Annual General Meeting

Financial Year 2023

8 December 2023

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Agenda

Chairman's Address

CEO & Managing Director's Presentation

Formal Business

Questions

Chairman's Address

For personal use on

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Board of Directors



Robert Millner AO Chairman



Todd Barlow CEO & Managing Director



David Baxby Non-Executive Director



Tiffany Fuller Non-Executive Director



Michael Hawker AM Lead Independent Director



Thomas Millner Non-Executive Director



Joe Pollard Non-Executive Director



Josephine Sukkar AM Non-Executive Director

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Board changes



Thomas Millner Non-Executive Director Member of the Nomination Committee, Risk Committee, and People, Culture & Remuneration Committee

Retirement

Appointed 2011

Retirement effective 31.12.23. The Board thanks Tom for his significant contribution to the Company over 13 years and positive impact on our investment culture.



David Baxby Non-Executive Director Member of the Nomination Committee, Risk Committee, and People, Culture & Remuneration Committee

Election

Appointed 2023

Experienced public company director and senior executive, with a strong background in investing.



Tiffany Fuller Non-Executive Director Chair of the Audit Committee, Member of the Risk Committee, and People, Culture & Remuneration Committee

Re-election

Appointed 2017

Experienced public company director with a background in chartered accounting, private equity and investment banking.



Josephine Sukkar AM Non-Executive Director Chair of the People, Culture & Remuneration Committee, Member of the Nomination Committee and Risk Committee

Re-election

Appointed 2020

Experienced company director for private and public boards, with a strong background in property.

CEO & Managing Director's Presentation

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Performance highlights

Increased cash generation JSG personal

Net Cash Flow From Investments

\$424.3m

 \uparrow 22.0%

- NCFFI grew by 28.0% in FY22
- Supporting higher dividends to shareholders

Portfolio outperformed

Net Asset Value (pre-tax)

\$10.8b

↑\$0.9b

- NAV per share outperformed Index by 1.2%¹ in FY23
- 13.8% growth in NAV per ٠ share in FY22

Managing investment risk

Cash balance at year end

\$911.0m \uparrow 87.3%

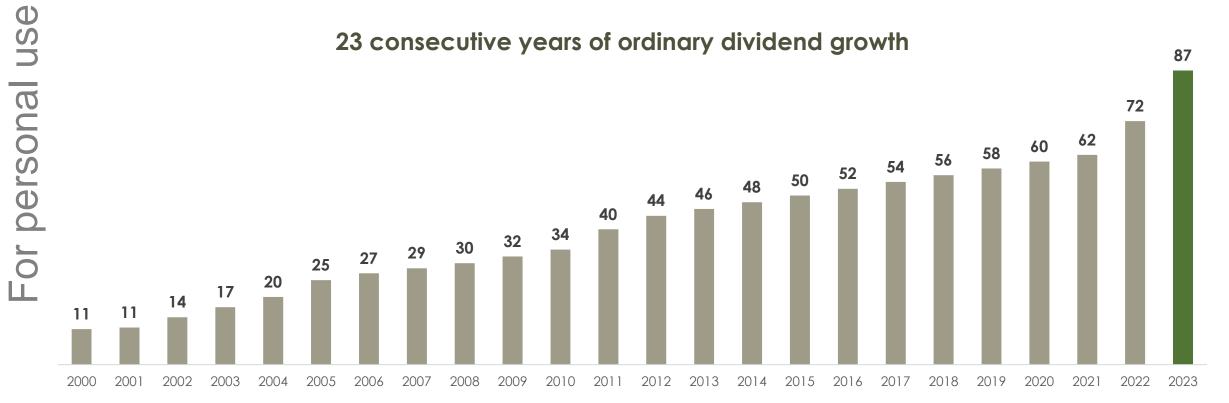
- Managing market risk
- Active redeployment of • capital across the portfolio

1. NAV performance includes reinvestment of dividends paid by SOL, All Ordinaries Accumulation Index (XAO Total Return) includes dividend reinvestment and returned 11.1% for the 12 month period to 31 July 2023

Continued dividend growth

only

- Final dividend (fully franked) of 51 cents per share •
- Total ordinary dividends of 87 cents per share, 20.8% higher than prior year



23 consecutive years of ordinary dividend growth

87

Consistent long-term performance

Total Shareholder R	eturn (p.a.)	1 year	5 year	10 year	15 year	20 year
SOL		32.4%	11.3%	12.4%	11.3%	12.5%
All Ords Accumulat	ion Index	11.1%	7.7%	8.5%	7.1%	9.0%
Outperformance		21.3%	3.6%	3.9%	4.2%	3.5%

Cumulative performance to 31 July 2023 including reinvestment of dividends

Jul-2013

SOL +955%

Jul-2023

All Ords Accumulation Index +459%

Jul-2018



FY23 AGM

Jul-2003

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Scaling operations

• Operational growth to oversee increased activity

Investing activity

\$**3.1**b

combined value of buying and selling across portfolio

Private markets

\$**0.9**b

invested in private equity and private credit

Re-allocation

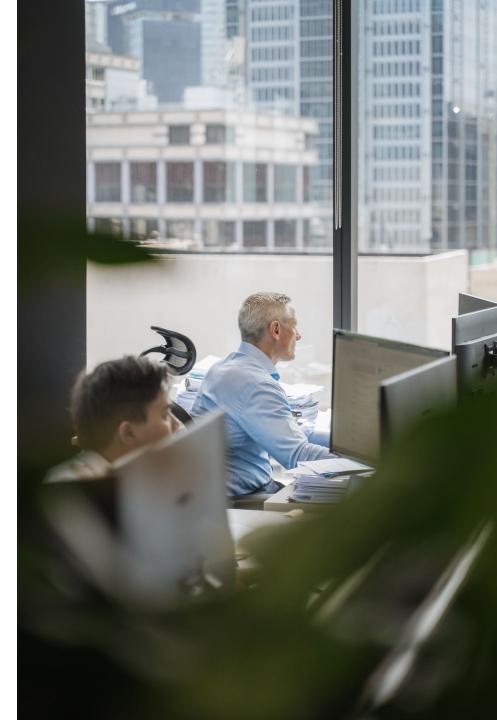


sold across large caps and emerging companies

Cash available

\$**0.9**b

liquidity for investment in new opportunities



First quarter update

Portfolio resilience

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- , nly Portfolio¹ returned -0.4% in the quarter ended 31 October 2023 (1Q)
 - vs All Ords returning -7.3%
 - Recent performance driven by Strategic Investments Portfolio
 - Current cash of \$694.0m

Continued investment activity

- 1Q investments across Soul Patts Agriculture, Credit, and **Emerging Companies** Portfolios
- \$469.0m of committed but undrawn investments across our portfolios
- An example is the recently announced proposal to acquire the Perpetual Group





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