

Introduction to LatAm Autos



LatAm Autos is a leading dedicated online auto classifieds and content platform with operations in six countries across Latin America

KEY STATS

6 countries

with LatAm operations

222 million

combined population

5.4 million

total monthly sessions

3.4 million

unique monthly visits

~76,000

Listings*

\$6.6 million

in 2013 revenue

WEB PROPERTIES





OUR STORY

- Early mover in the Latin American online classifieds industry
- Applying a proven successful business model in Australia and developed markets to one of the most exciting emerging market regions
- Positioned to capitalise on the disruptive shift of classifieds advertising from print to online
- Exposed to increasing internet penetration and car ownership in Latin America
- Board and Executive Management Team with significant experience in establishing, operating, growing and monetising online classifieds and media businesses across the world, including in Latin America

^{*}As at 31 December 2014

Key Investment Highlights



LatAm Autos is strategically positioned for growth with leading positions in the right markets at the right time

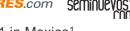


Market Leading Assets



#1 in Ecuador, Panama & Bolivia¹





#1 in Mexico1



Top 3 in Argentina¹



(2)

Rapidly Growing Industry

Growth market exposure

Forecast GDP per capita growth of 4.0% over next 5 years and combined LatAm Market population of 222m²

Attractive industry profile

- Online ad expenditure growing rapidly in LatAm (22% p.a. to 2018)²
- Large total addressable market size with annual automotive advertising spend of A\$695m²

Increasing motorisation rate

- 3x more new car sales since 2005 than Australia, with 1.63m new cars sold in 2013 alone²
- Increasing car ownership²

Structural shift to online classifieds

- Disruptive shift underway in classifieds advertising from print to online
- Shift expected to accelerate in LatAm Markets as internet penetration increases²

B

Strong Business Model

Regional business model

- Significant benefit from regional platform comprising 6 Spanish speaking countries
- Organisational, marketing & back-end technology synergies
- Monetisation pathways designed based on market position, competitive landscape and scale of each portfolio business
 Strategy to achieve traffic & listing growth, product offering, ad group mix and pricing structure to build a dominant, sust
 - Strategy to achieve traffic & listing growth, product offering, ad group mix and pricing structure to build a dominant, sustainable, and high-margin platform

=4

Highly Experienced Team

Experienced board & management

- Over 40 years' combined management experience in establishing, operating, growing and monetising online classifieds businesses globally and in Latin America
- 1. Ranking by total unique visitors measured over the 6 month period to 31 December 2014 for LatAm Autos' websites using similarweb.com and comparing to other dedicated online auto classifieds competitors using similarweb.com. 2. Frost & Sullivan





Peer Operating Stats Comparison



LatAm Autos is similar in scale to iCar Asia, but trades at a 71% discount based on the current market capitalisation of both companies







11					
Coun	ntries	Argentina, Mexico, Ecuador, Peru, Panama, Bolivia	Malaysia, Thailand, Indonesia	Australia ³	
Numl	ber of Languages	1 (Spanish)	3	1 ³	
Coml	bined Population (m)	222	349	23 ³	
2013	Revenue (A\$m)	6.6 ⁵	1.8	215.24	
Avera	age Revenue per listing (A\$)	84 ⁵	4	961	
Curre	ent Listings	76,245	521.515	224.000	
Uniqu	ue Monthly Visits (m)	3.4	5.9	5.1	
Auto	Advertising Market Size (A\$m)	695	378	1,000³	
Annu (CAG	ual growth rate of passenger cars in use GR)	6.0% - 9.8%	6.9% - 9.7%	2.4%³	
Weig	ghted Average Internet Penetration	45%	32%	83%	
Weig	ghted Average GDP per Capita (US\$)	8.681	4,537	67.310	
Mark	ket Capitalisation (A\$m)	\$60m¹	\$207m ¹	\$2.507m ¹	

Sources: Prospectus, Frost & Sullivan Independent Market Report, World Bank, Broker research, iCar Asia Annual Report 2013, iCar 1H 2014 Investor Presentation and November'14 presentation, iCar Asia Prospectus, Carsales FY14 results presentation Note: 1. As at 21-Jan-2015. 2. Assumes \$1.5m revenue in 2013 to account for one2car.com acquisition effect on revenue (Source: ICQ presentation Nov-14) 3. For primary Australian market only. Excludes international investments in Asia & Brazil 4. FY13 revenue 5. Proforma revenues, see prospectus for more details





Well Known Assets with Leading Market Positions



LatAm Autos has leading assets in each of the regions it operates

		Ecuador, Panama, Bolivia	Mexico		Argentina	Peru	Total
ess	Business(es)	PATIOTuerca.com PASIÓN POR LOS MOTORES	■ DE MOTORES	seminuevos* .com	El medio de mayor ofertas de vehículos	todo autos pe	
Business	FY13 Proforma/Revenue (A\$m)	A\$0.8m	A\$1.4m		A\$4.0m	A\$0.3m	A\$6.6m
	Website(s)	patiotuerca.com	demotores.com	seminuevos.com	autofoco.com	todoautos.pe	5 websites
Comperitive Position	Market position by traffic ¹	No. 1	No. 1		Top 3	No. 1	No.1 or Top 3
periit	Unique monthly visits ²	597,980	1,159,520		526,875	1,119,856	3.4m
P. P.	Total monthly sessions ²	1,354,211	1,752,904		850,592	1,475,529	5.4m
	Listings	15,499	24,603		31,602	4,591	76,245
	Passenger cars (m) ³	1.6m	23.6m		8.7m	1.3m	35.2m
Auto Ad Market	Car ownership %	5%	20%		21%	4%	16%
Aut	New car sales 2013 (m) ³	0.13m	0.70m		0.66m	0.14m	1.63m
	Auto ad spend ³	\$9.4m ⁴	\$583m		\$89m	\$14m	\$695m
	Online share of Ad spend ³	1% (Ecuador)	9%		7%	4%	~8%
Demographie	Population ³	30m⁴	121m		41m	30m	222m
Gowe e	Internet penetration ³	40%-43%5	40%-43% ⁵ 43		60%	39%	45%
	GDP per capita (A\$) ³	\$5,393 ⁴	\$10,307		\$14,760	\$6,660	\$9,979

^{1.} Ranking by total monthly unique visitors measured over the 6 month period to 31 December 2014 for LatAm Autos' websites using Google Analytics and comparing to other dedicated online auto classifieds competitors using similarweb.com. 2. Source: Google analytics 3. Frost & Sullivan, Independent Market Report.

4. Ecuador, Panama and Bolivia combined.

5. Range across Ecuador, Panama and Bolivia.

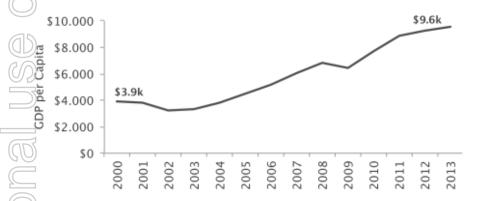


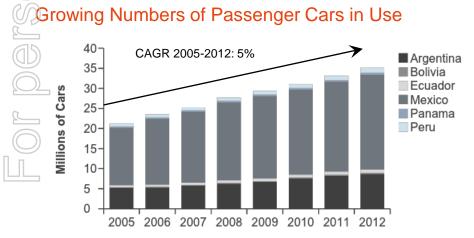
Strong Market Growth with Significant Upside



Rapidly growing purchasing power, internet penetration, and auto advertising market across Latin American countries

Latin America GDP per Capita has More Than Doubled Since 2000²

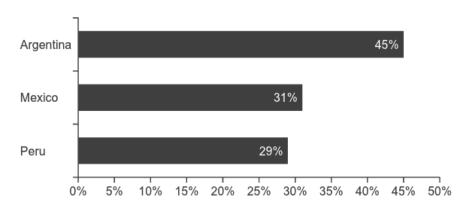




Internet Penetration Growing Strongly



Annual Growth in Online Advertising of 29% to 45%³

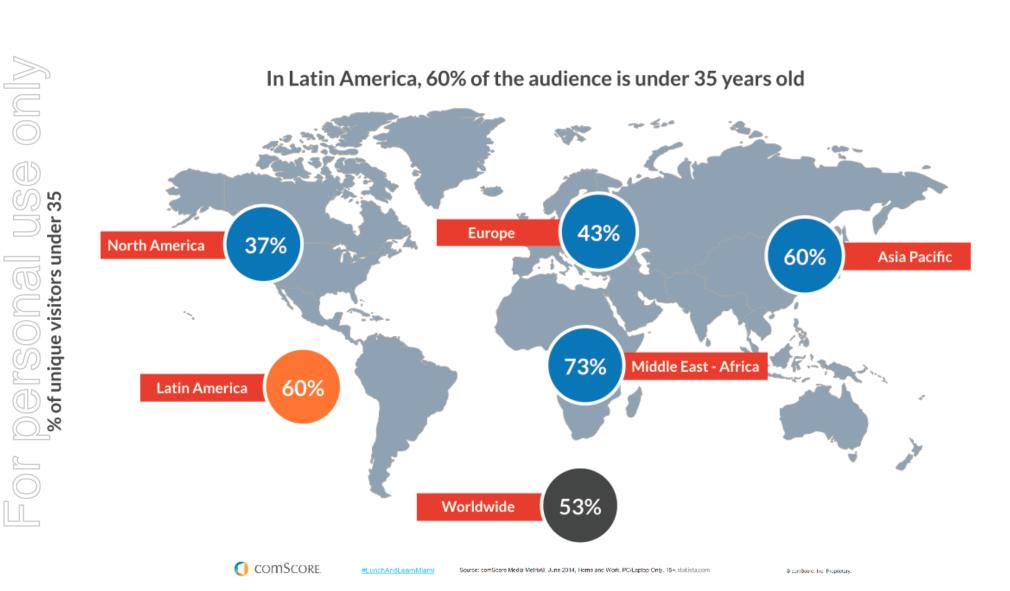


Source: Frost & Sullivan Notes: 1. ComScore, 2013 Latin America Digital Future in Focus 2. Latin America includes Argentina, Mexico, Ecuador, Peru, Panama and Bolivia 3. Argentina data is for 2012, Mexico and Peru is for 2013, data for other countries not available



One Of The Youngest Internet Populations Globally









Targeted Monetisation Strategy



LatAm Autos provides an online, searchable auto classifieds platform that will primarily generate revenues from four sources

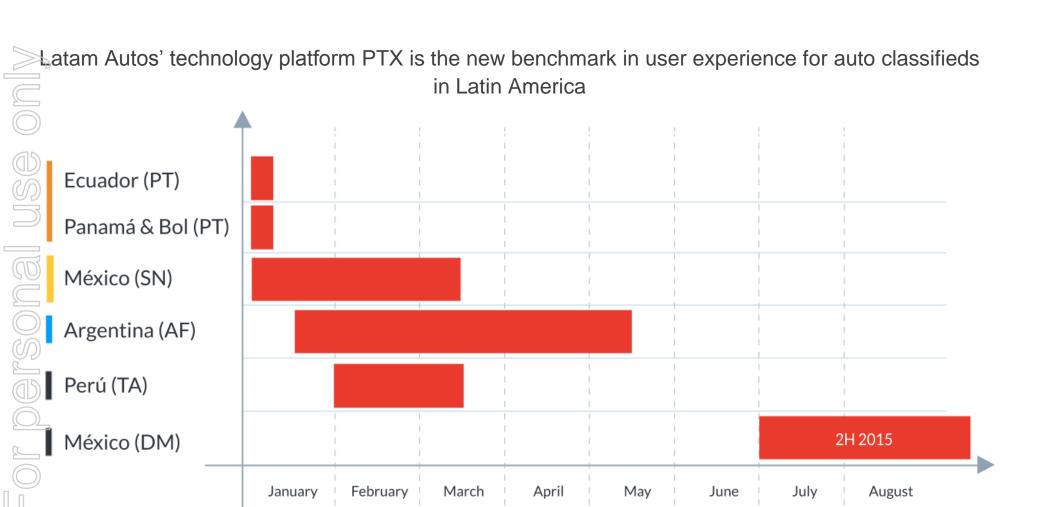
Revenue Sources **Automotive Dealers** Private Listings General Advertising **New Car Lead Generation**

Structure of Fees & Charges

- Subscription service
 - Dealers purchase a particular number of spaces in order to display their inventory
- Advertising
 - Fees for the promotion of dealers' brands on LatAm Autos' websites
- Lead generation
 - Fees for each particular lead or message the dealer receives for a new car, expected to be a strategic future revenue source as markets mature
- Depth products
 - Opportunity for dealers to pay more to enhance and highlight a listing
- · Listing fees
 - Private sellers are charged listing fees under different plans and structures to advertise and sell vehicles using LatAm Autos' classifieds websites
- Depth products
 - Opportunity for private sellers to pay more to enhance and highlight a listing
- Display banners
 - Fees charged for display advertising for automotive brands, automotive related companies (such as car finance and insurance providers) and other non-automotive related companies
- Content and premium content generation
 - Fees charged to automotive and/or automotive part manufacturers or institutional dealers seeking to promote their goods or services
- Communication tools
 - Fees charged for the use of online communication tools, such as an email newsletter service, in order to promote a particular brand, product or service
- Expected to be strategic future revenue source as markets mature
- Currently operational in Ecuador and Mexico, intention to roll out across group

PTX Roll Out Schedule





Strategy by Market



LatAm Autos has a clear plan to monetise each region in which it operates1

		Ecuador	Mexico	Argentina	Peru	Panama	Bolivia
G	IT & Mobile	Roll out new PTX platform Continued support of mobile app	Integrate Demotores & SemiNuevos technology platforms Continued support of mobile app	Roll out new PTX platform Continued support of mobile app	Integrate Demotores & TodoAutos technology platforms Develop mobile app	Roll out new PTX platform Continued support of mobile app	Roll out new PTX platform Continued support of mobile app
	Marketing	Increase offline presence to promote online migration through marketing	Aggressive online and offline advertising campaign	Increase online and offline marketing Relaunch of AutoFoco.com brand	Relatively aggressive advertising campaign	Intermediate spend on advertising	Moderate spend on advertising
	Listing Strategy	• Paid	Freemium	Freemium	Initially free Transition to freemium	Freemium	Freemium
	New Products	Car valuation tool ² Lead generation Cazadores	 Car valuation tool² Lead generation CRM DMS 	 Car valuation tool² Lead generation CRM DMS Cazadores 	 Car valuation tool² Lead generation CRM DMS Auto content 	 Car valuation tool² Lead generation CRM DMS Cazadores Auto content 	Car valuation tool ² Lead generation CRM DMS Cazadores Auto content
	Other		Unification of Demotores and SemiNuevos brands	Gradual phase out of print platform	Unification of Demotores and TodoAutos brands Utilization of content platform in other countries		

- 1. Strategy reflects management's current intentions and may change subject to business conditions
- 2. Car valuation tool, Evaluator, already exists on the Patiotuerca platform and is a similar concept to Redbook in Australia



Regional Business Model



LatAm Autos' portfolio is regionally oriented, with each business tailored to local markets in order to be culturally relevant and resonate with users, while taking advantage of back-end synergies



Board Of Directors

Executive Director



LatAm Autos has a highly experienced Board of Directors

Previously a Director of Australian Institute of Company Directors and listed companies Azon Limited, Colonial Limited, GasNet Australia (Group) and



Chairman of CARE Australia (since 2014; Director since 2004)

Commonwealth Bank of Australia Limited



Senior Management Team



LatAm has assembled a Latin American-based management team with unrivalled experience in founding, developing and monetising dominant online classifieds businesses

	Jorge Mejía Ribadeneira CEO	 Experienced Latin America digital media executive with 15 years' experience Founder of multitrabajos.com, Ecuador's foremost jobs search engine, acquired by Navent (Tiger Global) Led the successful acquisition of five different Latin American based online classified sites as Regional Vice President of Navent As Founder & CEO of Grupo Centrico, founded Evaluar.com (Latin America's leading HR evaluation company) and Seguros123.com (online insurance comparison portal), as well as the successful acquisition and integration of PatioTuerca.com and Vive1.com
	Gareth Bannan Co-Founder and CFO	 Ten years M&A and capital markets experience (including three years in LatAm) Prior to LatAm Autos, Director of Chestnut Partners, a South American focused boutique corporate finance firm based in Sao Paulo, Brazil Former head of corporate finance for canaldoimovel.com.br, the investment company that owns one of Brazil's largest online property classifieds Previously at KPMG Corporate Finance and Rabobank in Australia Substantial operational and advisory experience with online classified companies in numerous LatAm markets
	Ariel Cilento Chief Operations Officer	 Prior to joining LatAm Autos, Ariel was the Mexican country manager for Dridco, one of Latin America's leading digital media companies with online classifieds for autos, jobs and real estate, where he was responsible for the start-up and development of Dridco in Mexico. Since setting up the business in 2009, revenues grew to US\$4.5m in 2013 and the business achieved a consolidated audience of more than 5.5m visits per month. Prior to Dridco Ariel was the Vice President and Country Manager for Bumeran.com, a leading online employment classifieds business in Latin America.
П	Jacobo Moreno Chief Technology Officer	 Responsible for LatAm Autos' technology platform across all geographies Recognised as one of the leading tech entrepreneurs in Ecuador, Jacobo Moreno was the CTO of Grupo Centrico, responsible for the development of four unique product lines, R&D, user experience, and new product development Founder of PatioTuerca.com, the largest car classified portal in Ecuador, Bolivia and Panama Also founded and managed Vive1.com, one of Ecuador's leading real-estate portals
L	Jose Luis Checa Chief Business Development Officer	 Responsible for the development and control of the operations of LatAm Autos Economist and lawyer with 15 years of experience in the banking industry Managed finance and administrative departments for Ecuador's largest bank, Banco Pichincha Led important mergers and acquisitions in Ecuador and Latin America





