each shareholder's shares. The specified proportion must be the same in the case of all shareholders.

Effect of the provisions

If rule 6 is renewed and a proportional takeover bid is made for Ventia's shares, the Directors will be required to convene a general meeting of shareholders to vote on a resolution to approve the proportional takeover bid. The resolution must be voted on at least 14 days before the last day of the takeover bid period. The bidder and any associates of the bidder will be excluded from voting.

If the resolution is rejected by the shareholders, then the bid will be deemed to be withdrawn and registration of any transfer of shares resulting from the proportional takeover bid will be prohibited. Acceptances will be returned, and any contracts formed by acceptances will be rescinded. If the resolution is approved, transfers to the bidder of shares which have been accepted into the bid will be registered provided they comply with the other provisions of the Constitution. If no resolution is voted on at least 14 days before the last day of the takeover bid period, then a resolution to approve the proportional takeover bid will be deemed to have been passed. This effectively means that shareholders may only prohibit a proportional takeover bid by passing a resolution rejecting the proportional takeover bid.

The proportional takeover provisions do not apply to full takeover bids. The renewed provisions will expire after three years, unless again renewed by shareholders by a special resolution. Similar provisions are commonly found in the constitutions of publicly-listed companies on the ASX and are regularly renewed.

Reasons for proposing resolution

Part 6.5 Subdivision 5C of the *Corporations Act 2001* (Cth) permits the inclusion and renewal of proportional takeover provisions in the Constitution.

The Directors consider that shareholders should continue to have the opportunity to vote on a proposed proportional takeover bid. Without the provisions, a proportional takeover bid for the Company might enable a bidder to obtain control of the Company without shareholders having the opportunity to dispose of all their shares. The provisions give shareholders the opportunity to decide whether a proportional takeover bid should proceed. If it does proceed, individual shareholders can make a separate decision as to whether they wish to accept the bid for their shares.

No knowledge of any present acquisition proposals

As at the date of this Notice of Meeting, none of the Directors are aware of a proposal by any person to acquire, or to increase the extent of, a substantial interest in the Company.

Review of the advantages and disadvantages of the proportional takeover provisions

The *Corporations Act 2001* (Cth) requires shareholders to be given a statement which retrospectively examines the advantages and disadvantages, for directors and shareholders, of the proportional takeover provisions proposed to be renewed.

During the period in which rule 6 of the Constitution has been in effect there have been no proportional takeover bids made for the Company and the rule has therefore not been activated. The Directors are not aware of any potential takeover bid that was discouraged by the proportional takeover provisions.

Potential advantages and disadvantages

The provisions enable the Directors to ascertain the views of shareholders on a proportional takeover bid. Apart from this, there is no specific advantage for Directors (in their capacity as Directors) in renewing the proportional takeover provisions because they remain free to make their own recommendation on whether a proportional takeover bid should be approved or rejected.

The potential advantages of the proportional takeover provisions for shareholders are:

- they ensure that all shareholders will have an opportunity
 to study a proportional takeover bid proposal and vote on
 whether it should proceed. This should ensure that the terms
 of any future proportional bids are structured to be attractive
 to a majority of independent shareholders, including
 appropriate pricing;
- they may assist shareholders in avoiding being left with a minority interest; and
- knowing the view of the majority of shareholders may assist individual shareholders to assess the likely outcome of the proportional takeover bid and whether to approve or reject that bid.

A potential disadvantage of the inclusion of such provisions in the Constitution is that they may make a proportional takeover bid more difficult to achieve and therefore discourage such bids from being made. This in turn may reduce opportunities for shareholders to sell some of their shares at an attractive price to persons securing control of the Company and may reduce any speculative element in the market price of the Company's shares arising from the possibility of a takeover offer being made. Another potential disadvantage is that the provisions may be considered to constitute an additional restriction on the ability of shareholders to deal freely with their shares.

The Board considers that the potential advantages for members of the proportional takeover provisions outweigh the potential disadvantages.

Special resolution

Resolution 6 is a special resolution and, therefore, requires approval of 75 per cent or more of all votes cast by shareholders.

Directors' Recommendation

The Board considers that, on balance, renewal of the proportional takeover provisions in the Constitution is in the best interests of shareholders and accordingly recommends that shareholders vote **IN FAVOUR** of renewing the proportional takeover provisions.

Glossary

2023 Annual Report means the annual report of Ventia for the financial year ended 31 December 2023, comprising of the 2022 Director's Report, 2023 Financial Report and the 2023 Remuneration Report.

2023 Auditor's Report means the auditor's report for the financial year ended 31 December 2023, as set out in the 2023 Annual Report.

2023 Directors' Report means the directors report of Ventia for the financial year ended 31 December 2023, as set out in the 2023 Annual Report.

2023 Financial Report means the financial report of Ventia for the financial year ended 31 December 2023, as set out in the 2023 Annual Report.

2023 Remuneration Report means remuneration report for the financial year ended 31 December 2023, as set out in the 2023 Annual Report.

Annual General Meeting or AGM means the annual general meeting of the Company to be held virtually at <u>meetnow</u>. **global/MNPMW7P** on Thursday, 23 May 2024 at 10:00am (AEST).

ASX means ASX Limited ACN 008 624 691 or, as the context requires, the financial market operated by it. Board means the board of directors of the Company.

Chairman means the chairperson of the AGM.

Closely Related Party of a KMP means any of the following:

- a spouse, child or dependant of the KMP;
- a child or dependant of the KMP's spouse;
- anyone else who is one of the KMP's family and may be expected to influence, or be influenced by, the KMP in the KMP's dealings with the Company;
- · a company the KMP controls; or
- a person prescribed by regulations. As at the date of this Notice of Meeting, no additional persons have been prescribed by regulation.

Company or Ventia means Ventia Services Group Limited ABN 53 603 253 541.

Corporations Act means the Corporations Act 2001 (Cth).

Directors mean the directors of the Company and Director means any one of them.

Dividend Equivalent Rights or DERs means a right to a number of fully paid ordinary shares in Ventia based on the value of dividends that the holder would have received had the holder owned Shares rather than Share Appreciation Rights since the grant of the Share Appreciation Rights.

Explanatory Statement means this explanatory statement that accompanies, and is incorporated as part of, the Notice of Meeting.

External Auditor or Deloitte means Deloitte Touche Tohmatsu, the auditor of the Company.

KMP or Key Management Personnel means the key management personnel of the Company, being those persons having authority and responsibility for planning, directing and controlling the activities of the Company, whether directly or indirectly. It includes all Directors, the Group Chief Executive Officer and Chief Financial Officer. The KMPs during the year ended 31 December 2023 are listed in the 2023 Remuneration Report contained in the 2023 Annual Report.

Listing Rules means the official listing rules of ASX.

Long Term Incentive Plan or LTI means the Company's LTI Plan approved by the Board on 24 August 2023, a copy of which can be found at **ventia.com/p/our-policies**

Notice of Meeting means this Notice of Annual General Meeting and the accompanying Explanatory Statement.

NZX means the New Zealand's Exchange.

Resolution means a resolution set out in the Notice of Meeting.

Shares means a fully paid ordinary shares in the Company.

Shareholder means a holder of at least one Share.

Share Appreciation Rights or SARs means a right to be allocated a number of fully paid ordinary shares in Ventia at a future date, based on the difference in share price across the applicable vesting periods.

Share Registry means Computershare Investor Services Pty Ltd.





Need assistance?



Phone:

1300 850 505 (within Australia) +61 3 9415 4000 (outside Australia)



Online:

www.investorcentre.com/contact

MR SAM SAMPLE FLAT 123 123 SAMPLE STREET THE SAMPLE HILL SAMPLE ESTATE SAMPLEVILLE VIC 3030

Ventia Services Group Limited Annual General Meeting



Control Number: 999999

SRN/HIN: 19999999999

PIN: 99999

Ventia Services Group Limited's Annual General Meeting (AGM) will be held on Thursday, 23 May 2024 at 10:00am (Sydney time).

The AGM will be held online through an online plaform at https://meetnow.global/MNPMW7P

Meeting Documents and How to Participate

You can access the Notice of Meeting, Annual Report, voting form and other documents at www.investorvote.com.au using the above information or use a mobile device to scan the QR code above.

For Intermediary Online subscribers (custodians) go to www.intermediaryonline.com

For instructions refer to the online user guide at www.computershare.com.au/virtualmeetingguide

You may also submit questions in advance of the AGM.

You can request a hard copy of the Notice of Meeting or voting form by contacting Computershare on 1300 850 505 (within Australia) or +61 3 9415 4000 (outside Australia).

For your direct vote or proxy appointment to be effective it must be received by 10:00am (Sydney time) on Tuesday, 21 May 2024.

Questions?

For more information, please contact our share registry, Computershare, on 1300 850 505 (within Australia) or +61 3 9415 4000 (outside Australia)



Ventia Services Group Limited

ABN 53 603 253 541

VNT

MR SAM SAMPLE FLAT 123 123 SAMPLE STREET THE SAMPLE HILL SAMPLE ESTATE SAMPLEVILLE VIC 3030

Need assistance?



Phone:

1300 850 505 (within Australia) +61 3 9415 4000 (outside Australia)



Online:

www.investorcentre.com/contact



YOUR VOTE IS IMPORTANT

For your vote to be effective it must be received by 10:00am (Sydney time) on Tuesday, 21 May 2024.

Voting Form

How to Vote on Items of Business

All your Shares will be voted in accordance with your directions.

VOTE DIRECTLY

Voting 100% of your holding: Mark either the For, Against or Abstain box opposite each item of business. Your vote will be invalid on an item if you do not mark any box OR you mark more than one box for that item.

Voting a portion of your holding: Indicate a portion of your voting rights by inserting the number of Shares you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement.

APPOINTMENT OF PROXY

Voting 100% of your holding: Direct your proxy how to vote by marking one of the boxes opposite each item of business. If you do not mark a box your proxy may vote or abstain as they choose (to the extent permitted by law). If you mark more than one box on an item your vote will be invalid on that item.

Voting a portion of your holding: Indicate a portion of your voting rights by inserting the percentage or number of Shares you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement or 100%.

Appointing a second proxy: If you are entitled to cast two or more votes you may appoint two proxies to attend the AGM and vote on a poll. If you appoint two proxies you must specify the percentage of votes or number of shares for each proxy, otherwise each proxy may exercise half of the votes. When appointing a second proxy write both names and the percentage of votes or number of Shares for each in Step 1 overleaf.

A proxy need not be a Shareholder of the Company. If you do not specify who is to be your proxy, or your named proxy does not attend the AGM or does not vote on a poll in accordance with your directions, the Chairman of the Meeting will be your proxy.

Voting restrictions for members of the key management personnel (KMP)

Please note that if you appoint a member of the KMP or one of their Closely Related Parties as your proxy, they will not be able to vote your proxy on Resolutions 2 and 4, unless you direct them how to vote or you appoint the Chairman of the Meeting as your proxy.

SIGNING INSTRUCTIONS FOR POSTAL FORMS

Individual: Where the holding is in one name, one Shareholder must sign.
Joint Holding: Where the holding is in more than one name, one Shareholder may sign.
Power of Attorney: If you have not already lodged the Power of Attorney with the Share Registry, please attach a certified photocopy of the Power of Attorney to this form when you return it.

Companies: Where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the Corporations Act 2001) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please sign in the appropriate place to indicate the office held. Delete titles as applicable.

PARTICIPATING IN THE AGM

Corporate Representative

If a representative of a corporate shareholder or proxy is to participate in the AGM you will need to provide the appropriate "Appointment of Corporate Representative". A form may be obtained from Computershare or online at www.investorcentre.com/au and select "Printable Forms".

Lodge your Form:



Online:

Lodge your vote online at www.investorvote.com.au using your secure access information or use your mobile device to scan the personalised QR code.

Your secure access information is



Control Number: 999999 SRN/HIN: 19999999999

PIN: 99999

For Intermediary Online subscribers (custodians) go to www.intermediaryonline.com

By Mail:

Computershare Investor Services Pty Limited GPO Box 242 Melbourne VIC 3001 Australia

By Fax:

1800 783 447 within Australia or +61 3 9473 2555 outside Australia



PLEASE NOTE: For security reasons it is important that you keep your SRN/HIN confidential

MR SAM SAMPLE FLAT 123 123 SAMPLE STREET THE SAMPLE HILL SAMPLE ESTATE SAMPLEVILLE VIC 3030

Change of address. If incorrect,
mark this box and make the
correction in the space to the left.
Shareholders sponsored by a broker
(reference number commences with
'X') should advise your broker of any
changes.



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IND

Voting Form

Please mark X to indicate your directions

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		Record my/our votes s accordance with direct		PLEASE NOTE Direct Vote to b								
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	ur behalf as my/o	g the individual or boo our proxy to act generans ns have been given, a	ally at the AGM	l on my/our beh	half and	I to vote in ac	cordance					
the M expre voting mana Impo	leeting as my/our pro essly authorise the Ch g intention in Step 2) gement personnel, w rtant Note: If the Ch g on Resolutions 2 ar	exercise undirected by (or the Chairman of the Meeting even though Resolution which includes the Chairman of the Meeting and 4 by marking the apport of Business	f the Meeting by to exercise mons 2 and 4 are wirman of the Mis (or becomes	pecomes my/ou y/our proxy on e connected din eeting. s) your proxy yo	ır proxy Resolu rectly or	by default) be tions 2 and 4 indirectly with	y comple (except value that the rem	ting and re where I/we nuneration	eturning to have in of a mer	this form, I dicated a on ther of ke	/we differer y	
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									For	Against	Abst	
2	Adoption of 2023 Re	emuneration Report										
3a.	Election of Lynne Sa	aint as a Director of th	e Company									
3b.	Election of Anne Url	lwin as a Director of th	e Company									
3c.	Election of Damon F	Rees as a Director of t	he Company									
4	Issue of Securities to Incentive Plan	o the Managing Direct	tor and Group (Chief Executive	e Office	r under Venti	a's Long-	Term				
5	Renewal of proportion	onal takeover provisio	ns									





