# **Investor Presentation – 4 May 2020**





## **Forward Looking Statements**

#### This presentation is given on behalf of Ava Risk Group Limited (AVA)

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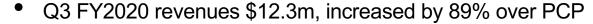
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# Q3 FY2020 Highlights



STRONG REVENUE GROWTH



- Services Division contributed \$6.2m, up 122% over PCP
- Technology Division contributed \$6.1m, up 64% over PCP



- Q3 generated \$1.1m net operating cashflow, underpinning a highly scalable cost base with 'land and expand' revenue model
- Multiple new customer wins in both Services and Technology Divisions
- Significant conversion of repeat customers upgrading products on multiple sites



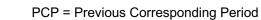
- Highly defensible competitive position, breadth of product range, performance and blue-chip customer base
- Experienced leadership team, with broad global industry knowledge and deep market sector understanding



- Expanding technology and services sales efforts into several new attractive markets globally
- Highly competent global sales force with significant pipeline of known technology projects, and increasing addressable customer spend for provision of valuable logistics services
- Thousands of products installed in more than 70 countries



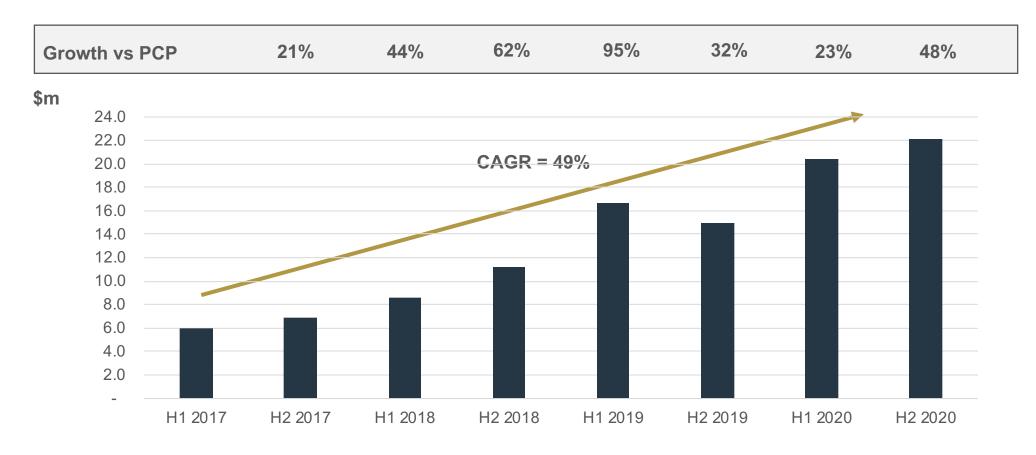
GLOBAL OPPOURTUNITY





#### **Substantial Revenue Growth Achieved and Forecast**

Ava Group has recorded substantial revenue growth in recent years with six-month revenues growing from ~\$6m in H1 FY2017 to >\$22m in H2 FY2020\* – CAGR of >49%

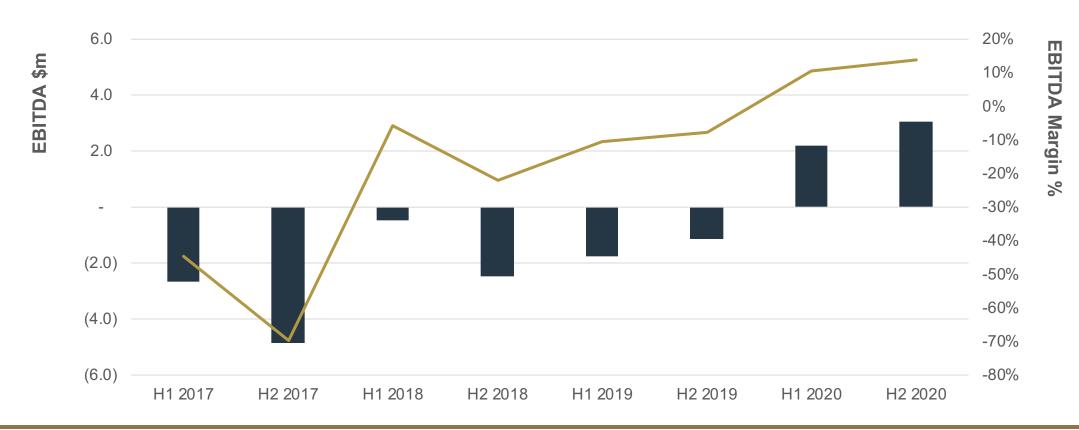


<sup>\*</sup> AVA Management Forecast



## **EBITDA Positive with Impressive Margin Expansion**

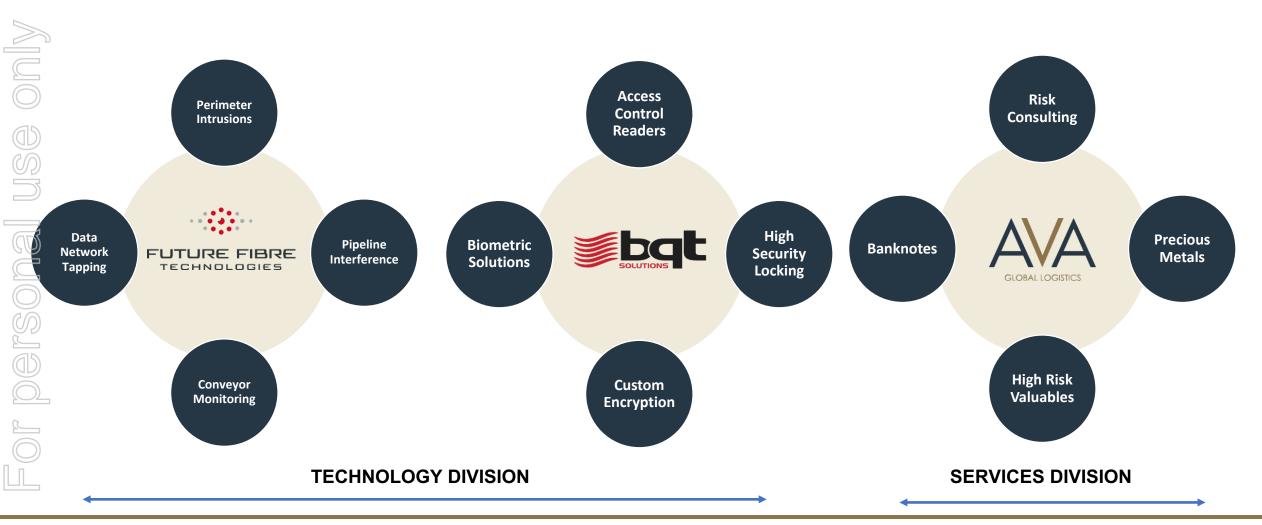
As its revenues have grown Ava Group has significantly improved its EBITDA margin through a more efficient cost base, working capital management and diligent opex management, resulting in positive EBITDA in H1 2020 and FY2020\*



<sup>\*</sup> AVA Management Forecast

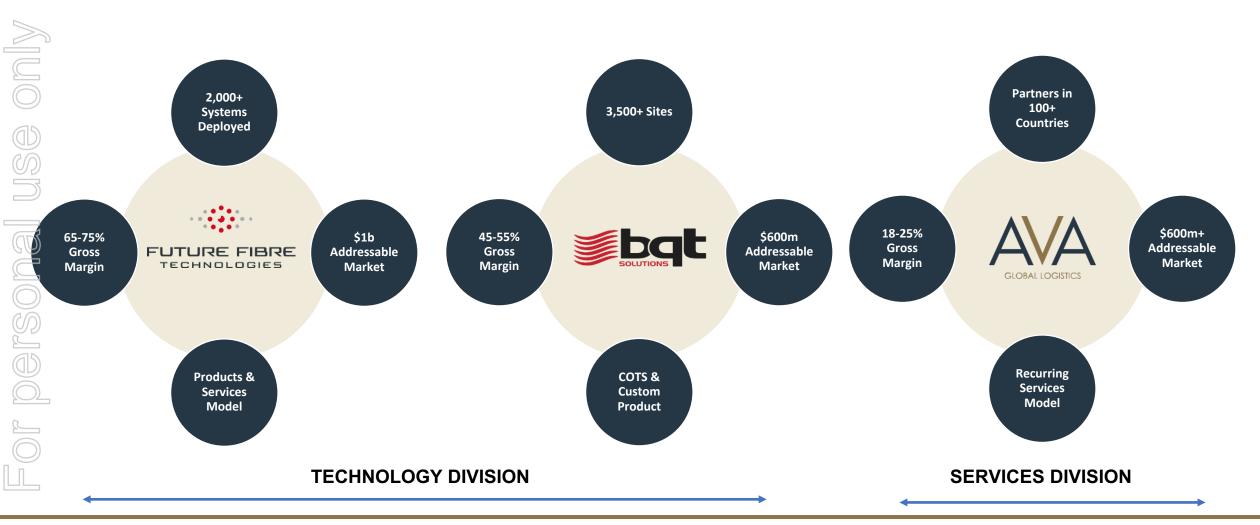


# High Security & Sensing Experts





# **Complimentary Mix of Revenue Streams & Margins**





## Major Organizations All Around the World Depend on AVA



























































POST











ADNOC



HM TREASURY















Australian Government









































































































## FY2020 Guidance & Growth Strategy







- FY2020 revenues forecast to increase by more than 36% over PCP from \$31.6m to \$43m+
- Well funded for growth with \$3.7m cash at bank



- FY2020 EBITDA forecast to increase by more than +\$7.8m from -\$2.8m in PCP to \$5.0m+
- FY2020 licensing contribution from IMOD contract forecast to be at least \$4.0m, with a further \$14.3m to be received in FY2021



SUCCESSFUL NEW PRODUCT LAUNCHES

- \$49m+ qualified sales opportunities for new Aura IQ conveyor health monitoring solution, with 3 completed commercial "Proof of Value" (POV) deployments in Q3, and 5 POV planned for Q4.
- Cloud Based remote installation, commissioning, monitoring and upgrading product producing recurring revenue from FY2021



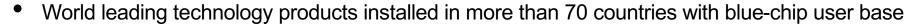
**GROWTH STRATEGY** 

- Invest and continue to grow profitable sales and service channels globally
- Differentiate on product performance and expand solutions to address adjacent market segments
- Provide exceptional customer service to generate repeat and recurring revenue



#### **Growth Outlook**





- Strong Intellectual Property portfolio with clear TCO and performance advantages
- Refer to ASX releases for COVID-19 related challenges



 Growing global security concerns driving increasing demand and rapid adoption of high security technology, secure remote diagnostics and support capabilities, and utilisation of our high security logistics services



LARGE ADDRESSABLE
MARKETS

- Attractive industry fundamentals underpin future growth
- Strong pipeline of new technology projects, plus continued After Market sales focus of refresh/conversion of installed base of ~2,000 legacy systems
- Growing addressable client spend in Services Division



SOUND METRICS

- Improved Gross Margins, \$16m backlog and right sized cost base provides good visibility to improved performance
- Strong lift in revenue and earnings as company executes on growth strategy



### The Team - Board & SMT



David Cronin Chairman



Scott Basham Group CEO/ Executive Director



Rob Broomfield COO Technology/ Executive Director



Mark Stevens
Non Executive Director



Mike McGeever
Non Executive Director



Chris Fergus CEO Services



Leigh Davis
Group CFO/Company Secretary



James Alston
COO/ CFO Services



Stefan Dingeldein Global S&M Director Services



# **Appendix**





















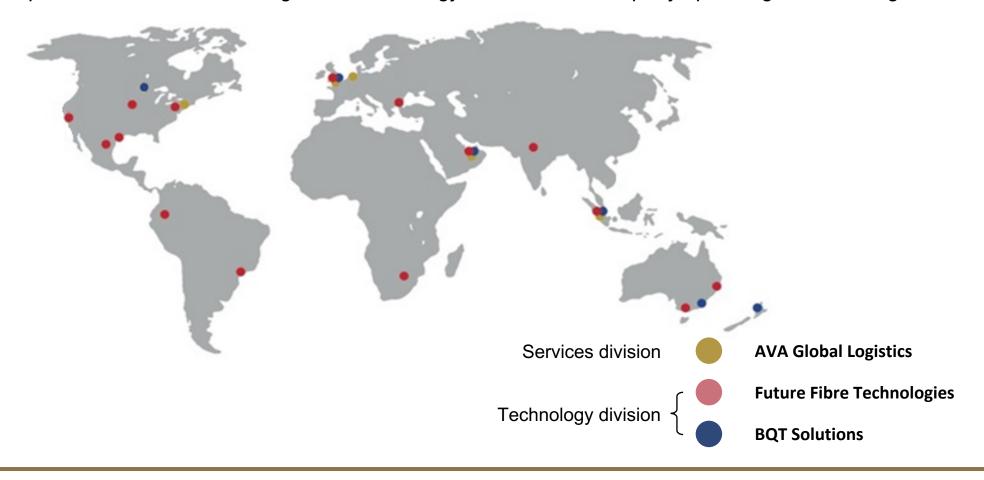




# **Global Footprint**

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AVA Group is a diversified risk management technology and services company operating around the globe





## **Large Addressable Markets**

	Estimated Total Market Value	Current Estimated Addressable Market**
FFT	Perimeter Security (sensors) US\$11bn (CAGR 13.6%)* Few key competitors Avg. Margin Range 60-65%	US\$1bn - \$2bn
SOLUTIONS	Access Control Systems US\$6.3bn (CAGR 12.2%)* Many key competitors Avg. Margin Range 45-50%	US\$0.6bn - \$1.5bn
THINK GLOBAL	International Valuable Logistics US\$1.0bn - \$1.5bn Few key competitors Avg. Margin Range 18-25%	US\$0.6bn - \$0.75bn



<sup>\*</sup> Markets and Markets: Perimeter Security Market Global Forecast to 2020.

<sup>\*\*</sup> Ava Management assessment

## **Services Division – Ava Global Logistics**

- Ava Global Logistics is a growing global provider of secure international logistics of high-risk valuables, precious metals and currency.
- Provides fully insured, door to door services, utilising a network of highly experienced service providers, freight forwarders, airlines and customs brokers, all operating under Ava's strict risk management guidelines.
- Unique Partner model: ability to provide service in 100+ countries.
- Blue chip client base.

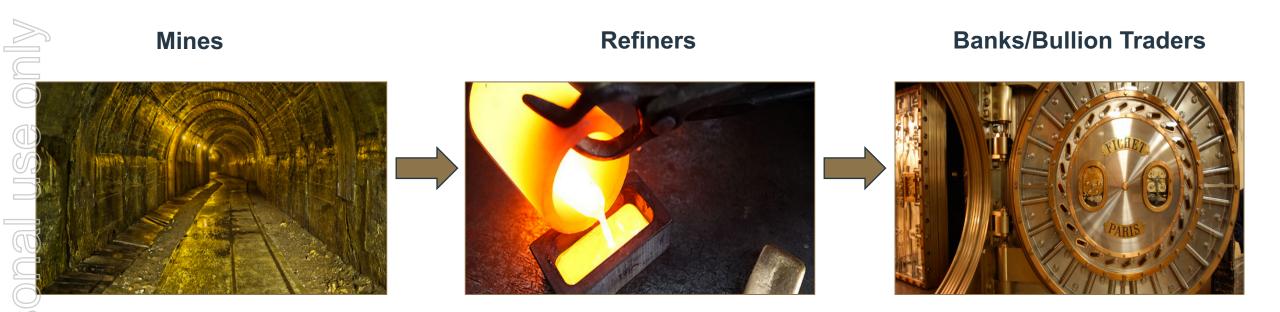
Global footprint with offices in New York, London, Frankfurt, Dubai & Singapore.







## **Services Division – Market Segment: Precious Metals**



- Full Lifecycle of ore from mine to consumer
- Global movement on behalf of international client base of mines, refiners, banks and bullion traders



## **Services Division – Market Segment: Currency**

#### **Banknote Printers**



#### **Central Banks**



#### **Bulk Commercial Banks**



• Full lifecycle of transportation, aggregation and cash processing



## **Technology Division – Future Fibre Technologies**

- FFT is a global leader in fibre optic intrusion detection systems, with a track record of delivering highly intelligent, reliable, and award-winning intrusion detection solutions for the protection of critical sites and infrastructures.
- FFT's advanced security systems detect and locate perimeter intrusions, oil and gas pipeline third-party interference and data network tapping and tampering.
- With more than 2,000 systems deployed across 70 countries, FFT has established a solid reputation for delivering advanced and cost effective intrusion detection solutions for the Transport, Government, Military, Oil & Gas and Utility sectors.

or personal

• FFT's new Aura Ai platform uses the latest advanced optical signal processing algorithms, combined with artificial intelligence, to discriminate between intrusions, nuisance alarms and other causes of fence disturbance.









## **Technology Division – BQT Solutions**

personal use

- BQT's secure, reliable smart reader and card systems, biometric solutions, electric locking, and access control products are utilised at over 3,500 sites in more than 50 countries.
- A leader in high security access control technology used in some of the most high security, critical applications in the world.
- Offers custom and "off the shelf" products to deliver market-wide access control security including military, critical infrastructure, commercial, industrial and residential applications.



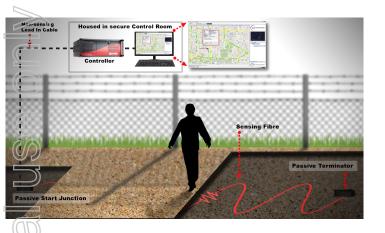


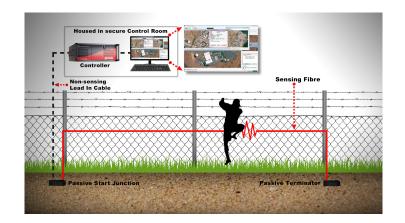


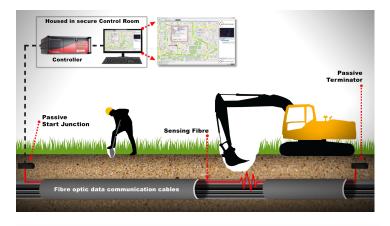




## **Technology Division – Products**

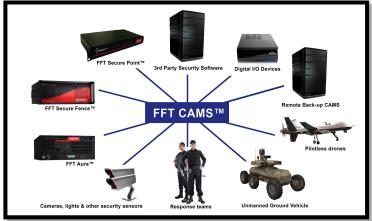














## **Technology Division – FFT – India MoD Tranche 1 Update**

The total contract value to Ava for this project is estimated at **US\$11.9m** (A\$18.3m).

More than 500 of the first 600 units (~25% of project) have now been built by Ava's in-country partner SFO:

The first 200 units passed FAT and shipped in late Dec 2019.

Dersonal

- The second 200 units passed FAT in late Jan 2020 and are awaiting delivery to the End User.
- The last 200 units of this batch are under various stages of completion awaiting program progress delayed by COVID-19 restrictions.

In H1 FY2020, Ava recognised ~US\$1.0m (~A\$1.5m) of the order, being ~US\$0.9m (~A\$1.3m) as top line sales revenue, and ~US\$0.1m (~A\$0.2m) as an income tax credit. In Q3 FY2002 Ava recognised a further ~US\$1.4m (~A\$2.3m) as top line sales revenue and ~US\$0.14m (~A\$0.23m) as an income tax credit.

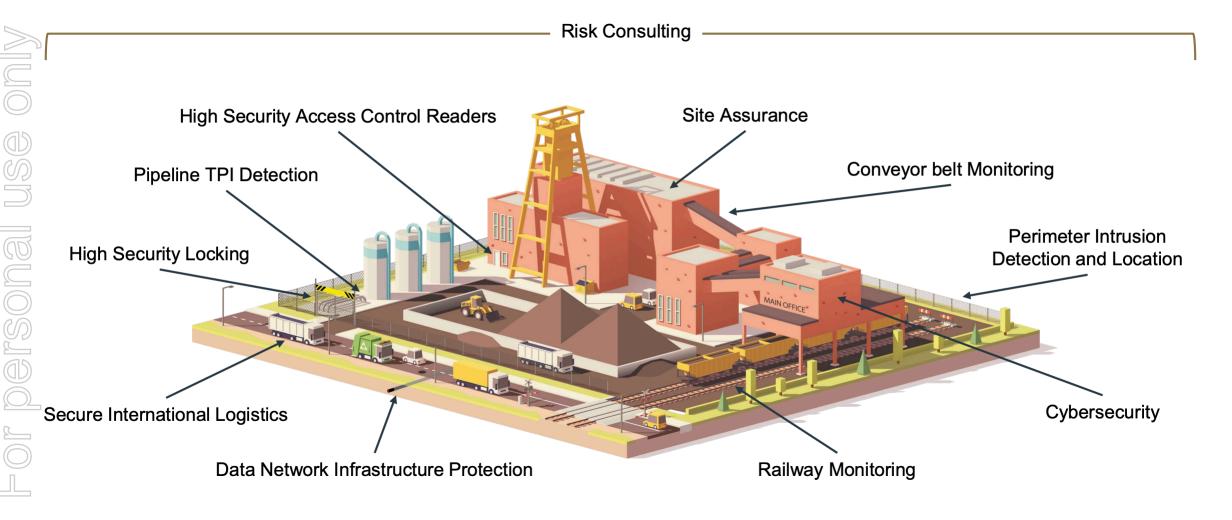
Whilst Ava does expect to generate at least A\$0.5m in additional revenues on Q4 FY2020, given the COVID-19 disruptions and delays, Ava expects that the balance of this project will be recognised as revenue in FY2021.

SFO's Bank Guarantee to Ava for ~US\$2.1m (~A\$3.2m), to cover the 120 days payment terms remains in place.

Ava expects additional revenue after the initial 3-year warranty period from a subsequent 7-year spares and maintenance contract, estimated value of **US\$3.4m (A\$5.2m)**.



## **Integrated Solutions Example**





### **Diverse Market Sectors**





### **Go To Market**



