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Alex Kent Nishil Khimasia

www.aspermont.com

Aspermont Assessment Information for Industry.

Minjng Magazine

New Growth Phase P

(Group Managing Director) (Group Chief Financial Officer)

August 2017



Why invest Investment Summary

- Globally dominant in resurgent resources industry ightarrow
- Digital media platform that scales both geographically and by ulletsector
- Strong revenue growth, quality and forward visibility \bullet
- New management team & board now in place ullet
- 2 Year restructuring & turnaround complete ullet
- Profitability returned in FY17 \bullet
- Strong balance sheet no debt and cash flow positive \bullet
- CAPEX available for investment in new product lines ightarrow
- Upward momentum & poised for rapid growth \bullet
- Asset value over 2x larger than current Market Cap ightarrow



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Who we are Leading Digital Media Services Provider to Industry

Aspermont is an International ASX listed company with offices in Australia, UK, Brazil and Canada

The company has spent the last 20 years building a commercial model for B2B media that is founded on utilising highest value content to build premium rate subscription audiences and made scalable through its new tech platform

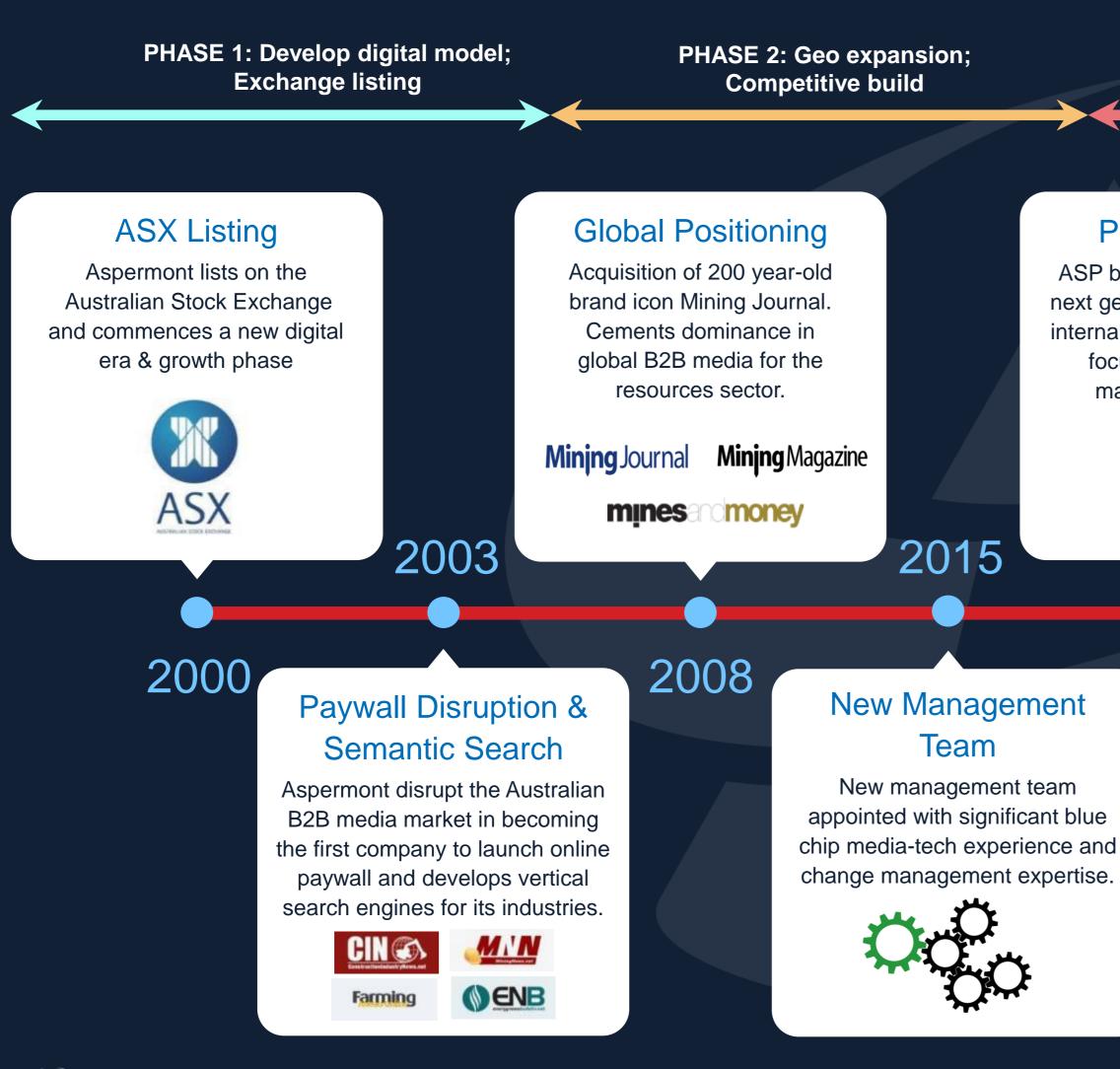
Aspermont is the dominant player in B2B media for the resources sector and believes it can successfully transport its model to any country and other B2B sector worldwide













Our history **Company Timeline**

PHASE 3: Structure, Platform, People

PHASE 4: Brand extension, New markets, Scalability



ASP begins phased roll out of next generation platform. Large internal efficiencies alongside a focus on deep data and marketing automation.



2016

New Board Appointed

New board appointed with significant industry networks and strong skills sets in operational efficiency, mergers & acquisition and corporate finance.



Today



Beacon Events Disposal

2017

Posts a 12 month turn around Aspermont sells Beacon Events for \$11m consideration and reforms its balance sheet.



New Business Lines

Multiple new business launches in Data, Research Intelligence and Events.





2 Year Turnaround Transformation Complete

Financial	FY15	FY17
EBITDA	(\$3.5m)	Positive
Annual Cash flow	(\$3m)	Positive
Balance Sheet Debt	\$7.1m	Zero
Revenue Chge PCP	-28%	Positive

Competitiveness	FY15	FY17
Media range	Publishing /Events	Publishing/Events/Research/Data
Tech Platform	Legacy / Disparate	Best in Class / Integrated
Marketing Systems	Manual	Automation
Group Services	In House	Outsourced / Offshored



Centralisation	FY15	FY17
Operational Structure	Decentralised	Centralised
Exec Team Located	Globally spread	London
Board Located	Globally spread	London / Perth
Knowledge Capital	FY15	FY17
Publishing Skills	Print	Digital
Sales Skills	Product focused	Solution selling
Restructuring	FY15	FY17
Staff numbers (FTE)	160	116
Cost Base	Fixed	Scalable



Key Attributes Ten Fast Facts in FY18

AUDIENCE STATS	KEY FINANCIALS	CORE SUBSCRIPTION METRICS
100+	+VE Earnings	5 Years
Primary News Stories per day	+VE NPAT	Average Contract Length
195+	7%	14% Growth
Countries Covered	Gross margin	Annual Contract Value
35,000	Aspermont	35% Growth
Paid Subscribers	Information for Industry	Lifetime Contract Value
250,000+	\$1.5m	80%
Social Media Audience	Net Cash; No Debt	Renewal Rates
1.4m+	\$8.8m	\$22.7m
Digital Users	Net Assets	Lifetime Subs Value



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Old B2B Media

Quality Content Focus Retrenching Key Talent

Print Revenue Based In-House Sales Team Premium Rate Cards

Behind Tech Curve Manual Systems

> **Controlled Circulation** Audience Declining Value / Declining

> Declining Profitability High Fixed Cost

Content Quality & Volume Focus Investing in Key Talent

Print & Digital Revenue Based In-House Sales Team Premium rate Cards

Paid Only Content Model Niche Audience Growth

Print risk mitigated and repositioned as a premium product Subscriptions and Digital advertising the main drivers of revenue **Direct client relationships maintained and fostered** Technology and systems in place to deliver quantum and scalable growth





Aspermont Information for Industry

Hybrid Model

Ahead Tech Curve **Systems Automation**

Growing Profitability Scalable Cost Base

New B2B Media

Content Volume Focus Freelancer Model

Digital Revenue Based Ad Network Based Low Value Rate Cards

Ahead Tech Curve Systems Automation

Free / Metered Content Model High Growth Audience

Loss Leaders Scalable Cost Base



Aspermont's digital products have established leadership in a highly competitive field over the last 20 years. Our highly regarded content has supported paywall technology to differentiate a range of products and services

Brand Strength

Our 560 years brand heritage supports successful product, channel and brand extensions

Market I

Leading con resources se access to al industry and

Innovation Leaders

Early adopters in paywall technology; disruptors in semantic search; pioneers in marketing automation

Technol

Next genera multi-mediur advantage a data analysis



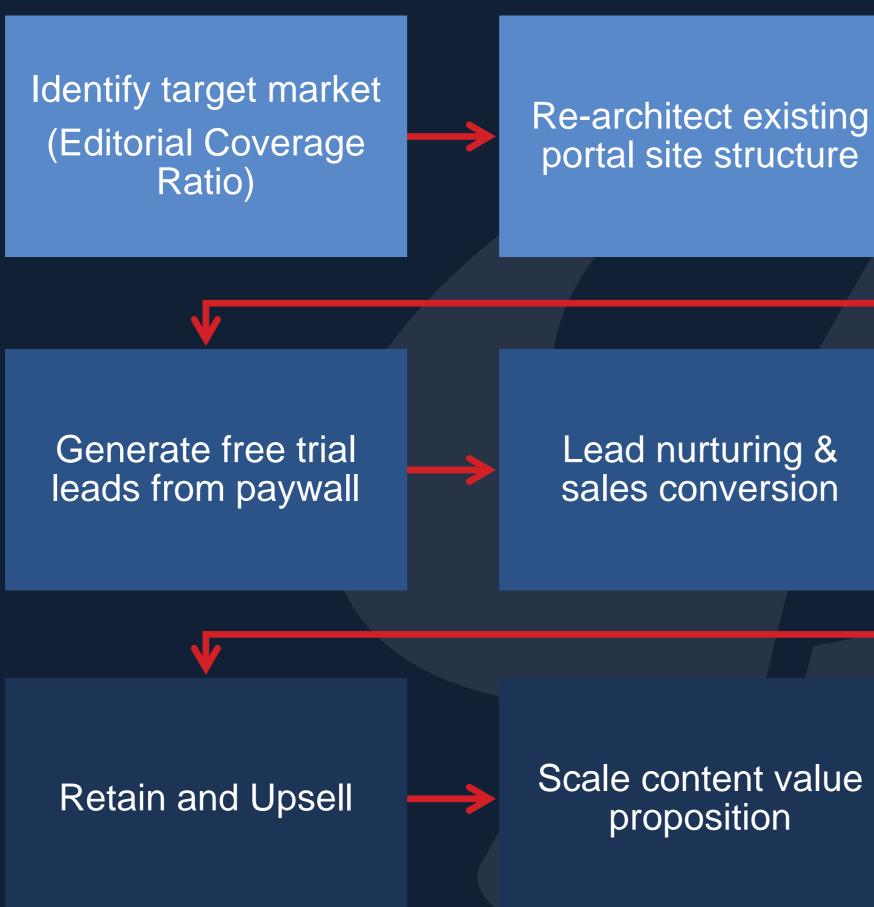
Capability and Positioning **Competitive Strengths**

Leadership tent provider to global ector with direct CEOs within the supply chain	Leadership Team Tier 1 Executive and management team with strong skills sets and experience in media-tech industry
ogy Platform	Scalability
tion platform gives	Content stretch, expertise and
n competitive	common platform creates
and deep behavioral	accelerated new market entrance
s capabilities	at low cost and short payback



Aspermont Business Model Integrated Customer Journey







Hire content freelancers (Quality/Volume)

Digitally market daily newsletter

Onboarding and engagement Minimize retention risk

Multiple member loading Position for upsell

Monitor subscriber usage patterns & refine product

Activate reengagement engine & win back process for lost clients



SAAS Metrics Growing Subs Base with Rising ARPU and Retention

)			
		FY16	FY17	IN
(\Box)	Orders	8,637	8,963	
	Renewal Rate (Volume)	73%	78%	
	Annual Contract Value (ACV)	\$4,458,396	\$5,074,488	
	Average Revenue Per Unit (ARPU)	\$516	\$566	Γ
	Sessions	3,806,085	3,998,681	
	Users	1,134,095	1,408,512	
	Lifetime Years	3.8	4.5	
	Lifetime Value (LY)	\$16,805,155	\$22,745,866	
(\bigcirc)	Loyalty Index	41%	52%	
	Client Acquisition Cost (CAC)	58	51	



MPROVEMENT

4% 6% 14% 10% 5% 24% 19% 35% 35% 26% Growth alongside large price uplift

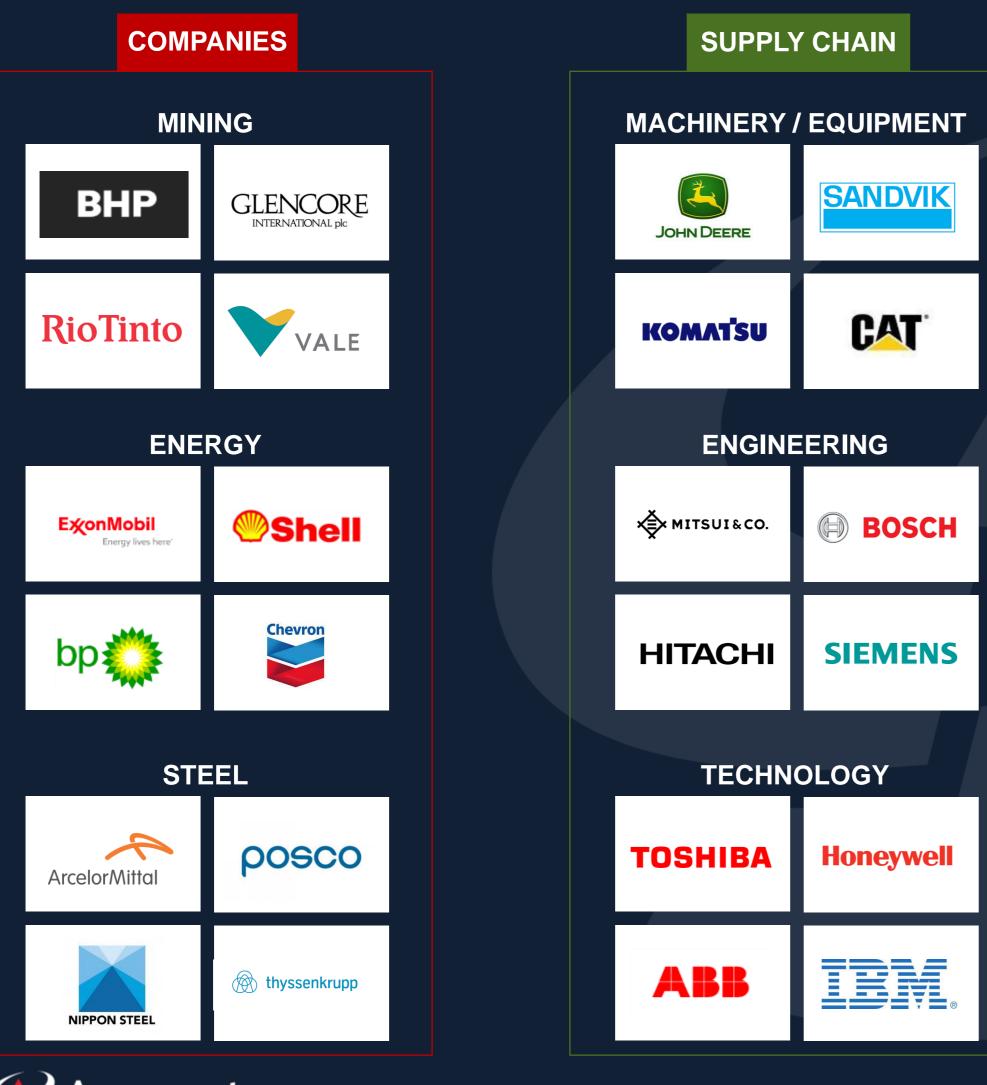
Now trending over 80%

Mid year price uplift; only 7 months realised

Ongoing growth in FY18

Large lifts in Key metrics: ACV & LY

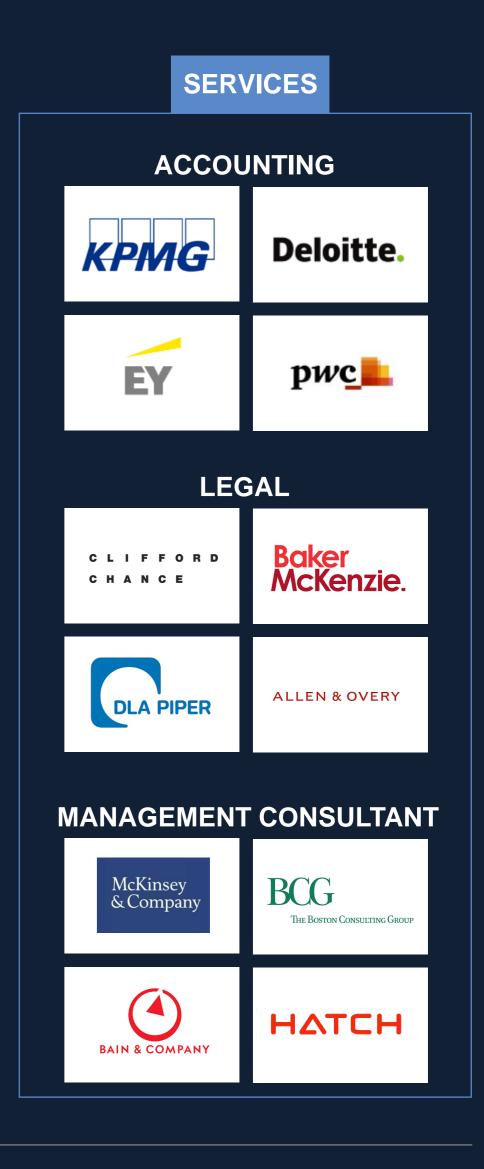






Brand validation & cross-sector reach Key Clients







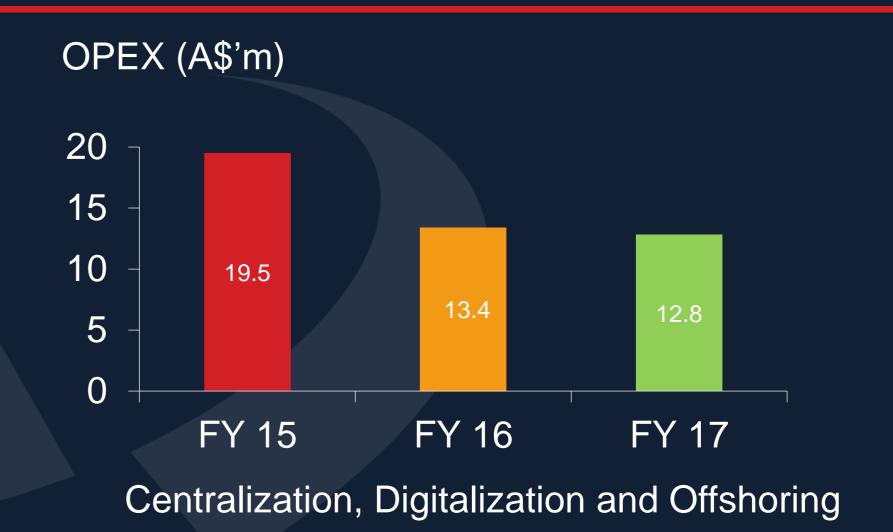
Stabilisation; Turnaround; Growth Financial Metrics



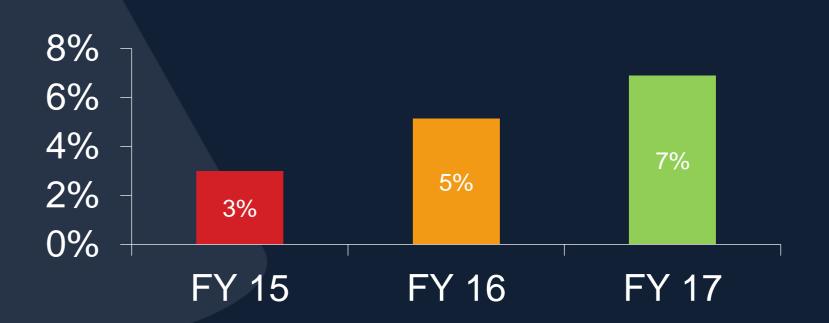
Revenue stabilised during transformation period *\$0.7m+ subscriptions cash







Gross Profit %



Operational margins growing



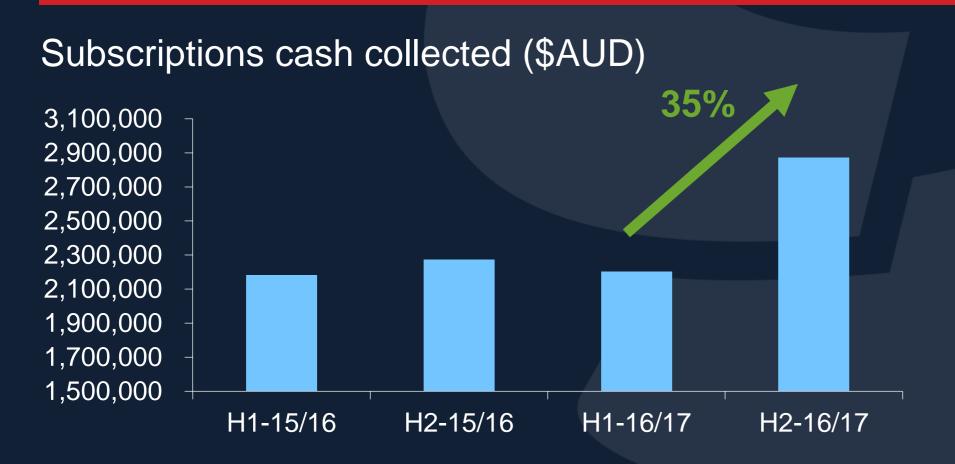
Diversification and quality Revenue Analysis

Revenue by Geography



- Australasia
- North America
- Europe
- South America
- Africa

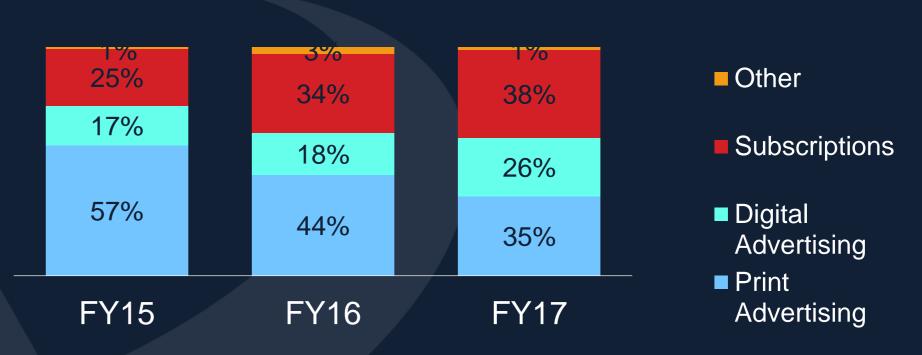
Australian heartland; with increasing globalization



Upward momentum & technical break-out



Revenue by Source



Digitally transformed w/ increased recurring revenue

Revenue by Product



Low concentration & single product risk

Significant New Revenue Sources Coming in FY18: Research; Data & Events



Key Growth Strategy 1 – Build Core Keystone Revenue & Cross Monetization

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Content Marketing

Content Hubs, Webinars, Surveys, Client Profiles, List rental

23%

Lead Generation Engines

Sponsorship opportunities around our core audience

Jobs

Professional Placements & Job boards

2%

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Data Build new data hub product & drive additional content into core product

Subscriptions

Various subscription models to upsell and bundle content and brands

38%

Keystone revenue



Research & Intelligence

Launch of new research business for open market and client bespoke

2%

35%

Display Advertising

Print, Online, Tablet & Newsletters

Training & Education

Paid learning modules and accreditations for industry professionals

Events

Launch of new events business to build on top of existing products in Ag sector

- 1. Aggressive growth of subscriptions volumes
- 2. Development and crosssell of other revenue branches
 - 3. Margin maximization through scalability

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Key Growth Strategy 2 – New Sector, New Geographies Leveraging Model & Expertise



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Scale existing brands to new geographies

Leverage multi-lingual platform capabilities

3

Build/launch new brands in new sectors



- **Target acquisitions** 1
- **2** Restructure and deliver cost synergies
- **3** Transition to ASP platform, digitalize and develop product extension
- **Cross-sell** 4



Growth Strategy 3 – Disciplined Acquisitions Targeted Assets, Cost Synergy & Digitalization





Launch New **Business Lines** Commercially

- Data
- Research
- **Events**

Launch V4 Technology Platform

Further develop Our marketing automation solution



What we are doing in the next 12 months **Execution Plan**





Conclusion

- 2 year transformation complete •
- ightarrowglobal resources industry
- ulletthe business across geographies and sectors
- High performance SAAS based subscription model with ullet
 - Growing profitability;
 - High quality revenues and
 - World leading customer endorsements \bullet
- ulletcapable and aligned board and management team



Aspermont is now the worlds leading media services provider to

Company has clear and substantial growth strategies to leverage its content platform and digital expertise; to aggressively expand

Relentless focus on executing growth opportunities with highly



For further information

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Why we can win Highly Experienced Leadership Team



Ajit Patel Chief Operating Officer

Ajit has more than 30 years of experience in technology; working across digital media, events and research. Previously Ajit was the CTO for Incisive Media, where he was responsible for infrastructure, software development, online strategy and large scale systems implementation.

Ajit came to Aspermont to help deliver the technological base to enable the company to deliver on its long-term solution. He is now responsible for all services departments including marketing.



Nishil Khimasia

Chief Financial Officer

Nishil has significant and relevant experience in financial management, business development and transformation in entrepreneurial growing companies in the global B2B sector. Over the past 8 years Nishil held CFO and General Management positions at Equifax UK & Ireland, part of Equifax Inc., one of the world's largest information solutions providers, with responsibility for developing UK & Ireland business.



Alex joined Aspermont in 2007 career at Microsoft. Starting with the creation of a role of Group CMO prior to becoming Managing Director. Alex has BSc degrees in Economics, Accounting and company and its deep-seated technological focus.

having spent the early part of his semantic search division for the company he has since worked in all areas of the Aspermont Group. His prime skills sets of technology and marketing saw him hold the Business Law. He has been a key driver of the overall vision for the



Alex Kent Group Managing

Director



Robin Booth Group General Manager

Since joining in April 2014 as UK General Manager, Robin has already seen a major turnaround in the UK brands. He is now the Group General Manager Previously, Robin was Group Publishing Director at Incisive Media, where he transformed both the Business Finance Group and Institutional Investment Groups, led the company's digital transition for several of its established brands and managed a largescale events portfolio. Robin brings specialist skills change management, digital transformation and technology



Sean McKeown

General Manager; Australia

Sean has more than 20 years' experience in digital media industry and the events industry . Before joining Aspermont in 2015 Sean was the founding commercial director of the successful digital media start-up Mumbrella Australia, and launched its sister company in Singapore. He specialises in business development and commercial management with emphasis on developing and implementing new revenue models led through content marketing. At Aspermont Sean is General Manager of the Australia



Why we can win **Board of Directors**



Andrew Kent

Chairman and **Executive Director**

Andrew Kent, Chairman and Executive Director, is an experienced Business Manager and Corporate Advisor with over 40 years experience in international equities and media. Mr. Kent was the CEO of Aspermont from 2000 to 2005 and holds considerable knowledge of its products and the market landscape. He is a member of the Australian Institute of Company Directors.



Geoff Donohue

Lead Independent Director

Mr. Geoff Donohue has over 29 years experience at both board and senior management level within public companies and the securities industry. Mr. Donohue holds a Bachelor of Commerce from James Cook University of North Queensland, Graduate Diploma in Financial Analysis from the Securities Institute of Australia and is a Certified Practicing Accountant.



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Alex Kent Group Managing

Director



Christian West

Non-executive Director

Christian West has over 16 years' experience in advising public companies on portfolio structure and in deal origination, development and financing for private companies. Christian has a successful track record investing in global equities, through public market, venture capital and private equity investment channels across media, technology and natural resource sectors. He is currently a Director of RDP Limited, a venture capital group specialist in the natural resources sector



Clayton Witter Non-executive Director

Clayton Witter has over 20 years' experience in advising large and medium size organisations on implementation of new technologies to transform business processes across a number of sectors including FMCG (consumer goods), Manufacturing, Banking, Information Technology and Electrical household appliances. He was previously Managing Director at Beko Plc, the UK home appliance manufacturer where under his management, Beko became market leader across multiple product categories.



Financial Highlights

OPERATING REV	
Gross N	
Normalised E	
Reported E	
Normalise	

/ENUE* **\$20.8** m **Up 5%** to +0.9 m From **\$19.9** m Margin¹ **\$3.2** m **up 39%** То +**0.9**m From **\$2.3**m BITDA² **up 106% \$0.1** m to +1.3 m From **(\$1.1**m) EBITDA (**\$1.8)** m Fai to **+0**m From **(\$1.8**m) **\$0.04** m d NPAT up 103% to +6.85m From **(\$6.8**m) EPS **up 81%** (**0.08** c) to **(0.43** c) **+0.35** C From

> * All results above are after adjusting comparative period for constant currency rates prevailing for the current reporting period. They are non-IFRS measures and are used internally by management to assess the performance of the business.

- 1. Gross Margin is internally measured after all selling, distribution and operating costs excluding Group and Corporate costs 2. Normalised EBITDA is excludes all one-off transformation, divestment, provisions and legal costs amounting to \$1.8m in FY 2017 and \$0.7m in FY 2016





- Revenue from continuing operations grow on constant currency basis after years of double digit decline
- Digital and subscriptions growth driving gross margin improvement.
- Operating leverage improvement through scalability and fixed cost base
- Returned to positive normalised EBITDA/NPAT reversing losses from prior years

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Continuing Operations Summary P&L and Key Operating Metrics

\$'000	FY15	FY16	FY17
Revenue from Continuing Operations ¹	16,350	11,710	11,401
Costs of undertaking business excl. exceptionals ²	(19,407)	(12,733)	(12,210)
Discontinued operations	-	(76)	869
Normalised EBITDA ³	(3,057)	(1,099)	60
Exceptional non recurring ³	-	(710)	(1,845)
EBITDA	(3,057)	(1,809)	(1,785)
Depreciation/Amortisation	(880)	(544)	(545)
Financing Costs	(585)	(509)	(160)
Revaluations/Impairments/Divestments	(6,364)	(3,974)	4,049
NPBT	(10,886)	(6,836)	1,559
Income tax (expense) / benefit	1,082	7	(1,516)
Normalised NPAT	(9,804)	(6,829)	43
Fair value adjustment Loan receivable	-	-	(1,274)
Reported NPAT	(9,804)	(6,829)	(1,231)



\$	2000	FY15	FY16	FY17
Gross Profit margin (% of reve	enue)4	3%	5%	7%
Normalised EBITDA margin (% of rev	enue)	(19%)	(9%)	0.5%
Recurring Revenue % of Total Rev	enue ⁵	55%	58%	61%
Client acquisition costs (% of subs rev	enue)	1%	1%	1%

- 1. Excludes revenues from discontinued operations in prior year at constant exchange rates prevailing FY17
- 2. FY 17 costs include investment made in rolling out new products and sales upskilling
- 3. Normalised EBITDA excludes all one-off transformation, divestment and legal costs
- 4. Gross Profit margin includes all costs other than Group Management & Corporate costs
- 5. Recurring revenue is based on retained subscriptions and any revenue from Advertising from customers who have bought services for two years or more
- 6. Client Acquisition costs relates to marketing and associated acquisition costs for new subscription



Improved net position means almost zero debt Summary Balance Sheet

Current assets	30 June '16	30 June '17	Current Liabilities	30 June '16	30 June '17	Shareholders Equity	30 June '16	30 June '17
Cash and cash equivalent	1,795	2,626	Trade and other payables	7,235	4,470	Issued capital	56,443	65,565
Trade and other receivables	3,734	1,476	Income in advance	5,788	2,999	Retained losses	(43,905)	(45,592)
Total Current Assets	5,529	4,102	Borrowings	5,141	124	Other reserves	(11,353)	(11,132)
Property and equipment	155	90	Tax liabilities & Other	373	43	Total Shareholders Equity	1,175	8,841
Intangible assets	17,729	7,756	Total Current Liabilities	18,537	7,636			
Deferred tax & other assets	3,292	1,815	Borrowings	3,120				
Other Receivables	-	4,481	Deferred Tax liabilities	3,129	1,725			
Total Non Current Assets	21,089	14,153	Provisions and other payables	657	53			
Total Assets	26,618	18,255	Total Non Current Liabilities	6,906	1,778			
			Total Liabilities	25,443	9,414			
			Net Assets	1,175	8,841			

- The strong cash position and Balance Sheet underpins the expectation for further growth and the ability to take advantage of future opportunities as they are presented.
- Other receivables is the loan receivable from previous Events partner.
- Borrowings reduced by \$8.2m from 2016 to almost nil
- disposal of events business and further prudent impairment of historical acquired goodwill
- Trade and other payables includes settling of \$2.4m of legacy from prior years
- Deferred Income reduction associated with divestment of Events



Intangible assets impacted by write-off of goodwill on

- Increase in share capital through converting debt into Α. equity and funds raised through placement
- Tax losses available future proofs profit expansion and taxes Β. payable

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Improved cash flow conversion

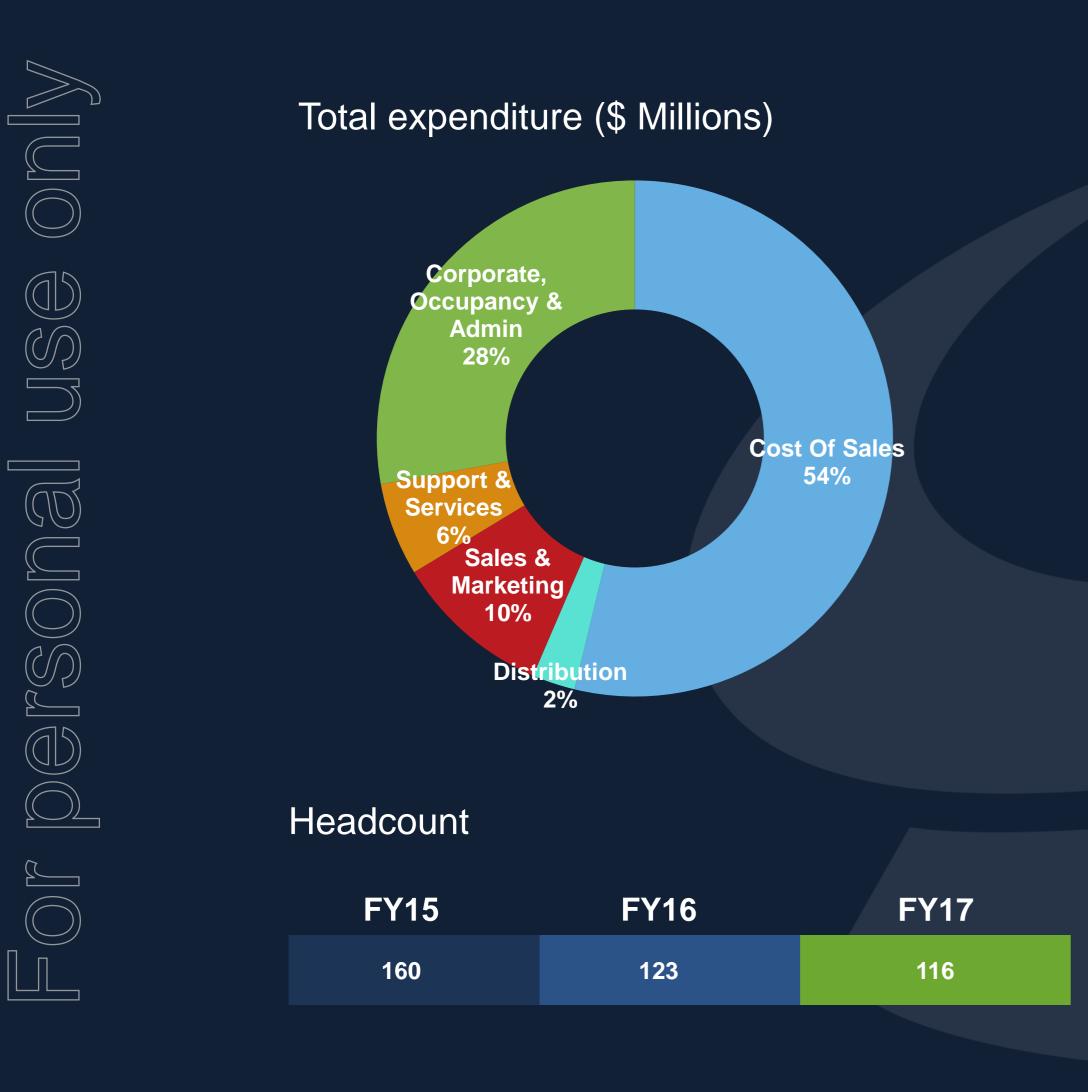
\$'000	FY 16	FY 1
Cash Receipts from Suppliers ¹	24,889	19,4
Cash Payments to suppliers*	(24,550)	(19,22
Financing/Other	(496)	(4
Normalised cash flow from Operations ² (pre exceptionals/divestment adjustments)	204	4
Non recurring one off payments ³	-	(2,32
Divestment adjustment	_	(2,22
Reported Cash flow from Operations	204	(4,07



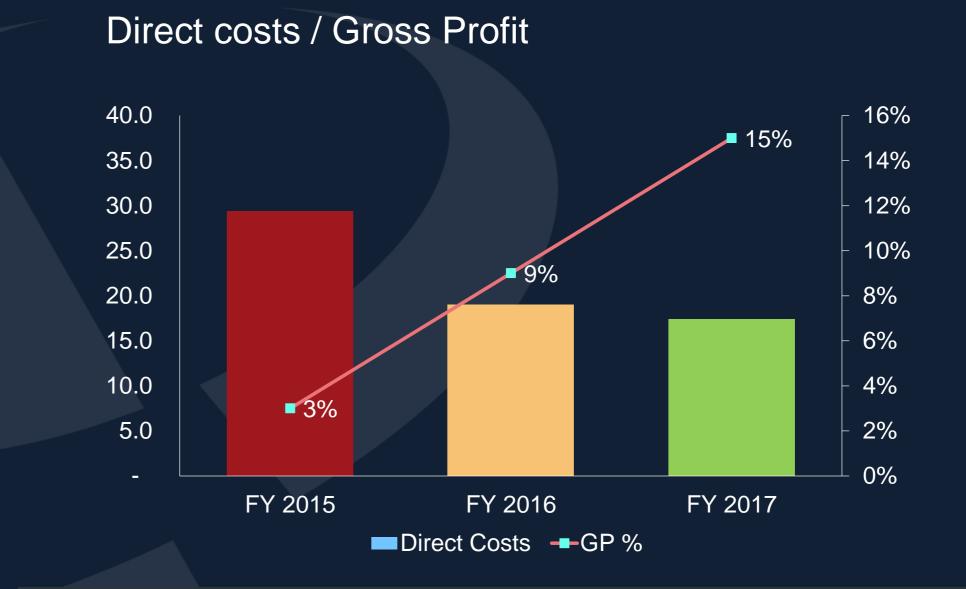
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435	Notes:
20)	 2016 Cashflows include revenues of \$1.4m from discountinued products
45)	2. Normalised Operating Cashflow reflects the true
469	underlying cashflow from operations excluding non recurring one-off payments incurred
	3. Non recurring one-off cash payments relate to mainly
16)	historic legacy aged creditors and restructuring transformation costs
25)	
72)	



Cost composition and scalability Margin expansion while increasing investment







Transformation and restructuring has led to 18% reduction or \$10m takeout of costs in the business over last two years. Total expenses down 14% year on year:

- reinvestment of sales restructure savings into upskilling digital and subscriptions sales;
- continued improvement in productivity through outsourcing and capacity management in services, support and product; and
- reduction in general office & corporate

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NPAT bridge Continuing improvement in profitability

\$'000	Reported	Attributable to parent
NPAT FY16	(6,829)	(6,470)
Improvement in operational profit	626	
Divestment related	5,915	
Impairment/Revaluations	(19)	
Reduced Financing costs	350	
Normalised NPAT FY17	43	
Fair value adjustment Loan receivable	(1,274)	
NPAT FY 17	(1,231)	(1,687)



Key Improvements

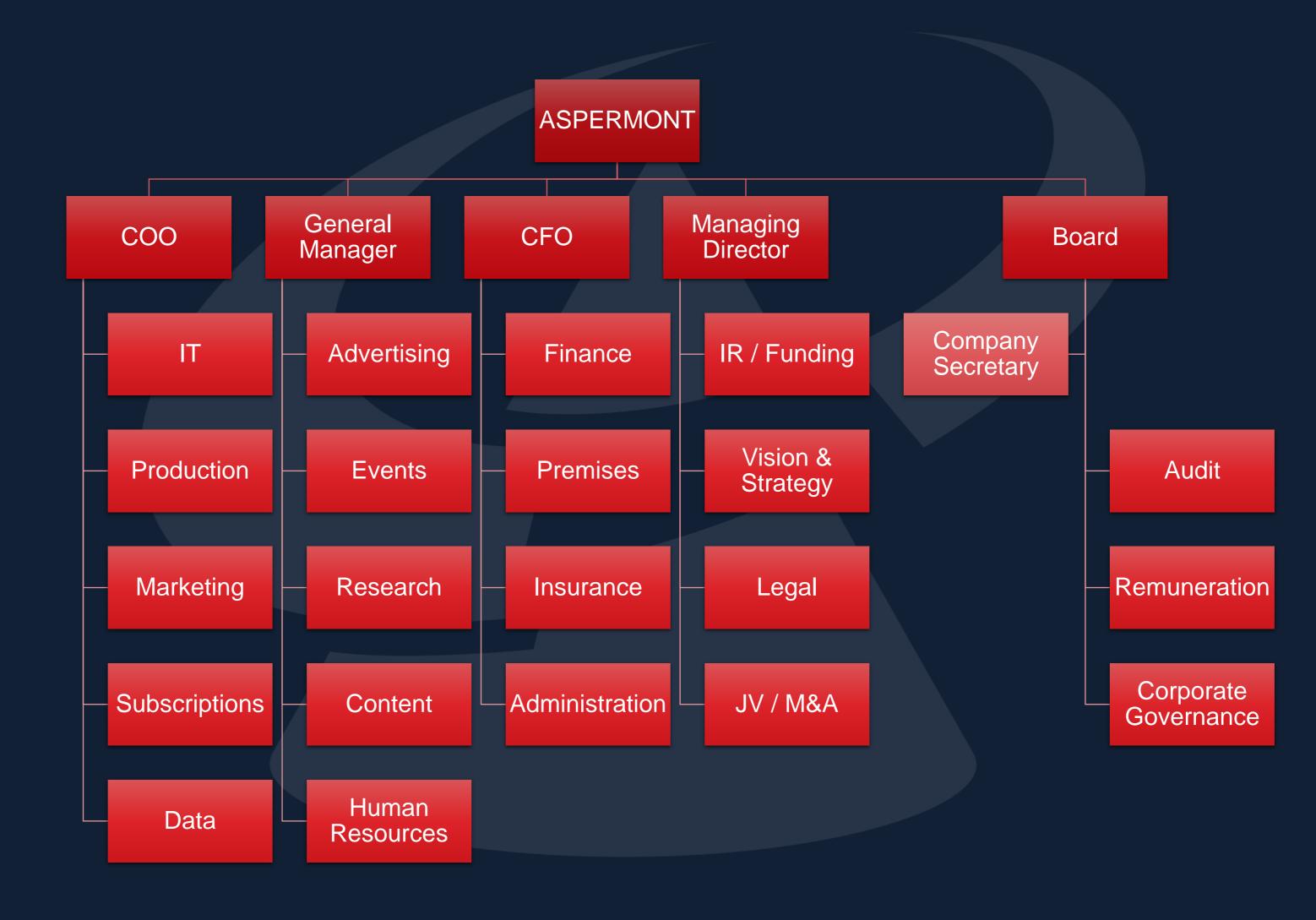
- EBITDA expansion +\$0.6m YoY
- Divestment +\$5.9m
 - Gain from Sale of Beacon Events business; less balance sheet adjustments associated with divestment
- Financing & Revaluations +\$0.4m
 - Business improvement and cash flow visibility has reduced the level of impairments and negative revaluations
 - Lower financing costs as debt reduced to nil

Notes:

After adjusting for net profit/(loss) attributable to non-controlling interest

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Clear Responsibility Functional Structure – Board & Exec









Lifetime value

based on average revenue per unit (ARPU) and renewal rates

Gross Profit and Margin has been calculated as contribution from revenue less direct costs excluding Group Management and Corporate costs and margin as gross profit divided by revenue

Normalized EBITDA has been calculated by excluding one-off restructuring and exceptional non recurring costs from reported EBITDA

EBITDA margin has been calculated by dividing EBITDA by revenue.

NPAT margin has been calculated by dividing NPAT by revenue.

Client Acquisition Cost (CAC) cost of acquiring new customers divided by the number of new customers







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