

# Lovisa Holdings Limited 2019 HALF YEAR

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Some of the information contained in this presentation contains "forward - looking statements" which may not directly or exclusively relate to historical facts. These forward-looking statements reflect the current intentions, plans, expectations, assumptions and beliefs about future events of Lovisa Holdings Limited (LOV) and are subject to risks, uncertainties and other factors, many of which are outside the control of LOV.

Important factors that could cause actual results to differ materially from the expectations expressed or implied in the forward-looking statements include known and unknown risks.

Because actual results could differ materially from LOV's current intentions, plans, expectations, assumptions and beliefs about the future, you are urged to view all forward-looking statements contained herein with caution.

EBIT up 5.1%



Like for Like Sales

-1.8%

NPAT \$25.5M

up 2.7%



Revenue up 12.3% \$133.2M

Total Stores

366

Net increase of 40 stores



Interim Dividend

18.0 CPS

Fully Franked



Lovisa

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#### EBIT up 5.1% to \$36.5m

Total sales up 12.3% and comparable store sales down -1.8% for the half year, impacted by continued tougher trading conditions in the Australian market and cycling strong first half prior year comparable store sales of +7.4%

Gross margin increased to 81.0% due to the benefit of currency tailwinds combined with continued disciplined promotional and inventory management

Continued global rollout strategy with a further net 40 stores opening during the half year

- Rollout in the US and France markets to accelerate, with structures in place to drive momentum
- US market rollout soon to expand outside California

- CODB at 50.4% to sales impacted by investment in global structures and costs of rollout in new territories
- eCommerce trading in the Australian/New Zealand market since October providing enhanced customer interaction capability
- Cash flow from operations lifted 9.4% to \$49.1m with operating cash conversion at 121% with working capital management remaining a key focus
- Directors determined to pay a fully franked interim dividend of 18.0 cents being a lift of 5.0 cents on the prior comparable period



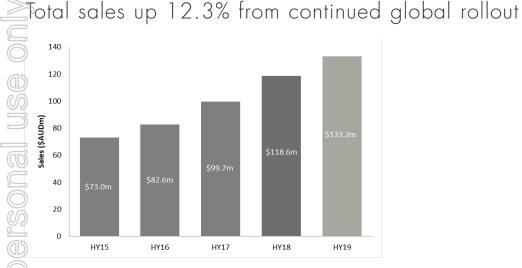


### Continued earnings growth from store rollout and gross margin expansion

(\$000)	HY19	HY18	Variance
	Actual	Actual	Actual
Revenue	133,195	118,615	12.3%
Gross profit	107,825	95,388	13.0%
ebitda 🖉	40,698	38,329	6.2%
EBIT	36,489	34,734	5.1%
	25,517	24,843	2.7%
EPS (cents)	24.2	23.7	0.5 cents
Dividend (cents)	18.0	13.0	5.0 cents

- Revenue up 12.3% with comparable store sales down 1.8% for the half year
- Gross profit of \$107.8m up 13.0% reflecting improved margins
- CODB increased by 230bps to 50.4% impacted by continued investment in global support structure and new territory expansion combined with negative comp store sales impact
- EBIT increased 5.1% to \$36.5m for the half year
- EPS of 24.2 cents per share
- International expansion continued with a net increase of 40 stores during the half year
- Continued strong balance sheet and cashflow generation
- Directors declared a fully franked final dividend of 18.0 cents being a lift of 5.0 cents on the prior comparable period

### TRADING PERFORMANCE - SALES



- Total Global Sales Revenue up 12.3% to \$133.2m from acceleration in store rollout
- Comparable store sales down 1.8% impacted by difficult conditions in the Australian market and cycling strong comp sales from prior year
- We have not seen the same strong fashion trends through the half year that we saw in prior years, which has impacted our ability to cycle the particularly strong Christmas and Boxing day period from prior year
- We remained focused on preserving our gross margin through this period





#### TRADING PERFORMANCE - SALES

#### Sales growth driven by new regions

Region (\$AUD '000)	HY19	HY18	Variance	*Sales revenue excluding franchise income
Australia / NZ	77,943	76,479	1.9%	
Asia	18,233	17,267	5.6%	
Africa	17,683	15,998	10.5%	
Europe	17,089	8,112	110.7%	
ASA	1,414	151	836.4%	_
Total	132,362	118,007	12.2%	_

Australian region impacted by softer trading conditions and strong prior half year performance

- Europe and USA sales reflect continued new store growth with an increase of 12 stores in the UK, 5 stores in France, 3 stores in Spain, and 7 in the US
- Asia sales impacted by net 4 store closures in Singapore offset by continued growth in the Malaysian market
- South Africa continues to perform well with growth from both existing and new stores





### TRADING PERFORMANCE - GROSS MARGIN Gross margin increased to 81.0%

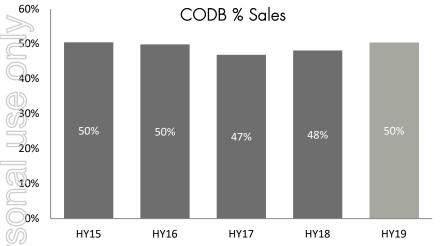
Gross Margin at Constant Currency*						
		HY19	HY19	HY18		
Currency	y USD	0.77	0.75	0.75		
(D) Sales		133,195	133,195	118,615		
Cost of S	Sales	(25,370)	(25,984)	(23,227)		
Gross Pr	ofit	107,825	107,210	95,388		
Gross Margin		81.0%	80.5%	80.4%		
Constant of	Constant currency impact on inventory purchases					
$\overline{\bigcirc}$						
100.0%		Gross N	largin %			
100.0% 80.0% 60.0% 40.0% 20.0%	78.3%	Gross N	İ	4% 81.0%		

- Gross profit increased 13% to \$107.8m
- Gross Margin was 81.0% up 60 basis points from 80.4% in the prior period
- Gross Margin on a constant currency basis was 80.5%
- Gross Margin increase driven by the benefit of favourable USD hedge rates through the half combined with tight inventory and promotion management
- The business remained focused on maintaining strong gross margins despite the more challenging trading conditions for the period



# COST OF DOING BUSINESS

Continued investment in global rollout



Investment into the growth of the business continued with the addition of a number of senior leadership roles into the structure to lead both existing and new territories.

- Acceleration of rollout in new territories has increased CODB with higher initial
   operating costs
- Investment made into implementation of eCommerce site, live since October
- One-off impact of relocation of Hong Kong logistics operation to Qingdoa, China
- Underlying operating costs remain well controlled with CODB increases focused on entry into new territories and store network growth



#### CASH FLOW

Strong Cash Conversion and capex investment				
(A\$000s)	HY19	HY18		
Sash from operating activities	49,142	44,929		
Whet interest paid	99	(6)		
ax paid	(12,360)	(7,689)		
Net cash from operations	36,881	37,234		
Property Plant & Equipment	(12,161)	(7,430)		
Key Money	(318)	-		
Whet cash used in investing activities	(12,479)	(7,430)		
Share options exercised	1,265	-		
Dividends paid	(14,779)	(7,981)		
Net cash used in financing activities	(13,514)	(7,981)		
Opening cash	21,057	11,039		
Effect in movement in exchange rates	339	172		
Closing cash	32,284	33,034		
Net movement in cash	10,888	21,823		



- Cash flow from operating activities lifted 9.4% to \$49.1m with operating cash conversion at 121%
- Capital expenditure of \$12.5m for the half year, including payments of \$0.3m for key money
- Higher capex spend per store as we build scale and rollout in new markets
- Dividends of \$14.8m paid during the period following an 84% increase in FY18 final dividend
- Increase in cash for the year to date of \$10.8m, with closing cash balance of \$32.3m and \$25m of undrawn financing facilities

### BALANCE SHEET



#### Strong Balance Sheet with Significant Capacity Available To Fund Growth

Balance sheet continues to be strong, with investment in fitout and inventory for new stores and e-commerce implementation funded from cash flow, and net cash of \$32m at half-year end

Focus on disciplined inventory management continues

Material headroom in the company's fixed charge ratio and operating leverage covenants, and \$25m financing facilities available, plus \$15m acquisition finance facility (subject to bank due diligence)

- Acceleration of the EU and USA rollouts currently able to be funded from our strong balance sheet position, free cash flow generation and available facilities
- This has allowed the payment of an increased interim dividend of 18 cents per share
- We will continue to review dividend levels going forward based on capital requirements of store network expansion

(A\$000s)	HY19	FY18	HY18
Net Cash	32,284	21,057	33,034
Receivables	4,631	4,881	3,781
Inventories	19,474	14,945	14,670
Derivatives	1,268	1,429	-
Total current assets	57,657	42,312	51,485
Property Plant & Equipment	30,574	22,411	19,685
Intangibles	3,890	3,563	2,495
Deferred tax asset	4,835	4,535	4,097
Total assets	96,956	72,821	77,762
Payables	20,591	11,747	14,702
Derivatives			609
Provisions	10,191	10,067	11,051
Total current liabilities	30,782	21,814	26,362
Provisions	8,397	5,765	5,222
Total liabilities	39,179	27,579	31,584
Net assets	57,777	45,242	46,178
Covenants	HY18	FY18	HY18
Fixed charge ratio > 1.40	2.59	2.68	2.73
Operating leverage < 1.75	0.08	0.06	0.08

#### STORE GROWTH

#### International Rollout Accelerates with a Net Increase of 40 Stores

Store number growth				
Country	HY19	FY18	Var	Est. Store Capacity
Australia	155	151	4	150+
New Zealand	20	20	0	18-20
Singapore	18	22	(4)	20-25
Malaysia	22	21	1	20-25
South Africa	61	56	5	55+
United Kingdom	36	24	12	100
Spain	8	5	3	TBC
France	7	2	5	TBC
USA	8	1	7	TBC
Middle East	24	18	6	50
Vietnam	7	6	1	10-15
Total	366	326	40	

- Number of international stores growing with offshore territories now 58% of the store network
- Net increase of 40 stores for the half year, with 51 new stores opened offset by 11 closures as we constantly focus on network optimisation
- UK store rollout continued momentum with 12 new stores opened during the half year
- Pleasing performance of the US and France markets through the Christmas and post-Christmas Sale periods has given us the confidence to move into full rollout in those regions
- Global Property team in place with resources in key markets, a key component to driving new market leasing deals
- We continue to be diligent in ensuring store locations and rent economics meet internal hurdles



#### USA UPDATE



We are currently trading from 8 stores in California

Performance to date has been pleasing with strong customer reaction and landlord engagement

Operating costs of this market currently higher than some other markets, in particular store build costs

Store metrics and range performance have been consistent with our expectations

We expect to be trading from other states by the end of the financial year, and now have 2 leasing managers in place in the market

We see the USA market as a significant long term opportunity and are currently building the structures to support this

We will continue to apply our diligent approach to new store evaluation to ensure that we maintain the quality of our store network, and will not sacrifice store quality for speed or size of rollout



#### EUROPE UPDATE

We are currently trading from 36 stores in the UK, 7 in France, and 8 in Spain

UK rollout has continued with 12 stores opened for the period

Performance of our stores in Spain has been inconsistent, and we will continue to take a cautious approach and slow any further store openings until we can deliver on the key metrics required to expand in this market

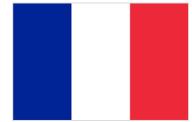
The performance of our 7 stores in France has been promising giving us the confidence to move to full rollout in this market

Leasing manager in place in France

Store cost metrics in the French market are proving to be higher than our current average based on our experience to date

We will continue to apply our diligent approach to new store evaluation to ensure that we maintain the quality of our store network, and will not sacrifice store quality for speed and size of rollout







#### OPERATIONAL UPDATE



personal use 

We continue to focus on investment in people and processes to ensure we remain efficient as we grow and able to execute on our strategic plans

Key operational and IT changes completed during the half:

- Move of our third party logistics hub from Hong Kong to Qingdao China complete
- Change in logistics provider to deliver a more efficient supply chain complete
- Upgrade of our in-store point of sale hardware and software complete
- Replacement of our global store labour management and rostering system complete

e-commerce now live in Australia and NZ via Lovisa.com



#### PEOPLE UPDATE

network expansion

Significant senior executive appointments were made during the period, including:

- Chief Operating Officer
- Executive Vice President Europe & Africa
- Vice President Retail Stores & Operations USA
- Leasing Manager France
- Leasing Manager US East Coast

Global Property Director relocated from Australia to London to be closer to growth markets These roles are critical to the leadership of the business as we drive our global store

We are also pleased to announce the appointment of Sei Jin Alt as an independent nonexecutive Director of the company. Sei Jin brings to the Board broad merchandising, managerial, financial, and operational experience in multiple fashion categories as well as business leadership expertise gained over 20 years in the industry across a number of major US retailers including Francesca's, JC Penney, Nordstrom and Macy's

• Nico Van Der Merwe has also joined the Board as Alternate Director to Brett Blundy. Nico has been Chief Financial Officer of BB Retail Capital (BBRC) for the past 12 years and brings significant retail, investment, and financial management experience to the Board.



### TRADING UPDATE AND OUTLOOK

- We continue to cycle 4 years of particularly strong comparable store sales. ٠ This has made a continuation of the strong comparable store sales delivered in FY18 more challenging
  - Trading since the end of the half year has seen an improvement across all markets with positive comparable store sales for the period however still below our target comparable store sales range of 3 - 5%

We continue to focus on ensuring that our strong gross margins are maintained and costs remain well controlled as we invest in the future growth of the business.
 an impact later in the fin hedge rate reduces
 We continue our focus o increase in number of stot the second half of FY18
 We will continue to invest curve to drive store network growth of the business. We expect currency headwinds to begin to have an impact later in the financial year and into FY20 as our average USD

We continue our focus on expanding our store network, and expect the increase in number of stores for the second half of FY19 to be higher than in

We will continue to invest in our support structures ahead of the growth curve to drive store network expansion and support the larger business.

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### SUMMARY

- EBIT of \$36.5m and 81.0% gross margin (80.5% on constant currency) Comparable store sales of -1.8%
- Lift in margin benefiting from currency tailwinds and tight inventory and promotion management
- Continued CODB investment focused on laying the platform for future growth
- Tight stock and cost control with cash conversion at 121%
- International expansion continued with a further net 40 stores opening during the half year and a total network of 366 stores at half year end
- 58% of store network now outside of Australia
- Rollout underway in the USA and France markets following successful recent trading
- Fully franked final dividend of 18.0 cents per share





#### APPENDIX 1



#### ASIC Regulatory Guide 230 Disclosing non-IFRS financial information

In December 2011 ASIC issued Regulatory Guide 230. To comply with this Guide, Lovisa Holdings Limited is required to make a clear statement about the non-IFRS information included in the Profit announcement and Full Year presentation for the half year ended 30 December 2018.

In addition to statutory report amounts, the following non-IFRS measures are used by management and the directors as the primary measures of assessing financial performance of the Group and Individual Segments:

Non-IFRS measures used in describing the Business Performance include:

- Earnings before interest tax (EBIT)
- Earnings before interest, tax, depreciation, amortisation (EBITDA)
- Comparable Store Growth

In addition to the above the following non-IFRS measures are used by management and the directors to assess the underlying performance of the Group for half year.

#### Constant Currency Margin

The directors consider that these performance measures are appropriate for their purposes and present meaningful information on the underlying drivers of the continuing business.

Many of the measures used are common practice in the industry within which Lovisa operates. The Profit Announcement and Half Year presentation has not been audited or reviewed in accordance with Australian Auditing Standards.

#### Definitions

- EBITDA Result from operating activities before Depreciation and Amortisation
- EBIT Result from operating activities
- Comparable Store Growth Sales performance compared to last periods for stores trading in the retail network greater than one year before foreign currency movements
- Net Cash Cash on hand less overdraft
- Constant Currency Margin Stock purchases in USD held constant from prior year

#### APPENDIX 2 - PROFIT AND LOSS STATEMENT

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(\$′000)	HY19	HY18	Variance
	Actual	Actual	Actual
Revenue	133,195	118,615	12.3%
Cost of sales	(25,370)	(23,227)	9.2%
Gross profit	107,825	95,388	13.0%
Employee expenses	(32,451)	(28,167)	15.2%
Property expenses	(20,074)	(16,407)	22.4%
Distribution expenses	(3,995)	(3,432)	16.4%
Depreciation	(4,209)	(3,595)	17.1%
toss)/profit on disposal of PPE	(223)	(67)	232.8%
Other expenses	(10,384)	(8,986)	15.6%
Operating profit	36,489	34,734	5.1%
Enance income	194	18	977.8%
Finance cost	(95)	(24)	295.8%
Profit before tax	36,588	34,728	5.4%
Income tax expense	(11,071)	(9,885)	12.0%
Net profit after tax	25,517	24,843	2.7%
EPS (cents)	24.2	23.7	0.5
Dividends cents per share	18.0	13.0	5.0

### APPENDIX 3 - KEY RISKS



<ul> <li>Majority of goods that are imported are priced in USD. Consequently Lovisa is exposed to movements in the USD exchange rate</li> <li>As international growth continues Lovisa will be exposed to movements in the exchange rates of the countries it operates</li> </ul>
<ul> <li>Lovisa's growth strategy is based on its ability to increase earnings from existing stores and continue to open and operate new stores on a timely and profitable basis</li> <li>Lovisa's store rollout program is dependent on securing stores in suitable locations on acceptable terms and may be impacted by factors including delays, cost over runs and disputes with landlords</li> </ul>
<ul> <li>Failure to renew existing leases on acceptable terms or an inability to negotiate alternative arrangements could adversely affect Lovisa's ability to operate stores in preferred locations</li> </ul>
<ul> <li>Lovisa's revenues are currently generated from the retailing of jewellery which is subject to change in prevailing fashions and consumer preferences</li> <li>Failure by Lovisa to predict or respond to such changes could adversely impact its financial performance</li> <li>Any failure by Lovisa to correctly judge customer preferences or to convert market trends into appealing product offerings on a timely basis may result in lower revenue and margins</li> <li>Any unexpected change in prevailing fashions or customer preferences may lead to Lovisa carrying increased obsolete inventory</li> <li>Lovisa's products are manufactured directly in factories in China, India and Thailand. As a result Lovisa is exposed to risks including foreign currency, politically instability, increased security requirements for goods, cost and delays in international shipping arrangements, imposition of taxes and other charges</li> </ul>
<ul> <li>Lovisa's employees are covered by enterprise bargaining agreements and other workplace agreements that periodically require renegotiation and renewal. Any such renegotiation could result in increased labour costs for Lovisa</li> </ul>
<ul> <li>Lovisa's name and its related intellectual product are key assets of the business. The reputation and value associated with Lovisa and related intellectual property rights could be adversely impacted by a number of factors including failure to provide customers with quality of product and service standards they expect, disputes or litgation with third party such as employees, suppliers or customers</li> </ul>

#### APPENDIX 4 – GLOBAL BRAND STRATEGY

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	Vision	<ul> <li>Internationally recognised brand</li> <li>Global footprint</li> <li>Brand of choice for fast fashion jewellery</li> </ul>
	Growth Engine	<ul> <li>High Margin business operating in small store footprint</li> <li>Fit out cost generally low with compelling return and pay back period</li> <li>Inexpensive entry to new territories with ability to leverage off one support centre across the Globe</li> <li>Successful in all territory entries to date</li> </ul>
rsona	International Expansion	<ul> <li>Continue to leverage current international territories</li> <li>Leverage the Company's capital in large international territories</li> <li>Roll out of UK territory in progress</li> <li>Pilots complete in France and the US and rollout underway</li> <li>Consider franchise partners for selected territories</li> </ul>
	Global Supply Chain	<ul> <li>Continue to streamline and optimise supply base in Asia</li> <li>Optimise air and sea freight whilst maintaining a "speed to market" operating model</li> <li>Consider Northern Hemisphere Distribution centre</li> </ul>
0 LL	Store Performance	<ul> <li>Optimise and improve existing store network</li> <li>Continue to target high traffic shopping precincts</li> </ul>
	Brand Awareness	<ul> <li>Continue to leverage social media and e-commerce platform to connect with customers and increase brand loyalty</li> <li>Stay on trend with shifts in the jewellery market</li> <li>Continue to provide a high quality and diverse product offering</li> </ul>

Lovisa