

21 November 2022

The Manager, Listings ASX Market Announcements Australian Securities Exchange Level 4, Exchange Centre 20 Bridge Street Sydney NSW 2000

Via e-lodgement

IMPLEMENTATION OF SCHEME OF ARRANGEMENT

Tassal Group Limited (ASX: TGR) ("Tassal") announces that the proposed acquisition of Tassal by Aquaculture Australia Company Pty Ltd, a wholly owned subsidiary of Cooke Inc., by way of scheme of arrangement ("Scheme") has been implemented today, Monday, 21 November 2022. Accordingly, Aquaculture Australia Company Pty Ltd now holds all of the shares on issue in Tassal.

Scheme Consideration

The Scheme Consideration of \$5.23 cash per Tassal share has been sent to Tassal Shareholders (other than certain excluded Tassal Shareholders) today in respect of all Tassal shares held on the Scheme Record Date, being 7:00pm (AEDT) on Monday, 14 November 2022.

Changes to the Tassal Board of Directors

With effect from the implementation of the Scheme, Mr James Fazzino, Mr Richard Haire, Ms Georgina Lynch, Ms Jackie McArthur, Ms Kathy Parsons and Mr John Watson have resigned as Directors of Tassal.

With effect on and from the implementation of the Scheme, Mr Glenn Cooke and Mr James Trask have been appointed as new Directors of Tassal.

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Delisting of Tassal

Trading in Tassal shares on the ASX was suspended at the close of trading on Wednesday, 9 November 2022 as previously announced. Tassal also intends to apply for its removal from the official list of the ASX with effect from the close of trading tomorrow, being 22 November 2022.

Approved for release to ASX by the Board of Tassal Group Limited.

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